

OVERSEAS NEWS

AMERICAN NEWS

WALDHEIM'S PEACE PLAN FOR NAMIBIA
Ceasefire called for March 15

BY OUR UN CORRESPONDENT
DR. KURT WALDHEIM, the UN Secretary-General, yesterday set March 15 as the date for a ceasefire to go into effect in Namibia (South-West Africa) and for the start of UN supervision of Namibia's transition to independence. Dr. Waldheim did not, however, set a date for pre-independence elections.

Rand allowed to float

By Quentin Peel in Johannesburg
THE South African rand is to be floated on foreign exchange markets from today but will be subject to intervention by the South African Reserve Bank, Senator Owen Horwood, the Minister of Finance, announced in Parliament yesterday.

Israeli Cabinet to decide if Begin will attend summit without Sadat

BY DAVID LENNON IN TEL AVIV
THE ISRAELI Cabinet will have to decide today whether Mr. Menachem Begin, the Prime Minister, should accept President Jimmy Carter's invitation to a new Middle East summit at Camp David together with Mr. Mustafa Khalifa, the Egyptian Prime Minister.



Rhodesia hits ZIPRA base in Angola

By Tony Hawkins in Salisbury
IN ITS deepest air strike so far into Black Africa, the Rhodesian air force bombed a ZIPRA guerrilla base in Angola early yesterday. It was the first time that the Rhodesians have carried the war into Angola.

Wave of U.S. strikes could heighten anti-union feeling

BY JOHN WYLES IN NEW YORK
A LETTUCE shortage has pushed prices up 40 per cent in some parts of the country. In New York City milk is being rationed and handicapped children ferried to school in a special armada of vehicles. While the New Orleans economy is groaning from the cancellation of Mardi Gras parades, one of the city's greatest tourist attractions.

Alaska pipeline's capacity to rise

BY STEWART FLEMING IN NEW YORK
OIL COMPANIES in the consortium which built the Alaska oil pipeline are expected to increase its capacity from 1.2m barrels a day (b/d) to 1.5m b/d by the end of this year.

Caracas raising heavy oil price

BY DAVID LASCELLES IN NEW YORK
A VENEZUELAN decision to raise its heavy oil price by 15 per cent, if confirmed, would bear particularly heavily on the U.S. and would add to the already high rate of inflation.

Frozen assets talks in Peking

BY JOHN ELLIOTT IN PEKING
AN IMPORTANT step towards full normal relations between the U.S. and China was taken in Peking yesterday when negotiations began on ways of freezing assets which have been frozen since the Korean war.

Governor Brown plays down defeat for 'balanced budget' plan

BY JUREK MARTIN, U.S. EDITOR
GVERNOR Jerry Brown of California has dismissed as "a temporary setback" last week's vote in his own state legislature sidetracking his proposal to impose a legal requirement on the federal Government to balance the budget.

Fighting rages in Yemen

BY JAMES SUXTON
SERIOUS fighting raged on the border of North and South Yemen yesterday. The National Democratic Front, a North Yemeni opposition group which is backed by South Yemen, announced on Aden radio that its forces were advancing towards North Yemeni military positions inside North Yemen.

Rebels 'control southern Uganda'

UGANDAN exiles said Monday that the garrison town of Mbarara has fallen to forces seeking to topple President Idi Amin, thus giving the Tanzania-based invaders nearly undisputed control over southern Uganda.

Sanjay verdict setback for Indira Gandhi

BY K. K. SHARMA IN NEW DELHI
THE BID by Mrs. Gandhi, the former Indian Prime Minister, to stage a political comeback suffered a major setback yesterday when Sanjay, her son, was convicted in a Delhi court on charges of conspiracy, theft and destruction of stolen property.

Her task has become harder now that the ruling Janata Party has become more united and appears determined to press charges against her. Sanjay and his co-accused, Mr. Vidya Charan Shukla, who was Mrs. Gandhi's information and Broadcasting Minister, are to be sentenced today. The maximum punishment is 10 years' imprisonment.



Friends accompany Sanjay Gandhi, centre, from the courtroom

against Sanjay and Mrs. Gandhi. The former Prime Minister and her son have been held guilty by the Shah Commission which investigated abuses of power during the emergency, and they face prosecutions on a number of criminal charges arising from its findings.

AS... 307... rain... 31... 32... 33... 34... 35... 36... 37... 38... 39... 40... 41... 42... 43... 44... 45... 46... 47... 48... 49... 50... 51... 52... 53... 54... 55... 56... 57... 58... 59... 60... 61... 62... 63... 64... 65... 66... 67... 68... 69... 70... 71... 72... 73... 74... 75... 76... 77... 78... 79... 80... 81... 82... 83... 84... 85... 86... 87... 88... 89... 90... 91... 92... 93... 94... 95... 96... 97... 98... 99... 100...

WORLD TRADE NEWS

ASEAN meeting aims to stimulate EEC investment

BY ANTHONY ROWLEY IN HONG KONG

SEVERAL HUNDRED European businessmen and bankers—mainly from the EEC—began three days of talks here yesterday with their counterparts from the Association of South East Asian Nations (ASEAN). The aim is a substantial increase in European industrial investment in the five-nation SE Asian grouping, which comprises Indonesia, Malaysia, the Philippines, Singapore and Thailand.

The intention, according to the EEC Commission which has organised the mammoth meeting in conjunction with four European banking groups—Abecor, BIC, Europartners and InterAlpha—is to promote "practical and substantive business discussion between participants, arising in private."

The meeting is a follow-up to the first ASEAN/EEC industrial cooperation conference held nearly two years ago in Brussels, since when economic collaboration between the two regional blocs has been evident more in words than in deeds.

Even though EEC trade with SE Asia has been growing, the European group's share of ASEAN markets has been declining, to the point where it is now substantially behind that of Japan and the U.S. The same applies to EEC industrial investment in ASEAN.

Given the heavy preponderance of Japanese investment in Indonesia, and that of the U.S. in several other ASEAN countries, they are anxious for more from the EEC in order partly to even up the balance of power. Indonesia's industry minister, Mr. A. R. Soehod, noted here yesterday that a "very close correlation exists between the direction, scope and nature of private foreign direct investment and the political relationship between the countries involved."

EEC officials headed by vice-president Mr. Wilhelm Haferkamp, stressed that the emphasis in the current discussions would be on European industrial investment in ASEAN rather than on the potential of SE Asia as a market for European goods.

The ASEAN countries have prepared around 200 projects for this week's conference, which are broken down into a number of main groupings: chemicals, electrical and electronic goods, industrial transformation of agricultural products, machinery and metal engineering industries, timber and timber-based industries, precision engineering, transport and communications and export-crop plantations.

The European industrialists and bankers will discuss these largely in private with ASEAN businessmen. But officials conceded that if any substantive investment projects are identified, there might have to be some horse-trading afterwards at official level within ASEAN over where the investments are located, in order to prevent competitive squabbles.

JAPANESE IMPORT MISSION TO BRITAIN



Hugh Routledge

Mr. Taiichiro Matsuo, President of Marubeni Corporation, who is leading Japan's largest ever import mission to Britain at a luncheon given yesterday by the London Chamber of Commerce and Industry and the British Overseas Trade Board at the Savoy Hotel.

With Mr. Matsuo is Sir Peter Tennant, president of the London Chamber (on his left) and Mr. Geoffrey Nichols, chairman of the BOTB's Japan Trade Advisory Group.

Mission members began the first day of their official programme, which ends on March 6, with a Press conference at the Department of Trade in London. They later visited the Ulster Office and the CBI.

The five main groups—foodstuffs and consumer goods; textiles and clothing; machinery; inward investment and the mission's leader group—will now follow different specialist itineraries. These will take them to Scotland, Wales, Northern Ireland, Manchester, Birmingham, Leeds, Bradford, Newcastle, the East Midlands, West Country and East Anglia where they will visit companies, trade organisations, and specialist exhibitions covering a wide range of British industry.

On March 5 the mission leaders will meet Mr. James Callaghan, the Prime Minister. Mission members will also meet Mr. John Smith, Secretary of State for Trade, Mr. Alan Williams, Minister of State at the Department of Industry, Mr. Gregory

MacKenzie, Minister of State at the Scottish Office, Mr. Don Comannon, Minister of State at the Northern Ireland Office, Mr. John Nott, Opposition spokesman for Trade and TUC officials.

Though he would make no quantitative predictions Mr. Matsuo said yesterday that he was confident that contracts would result from the visit which would concentrate on detailed and extensive negotiations of the Japanese market's potential for British goods. However he preferred to stress the long term objective of the mission which is to improve the trade imbalance—the visible UK deficit is (currently) well over £700m. Mr. Matsuo said he believes there is "tremendous potential" for increased trade between Japan and the UK.

Portugal petitions EEC for extension of concessions

BY JIMMY BURNS IN LISBON

Portugal yesterday formally petitioned the EEC Commission in Brussels for a wide ranging revision of its present trade relationship with the Community, including the extension of quotas on EEC imports and of concessions to certain Portuguese industrial and agricultural products for another five years.

The basis of Portuguese trade with the Community, as defined in the trade agreement signed in July 1973 by Portugal and the EEC is that Portugal should commit herself to a substantial liberalisation of imports from January 1980 as well as accept certain restrictions on her industrial and agricultural exports to the EEC.

The Portuguese view put to Brussels by Dr. Vitor Constancio, president of the Commission for European Integration, is that the policies pledged by the agreement are no longer realistic given Portugal's weak economic circumstances.

Portugal has already indicated that it would like an extension of restrictive quotas on ecd and cvn units so as to guarantee the survival of the crisis-torn Portuguese motor industry in the face of European competition.

Dr. Constancio also discussed with the EEC the reintroduction of some customs barriers to protect nascent Portuguese industries. Also scheduled for discussion is the lifting of duties on Portuguese paper pulp exports.

On the agricultural side, Dr. Constancio would like a number of Portuguese products, namely tinned fish, tomato concentrate, and wine (table, Port and Madeira) to be granted free access to the Common Market.

Soy sauce market seen in Europe

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

KIKKOMAN SHOYU, Japan's largest brewer of Soy Sauce, is to establish a DM 500,000 (£135,000) sales company in West Germany with the ultimate aim of manufacturing its products in Europe a company spokesman said yesterday.

The West German company will actually represent the second phase of Kikkoman's advance into Europe. The first began some two years ago when the company began to establish a chain of restaurants in major German cities.

Kikkoman expects to sell 1,600 kilolitres of soy sauce in Europe this year and to double that figure by 1981. A bottling plant would become economic when European sales reach 3,000 kilolitres with full scale manufacturing following when the 5,000 kilolitre mark is attained.

The choice of a site for manufacturing would depend in part on proximity to sources of raw materials for soy sauce (wheat and soybeans).

Kikkoman's European market for soy sauce is at present about one tenth the size of the U.S. market for its products. The company established a factory in Wisconsin in 1973 and has seen its North American sales grow by 15 to 20 per cent year since then.

Greece in Mideast trade boost

BY OUR ATHENS CORRESPONDENT

FURTHER EXPANSION of trade and economic relations between Greece and Arab countries will be discussed by Premier Constantine Karamanlis during official visits to Saudi Arabia and Syria this week.

An official announcement issued here prior to Mr. Karamanlis' departure on Sunday said his discussions in Riyadh with Crown Prince Fahd, Saudi Arabia's first deputy prime minister, will lay the groundwork for the signing of an agreement for increased economic and technical co-operation.

In Damascus, where he will be today, Mr. Karamanlis will have talks with Syrian Prime Minister Mohammed Ali Al-Halabi on the further development of Greek-Syrian relations in all economic sectors. The official announcement said that Greek Foreign Minister George Rallis, who is accompanying the premier, will sign a road transport agreement.

Greece, which sees itself as the bridge between the oil-rich Middle East and industrialised Western Europe, is keenly interested in securing oil supplies in view of the expected new oil crisis. At the same time, it wants to further expand its exports to the area.

The effort towards a systematic development of Greek-Arab relations is also reflected in the setting up last year of the Chamber for Development and Co-operation (CDC). The Arab-Greek Bank, with the participation of the National Bank of Greece and Libyan and Kuwaiti banks, is the result of the first Greek-Arab investment meeting organised by the CDC in June last year.

The strong interest expressed by Arab countries for investing in Greece as well as the operation of joint investment ventures in Arab countries with the assistance of local capital and Greek technology will be further examined and discussed at a Greek-Arab symposium organised by the CDC in Athens from June 25 to 28 this year.

Benefits expected for UK farm machinery exporters

BY CHRISTOPHER PARKES

BRITISH FARM machinery and livestock exporters will be among the first to benefit from a £5m UK loan pledged to Portugal shortly after the 1974 revolution, Dr. Apolinario Vaz Portugal, Agriculture Minister, said yesterday.

Dr. Portugal, leaving Britain after a six-day visit, said modern machinery and high-quality breeding stock would help reduce his country's 50 per cent dependence on food imports.

But he was more interested in technical assistance, he added, and British agricultural experts will be visiting Portugal soon to help decide how the money should best be spent.

For the Portuguese fishing industry, he sought help from British experts in assessing stocks in national waters, improving the fleet and setting up joint ventures with British fishing interests.

The largest share of the £5m on offer would be used for loans to develop the infrastructure of agriculture: projects like cold stores, freezing plant and grain stores.

Since Portugal could not compete in terms of quantity on export markets, it would focus its attention on developing trade in high-quality goods such as wine, citrus fruit, apples, pears and strawberries.

Iran fuel crisis hits light aircraft

BY JOHN WORRALL IN NAIROBI

THE COLLAPSE of Kenyan light aviation services as a result of the drying up of aviation gasoline from the Abadan refinery in Iran is likely to be repeated in Cyprus, the Sudan, Uganda, Tanzania, Zambia, Malawi, the Indian subcontinent and the Far East.

"It is an international problem and not confined to Kenya," a Shell Kenya spokesman said here. "All countries which have relied on supplies of Avgas 100 II from Abadan are experiencing severe shortages."

Some 200 light piston-engine aircraft in Kenya, mostly owned by charter companies, are expected to be grounded soon. The effect on Kenya tourism is likely to be severe.

The importance of Abadan in the supply of aviation gasoline had been dominant because it was capable of producing at peak times up to 700,000 tons of the spirit.

But in 1977 it produced only 270,000 tons because the market in piston-engine aircraft is in decline.

"Thus it has not proved an economic proposition for the oil industry to build aviation gasoline facilities into other refineries when sophisticated plant at Abadan was under utilised."

Kenya and other countries therefore import Avgas 100 II as a finished product. The Shell group of companies had made every possible attempt to seek alternative sources, said the spokesman, but the refinery at Curacao off Venezuela had no surplus for export.

China may build Jeeps

American Motors Corporation said it will study the feasibility of producing Jeep four-wheel-drive commercial vehicles in China.

The company said it had signed a memorandum of understanding with Beijing (Peking) Automotive Industrial Corporation, which includes consideration of a modernisation programme for an existing plant there to incorporate certain Jeep models and technology.

The chief engineer of Beijing Automotive, which currently produces four-wheel-drive vehicles introduced in 1964, will visit the U.S. shortly.

Reuter



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British Airways seeks 7½% air fares rise

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

FARES on many internal and international routes are likely to rise this spring and early summer.

The Civil Aviation Authority, which governs the levels of UK air fares, will hear an application today from British Airways for increases averaging 7½ per cent from April 1, including the trunk routes from London to Glasgow and Edinburgh.

British Caledonian has also asked for rises in fares on those routes from May 1. Their effect will be to raise the single fare between London and Glasgow/Edinburgh from £35 to £37.

But no-one in the UK air transport industry believes that this is the limit of fare rises this year. Most airlines are expected to seek further increases as costs continue to rise.

These increases are being caused mainly by fuel costs. Not only is there the 14.5 per cent general rise in crude oil prices this year agreed by the OPEC countries, but further rises stemming from the fuel shortages resulting from the loss of Iranian supplies.

These fuel problems are having other more direct effects. In the U.S., which hitherto has depended upon Iran for much of its fuel supplies, the availability of aviation fuel has become "tight" in recent weeks.

Late last week at Kennedy Airport, New York, for example, airlines were having to queue for up to five hours to get fuel and, as a result, many departures were delayed. The situation at some other U.S. airports has been just as bad.

Overall, the supply of aviation fuel in the U.S. is regarded as just adequate, although with some areas of difficulty. Many in the airline industry believe the problems are likely to prevail for some time.

As a result, there are growing fears as to what the effects will be on fares. The view of most airline executives is that, if the trend of rising crude oil prices continues, it will become impossible for the air transport industry to sustain its practice of fare reductions, and a period of increases is now inevitable.

Some airline chiefs have already spoken publicly of the need for fare rises, including Mr. Adam Thomson, chairman of British Caledonian. Many others are believed to share these views and the belief is gaining ground that the cheap fares "bonanza" of the past year or so is finished, and that the trend from now on is likely to be reversed in favour of fare rises.

Ethylene surplus set to continue

By Sue Cameron, Chemicals Correspondent

WESTERN EUROPE'S production capacity for ethylene—one of the basic materials for the chemical industry—is expected to go on outstripping consumption until 1982, says a survey by the Council of European Chemical Manufacturers' Federations.

The survey forecasts that between 1979 and 1982 Western Europe will have an overcapacity of more than 4m tonnes a year.

Between 1978 and 1982 Western European producers outside the Common Market will increase their capacity at a higher rate than producers within the nine member States.

While this may be expected to stimulate consumption of ethylene for derivatives in the non-EEC countries of Western Europe, it will result in a loss of market share of EEC producers in these countries.

Butadiene capacity will also exceed consumption—by about 0.5m tonnes a year between 1978-82—and there will be a substantial capacity surplus in propylene.

Power measure 'crazy'

FINANCIAL TIMES REPORTER

THE Electricity Council has criticised the Department of Education and Science for its "crazy" policy on conserving energy.

It is concerned that the criteria for energy use in new buildings, set out in a recent DES circular and based on "primary energy units," will "discriminate" against electricity.

Primary energy units take into account the conversion efficiencies of various fuels and thus relate to the use of primary energy resources.

In a design note published two weeks ago, Guidelines for Environmental Design and Fuel Conservation in Educational Buildings, the DES gave tables showing that the primary energy input for electricity was more than double that for such fuels as coal, oil and gas.

Mr. John Platts, energy sales manager for the Electricity Council, told a conference on energy effectiveness that "the number of primary energy units used to make power is a crazy yardstick to measure electricity by. We burn up unusable oil and coal. In fact, we burn the nation's rubbish, not valuable power units."

The buildings of the future, he said, should be so designed that they could be converted to use electricity in the event of an energy crisis at the end of the century.

"Britain will be totally self-sufficient in energy for the next few years, but then energy will become very much scarcer, oil and gas supplies will start to run out and coal supplies will not be able to fill the gap."

"By the late 1980s everyone will suddenly rush to electricity and there will not be enough to go round, unless we are able to develop more nuclear power stations."

Spirits output rises but market still far from booming

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE UK spirits market is far from booming in spite of a 20 per cent increase in output last year, the Wine and Spirit Association said yesterday.

Latest figures from the Customs and Excise showing duty paid on spirits disclosed that 36.9m gallons of imported and home-produced spirits were cleared in 1978, compared with 30.6m in 1977.

But the Excise figures also show that the increase during the final quarter of last year was only by 5.8 per cent on the same period in 1977. The final quarter usually accounts for up to 45 per cent of the year's spirits trade.

Mr. Peter Hallgarten, the association's chairman, said yesterday: "The full effect of the last round of excise duty increases are still dumping the market."

Even allowing for some upward revision of the figures to offset distribution problems due to industrial action last December, "there is clearly still a good way to go before the market is fully recovered."

Mr. Hallgarten again appealed to the Chancellor of the Exchequer not to increase the duty on spirits in the next Budget.

We have left the Chancellor in absolutely no doubt that a further period of stable excise duties is imperative.

Fastest growth

The financial havoc which current duty rates and borrowing requirements wreak on the cash flow of the trade in wines and spirits is already endangering employment and investment in 1979.

Production of vodka in the UK last year increased the most, with output up 29.8 per cent on 1977 to total just over 4m gallons. Whisky output was up by 21.3 per cent to 18.8m gallons, and gin output increased by 14.2 per cent to 5.5m gallons.

Liquors had the fastest growth among imported spirits. They were up by just over 31 per cent to 1.4m gallons. Cognac was up by almost 21 per cent, and other brandies and rums were each up by about 18 per cent.

Closer ties predicted

BY OUR CONSUMER AFFAIRS CORRESPONDENT

CLOSER WORKING ties between the Electricity Consumers' Council, the independent "watchdog" for the industry, and top management in the industry were forecast yesterday by Mr. Michael Barnes, the council's chairman.

Mr. Barnes, in the council's first annual report since it was set up in July 1977, said there had been "one or two sharp disagreements" over the substantial price rises in recent years.

But he said that mutual understanding and respect are beginning to grow.

During its first year, the council monitored the introduction of the Economy 7 off-peak price tariff, which had been strongly criticised by the Consumers' Association for its allegedly misleading advertisements. The council said that it had also "expressed concern at the promotion of the new tariff."

In addition, the council had pressed the industry to give more consideration to the low-paid with their bills.

The council is also studying the electricity supply industry's planning margin, which determines the level of excess capacity, as well as its accounting policies to ensure that tariff levels are fair.

Beet record

BRITAIN'S SUGAR beet crop has produced a record yield of 1m tonnes of sugar in spite of costly major setbacks at the 17 factories including oil and haulage disputes, secondary picketing, rail strikes and severe weather conditions.

Blizzard bill

NORFOLK HAS added another penny to the rates for the year to help pay for damage done by the recent blizzards. The new county rate, approved on Saturday, is 77.5p in the pound—an increase of 11.4p. A penny rate produces £1m.

Before we talk to the one on the right, we talk to the one on the left.

Factoring business exceeds £1bn

BY TIM DICKSON

FACTORING BUSINESS in Britain topped £1bn for the first time last year, according to figures published yesterday.

The Association of British Factors, which represents an estimated 80 per cent of factoring turnover, reported combined business volume worth £1,335bn last year, a 38 per cent rise on the £968m recorded in 1977.

Mr. Freddie Salinger, chairman of the association, said the increase reflected a wider appreciation of the advantages of the industry, which was acquiring "a better image."

A factor buys up charges up debts, operates its own sales ledger on behalf of the client and generally provides optional finance by agreeing to forward up to about 80 per cent of the debts in advance.

Last year, the number of factoring services rose from 1,313 to 1,725, the biggest ever increase.

The international element (UK-based companies' overseas debts) rose 43 per cent from £124m to £177m.

The growth was most significant among small and medium sized businesses while the average client turnover for the full service is now just above £900,000. Client companies include a number of well-known names with multi-million pound turnovers.

Factoring arrived in the UK from the U.S. in the early 1960s. It is widely accepted, however, that it has failed to gain ground as quickly as originally hoped.

The industry is dominated by the eight large companies of the association, six of which are owned by leading banks. Besides these there are a large number of much smaller concerns.

Members of the association also reported a high level of new enquiries at the beginning of this year.

Builders' repair boom over, say stockbrokers

BY MICHAEL CASSELL

LAST YEAR'S boom in repair and maintenance work for building contractors is unlikely to be repeated in 1979, according to a report by stockbrokers J. and A. Seringour.

Because of the rapid growth of the repair and maintenance sector during the last two years, combined with the post-1973 slump in new work, output of this type, says the report, now accounts for 32 per cent of contractors' work against 25 per cent in 1970.

But Seringour says that although the sector is larger than the total new housing market, little analysis has been carried out on this area of the market.

The sector may be half as large again as official statistics suggest, but Seringour emphasises that there is little evidence of anything other than marginal growth in repair and maintenance over the last 10 years.

Expenditure, it claims, has concentrated recently on housing improvement work rather than normal repair or maintenance operations and the outlook for continuing growth in this area is less optimistic.

Seringour says that public sector housing improvements will continue to grow during this year although the private sector may be affected as building societies divert loans for purchase rather than improvement work. Total expenditure on all housing improvements may, the report says, fall later this year.

Repair and maintenance in the industrial sector fields could, says the report, also be subject to growing constraints later this year, ending a buoyant period for corporate expenditure.

'Alarming' profit record in medical equipment

FINANCIAL TIMES REPORTER

ONLY 55 per cent of medical equipment companies registered higher profits over a two-year period, "an alarming performance for a vital sector of UK industrial enterprise," says a survey on the industry.

The financial stresses of new developments and the increasing amount of money often needed for elaborate equipment and instrumentation are illustrated in the survey, by Inter Company Comparisons. It covers 242 companies in the industry.

Of the companies—many owned by overseas organisations, 82 per cent showed improved turnover over the two-year period. With new technology demanding more money for instruments and equipment, 78 per cent of the companies added to their assets.

With the expansion of business, 64 per cent increased their liabilities.

"Perhaps the only saving grace for many of the companies is that they are owned by overseas organisations who may well be better placed in more favourable economic climates to invest in an industry facing difficulties and hardship," the survey says.

Medical Equipment Manufacturers and Suppliers, Inter Company Comparisons, 81 City Road, London, EC1, E34.8U.



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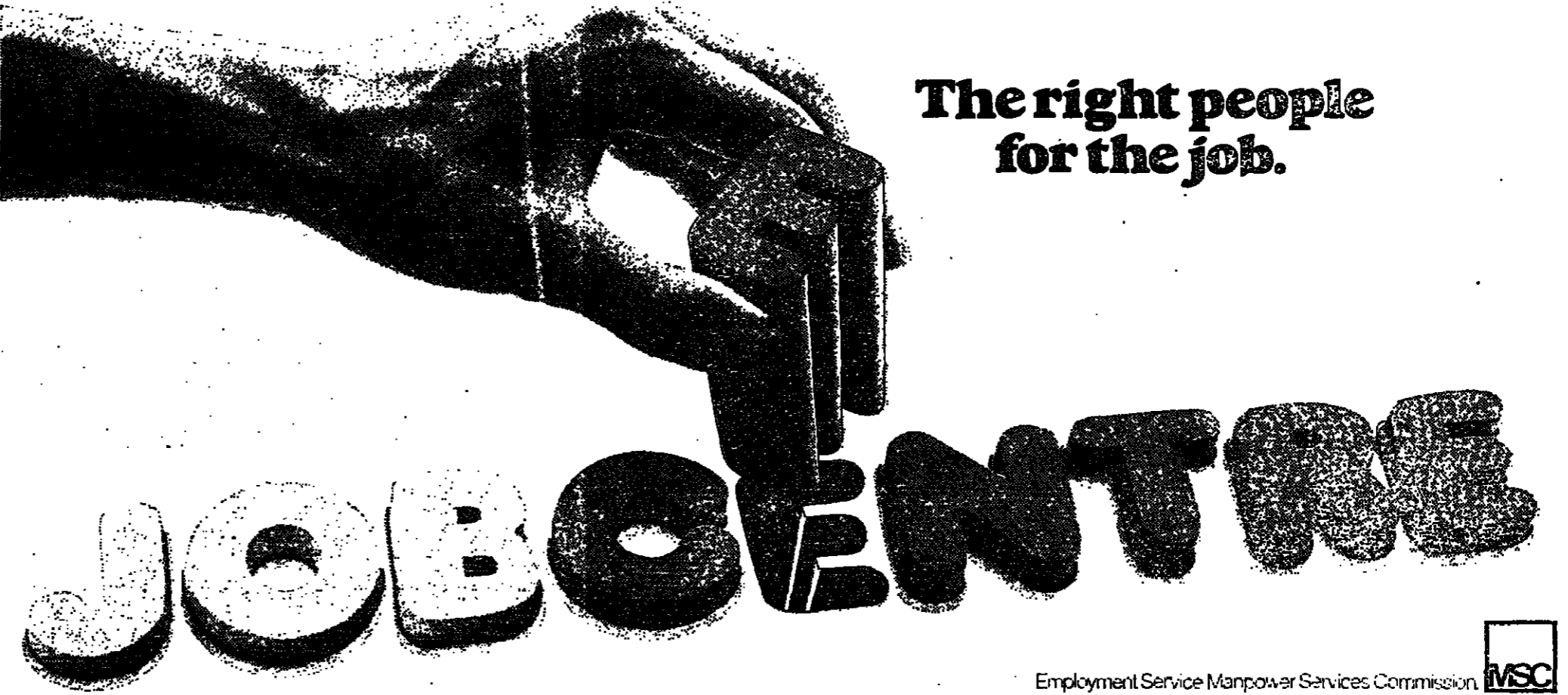
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Social Board plea before...

Top-level microprocessor briefings to cost £10m

BY JOHN LLOYD

PLANS TO brief the country's 50,000 leading "decision makers" on the potential applications of microprocessor technology, at a cost of about £10m, are being completed by the Department of Industry.

The plans, which have been prepared for the department by PA Management Consultants, set out a heavy programme of seminars and conferences in the next two years. The department, with PA, will brief the "very top managers and trade unionists" while other organisations will take the rest.

More than 30 conference organisers attended a meeting last week at the department, where officials told them that the programme must succeed if the UK was to remain competitive with other advanced industrial countries.

They were also told that they

would receive help on publicity, speakers, technical advice and equipment, and that although seminars were usually expected to be self-financing, the department "would be prepared to underwrite certain events in areas of particular regional or sectoral need provided a reasonable fee was charged for the course."

Funding

However, there are difficulties, as the Government admits. In a paper outlining its policy on the decision-makers' awareness programme, the Department of Industry says the difficulties involve "speed of response, course material, speakers and funding."

The paper says that "left to their own devices, the larger organisations will continue to provide an increasing but still

less than adequate quantity of seminars and conferences. There is also likely to be a plethora of organisations which will want to organise an 'event' once the PR campaign begins to have an effect."

The paper set out the criteria that organisations must meet to qualify for support. These are:

- Programmes and written material and visual aids must be of a high standard;
- The topic coverage should conform "broadly to a standard at present being discussed (eg, cutting out excessive technical detail, provision of guidance on practical steps for firms to take);"
- There should be co-ordination among the organisers to avoid clashes;
- Participation in a "simple monitoring system."
- "Feedback on event quality and content" to be acted on.

UK 'less worried' by Arab boycott

BY MAURICE SAMUELSON

MORE THAN 120 UK companies will attend a seminar today on investment opportunities in Israel amid claims by its organisers that British businessmen are less worried about the Arab boycott than formerly.

Many of those taking part say they have been influenced by the protracted search for an Israeli-Egyptian peace agreement and by its economic implications. Others feared that the Arab oil states could go the same way as Iran, thus ending the exports gold rush of the 1970s.

A similar gathering called a year ago attracted only 15 companies, and was held in secret. This time, more than 120 companies accepted the invitation from Sir Monty Finiston, former chairman of British Steel, who is presiding.

Although 350 invitations were sent out, the Anglo-Israel Chamber of Commerce had not expected more than 50 acceptances.

About a third of those taking part already have business with Israel, but none has capital investments there. A few operate in Egypt, and believe they could play a special role in fostering Israeli-Egyptian contacts in the first three or four years after a treaty was signed.

metal products, simple capital goods and machine tools, as well as other industries such as motors, shipping and eventually, chemicals.

Industries would also become more vulnerable to Government interference and legislative changes.

"This may take the form of, firstly, controls on prices in sectors such as breweries and food; secondly, rising indirect taxation either to offset reductions in income tax, or to influence consumption; and thirdly, the pharmaceuticals, chemicals and food industries could face more restrictive legislation governing the use of existing products and the testing or introduction of new drugs."

The study concludes that investment portfolios which aim for long-term sustainable growth should have an above-average exposure to high technology industries with considerable export potential, or expanding areas of the domestic economy not subject to significant import competition.

Approaches

Offers of this kind have come from some leading City finance houses and firms of lawyers and accountants with long experience in the Arab world.

Similar approaches have been made in France, West Germany and Greece but the Israelis prefer London.

The implications of peace will be explored in the first lecture by Dr. Eliezer Sheffer, the Bank of Israel's deputy governor, who lectures on Middle East economy at the Hebrew university.

Other speakers include representatives of Israel's major electronics industries.

Textile machinery hopes rise

BY RHYS DAVID, TEXTILES CORRESPONDENT

THE BEST hope the British textile machinery industry has of recovering some lost ground lies in the Government's Industry Act aid scheme and with the opportunities that could arise from industry's international exhibition in 1983, which is to be held in Birmingham.

This is the conclusion of a report published today by the industry's sector working party which catalogues a gloomy story of decline of the UK textile machinery industry over the past decade. The world recession is partly responsible, says the report, but the main reason is the industry's continuing loss of world and domestic markets.

Britain's textile machinery exports in 1977 accounted for 8 per cent of OECD, compared with 13 per cent in 1970 and 9.6 per cent in 1976. In spinning, where the UK industry has traditionally been strong, the share has fallen from 14.4 per cent to 8.5 per cent since 1970 and in the weaving and knitting (which in the UK's case means almost entirely knitting machinery) the share is down from 13 per cent to 5.6 per cent.

The report sees signs of an improvement in export orders and sales, though no figures are available, and the picture in the domestic market is not quite so gloomy. The industry's share rose from a low point of only 27 per cent of the UK market in 1976 to 43 per cent in 1977, but this falls short of the 53 per cent market share in 1970. The domestic market is also of considerably less importance than overseas market, which account

Year	UK market £m current prices	£m current prices	UK share %
1970	92	51	52
1971	95	47	49
1972	125	57	45
1974	144	52	36
1975	132	50	38
1976	131	36	27
1977	173	74	43

Year	Total OECD exports	Current	Current	UK share %
1970	189	2,296	294	12.9
1971	186	2,483	344	12.8
1972	99	3,037	347	11.4
1973	117	4,136	407	9.7
1974	131	5,045	492	9.7
1975	112	5,016	531	10.6
1976	103	4,748	454	9.6
1977	90	4,610	349	8.0

for roughly three-quarters of all sales.

The industry's output in the second quarter of 1978 had fallen to less than half that in 1975, mainly as a result of the loss of world market share, yet because employment had fallen by around one-fifth productivity was way below the levels achieved in the early 1970s. The total loss of jobs in the period from 1970-78 was 10,000, reducing the labour force to around 36,000, a figure which has since shown a further fall.

The objectives of the working party are restoration of the UK's share of world exports to the 13 per cent held in 1970-71. Within the different product categories the aim would be a 15 per cent share of spinning machinery exports, 5 per cent for weaving and knitting machinery, and 15 per cent for auxiliary machinery, and 10 per cent for finishing equipment.

In the domestic market the working party wants to see the share taken by UK producers held at around 40 per cent initially, and then moved back towards the 50 per cent figure achieved in 1970. This could be achieved it believes by 1980—the date first set last year—but the target date will have to be extended a few years to the early 1980s rather than any specific date.

The report says that although the developing countries are now major textile producers the developed countries remain the biggest buyers of textile machinery, with the top five rankings among importers going to the U.S., Italy, France, West Germany and the UK. The next five

'Vocational training boost' call

By Michael Dixon, Education Correspondent

THE education system must be thoroughly overhauled, if Britain is to succeed in the age of micro-electronics, says Dr. Keith Hampson, a Conservative spokesman on education.

"For too long, vocational schooling has been totally inadequate."

"Now a crisis point has been reached because new sophisticated production machinery means we no longer need the huge pool of unskilled and semi-skilled jobs that have sustained this country's employment levels in the past."

Dr. Hampson calls for a shift of emphasis from abstract learning towards practical studies, and improvements in careers teaching especially about industry.

More 16-year-olds, he says, should be encouraged to enter craft and vocational courses in further educational colleges, which need to pay greater attention to re-training workers whose skills are obsolete.

Brokers say years of poverty may end

BY TERRY OGG

THE UK's years as Europe's economic poor relation are over, Hoare Govett, the London broking firm, suggests in a study of the industrial outlook in the 1980s.

"Europe is undoubtedly moving from an era of unprecedented prosperity into a period of more uncertain growth," Hoare Govett says. "The UK economy is obviously not immune from the development, but the impact of North Sea oil does offer the opportunity of a stronger relative performance."

Projected changes include industrialisation of Third World economies. This would force European producers out of vulnerable sectors into areas which involve rapid technological innovation, or into service industries.

"World competition has already caused severe problems in traditional industries such as steel, textiles and shipbuilding. In the future, increasing competition will be faced by several parts of the engineering industry, including standardised

metal products, simple capital goods and machine tools, as well as other industries such as motors, shipping and eventually, chemicals.

Industries would also become more vulnerable to Government interference and legislative changes.

"This may take the form of, firstly, controls on prices in sectors such as breweries and food; secondly, rising indirect taxation either to offset reductions in income tax, or to influence consumption; and thirdly, the pharmaceuticals, chemicals and food industries could face more restrictive legislation governing the use of existing products and the testing or introduction of new drugs."

The study concludes that investment portfolios which aim for long-term sustainable growth should have an above-average exposure to high technology industries with considerable export potential, or expanding areas of the domestic economy not subject to significant import competition.

New drugs to cut health costs

BY DAVID FISHLOCK, SCIENCE EDITOR

INCENTIVES to develop new drugs would be more effective in curbing costs than any attempt to ration the technological resources of the health service, the Office of Health Economics argues in a report on health-care, published yesterday.

Such rationing would stifle innovation in the more advanced areas of medical development, such as transplant surgery, as well as increasing bureaucracy, it says.

The report by the organisation, which represents the pharmaceutical industry, follows a Cabinet Office paper earlier this month urging the Government to notice how its main overseas trading rivals are encouraging their industries to innovate.

Either the latest health-care technologies will become available unevenly, because of their novelty and cost, or Britain will fall behind in their development, the report says.

Rationing works only where there are equal shares for all. In health care, individual needs vary too much

to the domestic and export markets as a result of investment generated under the Government's Industry Act aid scheme.

The report says that by September last year applications for assistance towards product development projects costing £25m had been approved. New products should start to appear on the market in 1979.

A further £20m on capital projects was also being aided under the scheme. The report concludes that in spite of the market share loss, the medium term outlook is much better than it was when the working party was formed nearly three years ago.

Testile Machinery Sector Working Party Progress Report, NEDCO, Millbank Tower, SW1P 4QX.

Advanced techniques are limited by the process of innovation, the report says. "Before the introduction of hip-joint replacement or the artificial kidney there was no shortage of facilities because there was no demand. The latest techniques could never be made available to more than a few potential beneficiaries."

Much of this controversy over drug prices over the past two decades has been misguided, the report argues. Worldwide, the emphasis has been on cheap drugs and on attempts to restrict the profits of the multinational pharmaceutical innovators.

Instead, drug innovation should have been encouraged and rewarded as a more cost-effective way of curing illness than advanced medical technology.

An average NHS prescription in 1976 cost £1.56, compared with an average cost of £290 for a spell of treatment in hospital.

Source: Resources in Health Care, Office of Health Economics, 102, Regent Street, London, W1R 6DD. Price, 35p.

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The following services will continue:
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National Savings Bank services are continuing.

The Department will try to keep its savers informed through notices in Post Offices, press advertisements and radio announcements, of any changes in the situation, including the date of resumption of full service, when any repayments or dividends which have been held up will be paid as quickly as possible.

Issued by the Department for National Savings

Steel workers reject 8% pay and productivity offer

BY PHILIP BASSETT, LABOUR STAFF

STEEL INDUSTRY craft unions representing 41,000 skilled workers yesterday rejected a pay and productivity offer of 8 per cent from the British Steel Corporation.

Gavin Laird, deputy chairman of the National Craftsmen's Co-ordinating Committee, said that yesterday's two-hour meeting with the corporation had been "a waste of time." No date has been set for a resumption of the talks.

The offer, in line with that made last week to 90,000 production workers in the industry, members of the Iron and Steel Trades Confederation, includes a productivity deal worth 3 per cent, though this does involve making reductions.

Mr. Laird said that the "penalty clauses" attached to the productivity element were "totally unacceptable." Only when the corporation put an offer on the basic rate similar to that of the public service workers—7.2 per cent on pay which with consolidation gives 9 per cent—would steel industry craftsmen be prepared to discuss a productivity scheme.

The nine unions on the committee have rejected a recommendation for an all-out strike, though selective action, including an overtime ban or a

work-to-rule, has not been ruled out.

Leaders of the ISTC members, the traditional pay pacemakers in the industry, will resume talks on their offer on Thursday.

The union has offered its full support to the steelworkers at the threatened steel plant at Corby, Northamptonshire. The corporation plans to close iron and steel making at the plant with the loss of more than 5,000 jobs.

Mr. Bill Sims, ISTC general secretary, said yesterday that though the executive council of the union was not required to take immediate action it did view the corporation's proposals for Corby with great concern.

The union has also told the corporation that its plans to cut iron and steel making at the Bilston works in Staffordshire are "premature" before the completion of a report by Aston University on the plant, which the Bilston workers believe is a strong card in their campaign.

The union said the plans were also in advance of a reply from the Government to the union's request for a public inquiry on Bilston. The ISTC would be prepared to accept the recommendations of an inquiry examining all parties concerned.

TUC may back public sector wage commission

BY ALAN PIKE, LABOUR CORRESPONDENT

THE TUC finance and general purposes committee yesterday endorsed proposals for a standing commission on public sector pay, and will recommend the full general council to do the same when it meets tomorrow.

TUC leaders are anxious that local authority and health service workers should end their dispute, and accept offers of 9 per cent with comparability studies, which hold on the prospect of more money in August.

Mr. Len Murray, general secretary, said after yesterday's meeting that there was widespread agreement that the standing commission "could mean a real breakthrough for low-paid public service workers." If the general council supports the proposals tomorrow, the TUC will nominate trade unionists for membership.

Basnett wins support for talks on jobless

BY OUR LABOUR CORRESPONDENT

THE TUC LABOUR Party liaison committee is to hold a special meeting in two weeks to discuss the problems of technology and unemployment.

Mr. David Basnett, general secretary of the General and Municipal Workers' Union, secured support for the talks during a meeting of the committee yesterday.

A joint research exercise will be undertaken by officials of the two organisations before the meeting, and it is hoped that

the talks will help produce agreed priorities for approaching the unemployment problem.

At yesterday's liaison committee meeting members welcomed the joint statement on the economy produced by the Government and TUC and the accompanying TUC's guidance of trade union practices.

The committee underlined the statement's conclusion that "legislative intervention in the conduct of industrial relations was harmful."

N. Sea rig men back at work

By Roy Perman, Scottish Correspondent

OFFSHORE construction workers whose unofficial strike halted installation of new equipment on North Sea oil platforms, voted to call off the action yesterday.

A return to work will start today with an airlift from Glasgow after a two-month stoppage.

The strike was not supported by trade unions and the men failed to win the backing of oil company personnel who could have interrupted the flow of oil and gas from the platforms.

The employers—members of the Oil and Chemical Plant Constructors' Association—also refused to negotiate, but the basis of an agreement was worked out through Dr. Dickson Mabon, Energy Secretary, and this has now been accepted.

Under its terms, negotiations will start within a week through full-time union officials, but the shop stewards who led the dispute will not be directly involved.

The men have a number of demands on pay and conditions, but the central issue concerns the amount of shore leave allowed.

The strikers want equal time on and off platforms, rather than the three weeks on, two weeks off offered by the employers.

Ulster bank staffs to strike over pay

BY OUR BELFAST CORRESPONDENT

MORE THAN 4,000 bank staff employed by the four big banks in Ulster are to stage strikes on Friday and next Monday following their rejection of a 12 per cent pay offer.

Their action is likely to cause widespread inconvenience to trade and industry. Friday is the busiest banking day when large amounts of cash are drawn for wages.

The bank employees are members of the Irish Bank Officials' Association which had balloted its membership in Ulster. The result, announced yesterday, was an overwhelming rejection of the offer.

The strike will involve staff in the Northern Bank, the Ulster Bank, the Bank of Ireland and Allied Irish Banks. They are seeking pay parity with their counterparts in the Republic of Ireland. The union

claimed that the employers' offer would bring wages into line with those in the Republic only until next month when staff in Eire were due to receive an agreed 2 per cent rise with another review promised for June.

The two-day strike may be only the start of the campaign. The union executive will meet next Monday to decide what further action they will take.

The union claims that staff in Ulster banks earned between £300 and £1,000 a year less than their colleagues in Eire, mainly as a result of successive British Government pay policies. The disparity creates problems when staff are transferred to branches across the border.

The strike is the first stoppage in Northern Ireland banks for 13 years, apart from a half-day strike in 1977.

Lorry 'kangaroo court' claimed

THE ROAD Haulage Association at Hull claimed yesterday that two members whose vehicles allegedly crossed picket lines during the drivers' strike are being threatened by a "kangaroo court."

Mr. Ian Blakey, chairman of the association's negotiating committee, said that two com-

panies were invited to a meeting at which the strike committee would hear representations on their activities during the strike.

The letter warned that, if they did not appear, all the trade union members would be informed of the committee's displeasure, said Mr. Blakey.

Metalworkers warn Ford against non-union plant

BY ALAN PIKE

AN INTERNATIONAL union leader warned yesterday that he expects Ford Motor to allow full union representation in its proposed new European assembly plant, wherever the factory is established.

Mr. Herman Rebhan, secretary-general of the International Metalworkers' Federation, said the unions would not permit Ford to operate a non-union assembly plant in Europe "no matter what secret proposals competing governments are making."

The federation is concerned that some governments may be making unreasonable promises on labour relations in their anxiety to attract the new plant.

Mr. Rebhan said the federation, to which most leading metalworking and engineering unions are affiliated, was not opposed to another Ford plant in Europe

provided governments do not compete to offer the lowest labour costs.

Proper recognition of trade unions would be expected wherever Ford developed the factories.

A decision on the location of the factory is likely to be announced next month. It will provide 8,000 jobs and the unions expect up to 20,000 more to develop indirectly.

The plant will produce the Erica, the Escort replacement for which engines will be made at a factory being built at Bridgend, South Wales.

The French Government has been mounting a strong lobby to win the plant for Lorraine, where redundancies in the steel industry have led to social unrest.

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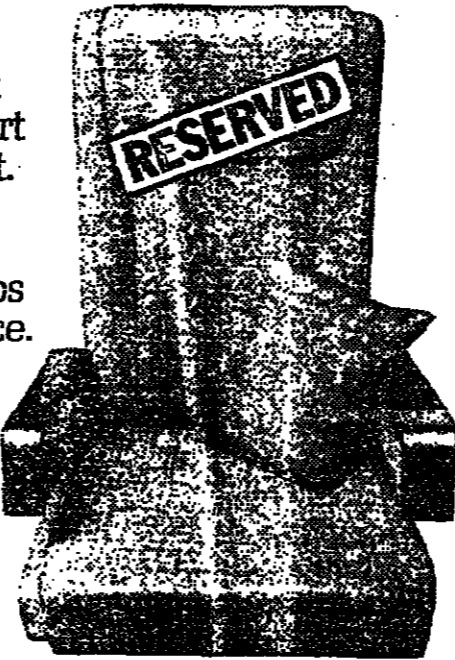


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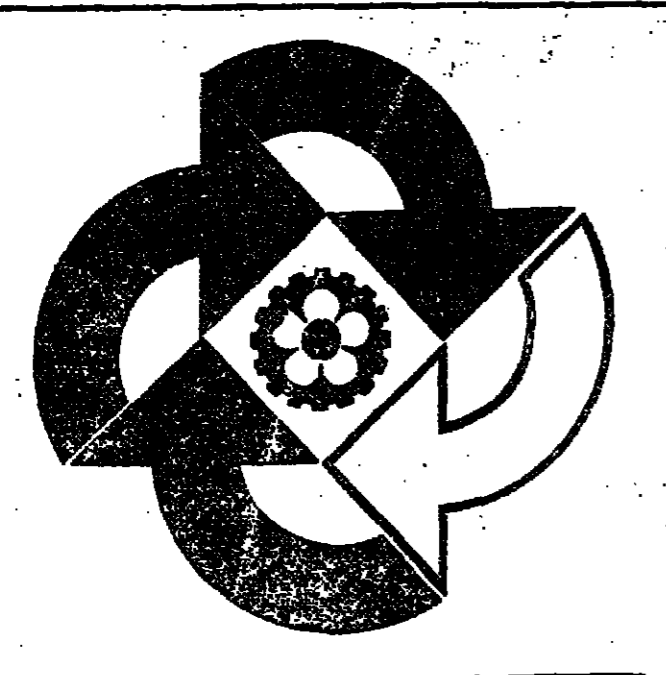
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UK NEWS—POLITICS

Haringey parents consider appeal

By Michael Dixon, Education Correspondent

PARENTS who yesterday lost their High Court action to require Haringey education authority to keep open its schools, are likely to appeal if the local committee of the National Union of Public Employees reimpose a policy of all-out strike.

On Friday, when the court case began, the NUPE committee decided to lift the total ban which had kept the outer London borough's schools shut for five weeks, and to allow each school to open for four days in each week.

But a spokesman for the parents, who raised £6,000 to bring the action, said they would watch the effect of the NUPE decision during the 14 days allowed for an appeal before deciding whether or not to try to continue their case.

In the High Court, Mr. Justice Gouling said that the whole force of the parents' case was that by keeping the schools closed Haringey local authority had allegedly failed in its duty under the Education Act.

However, the Act provided that enforcement of the duties of local education authorities should be carried out, not by the court, but by the Secretary of State for Education and Science.

Some parents had called on Mrs. Shirley Williams to enforce the schools' reopening, but she had not yet made a decision on the complaint.

The court had no means of judging what was necessary in matters of public administration. It would never assume directive control over the work of the executive branch of government, whether central or local.

If the court were to enter such a field, it would bring into existence a potent source of possible constitutional conflict, Mr. Justice Gouling said.

What would happen if he took a different view from that of the Education Secretary? Labour news, Page 9

Pension fund figures 'misleading'

BY IVOR OWEN

FIGURES submitted to Parliament by the Department of Transport relating to pension fund commitments borne by the National Freight Corporation were described yesterday as "misleading."

The House of Commons select committee on statutory instruments said that vastly differing sums — £73,149,364 and £37,090,909 — were contained in two separate statutory instruments, the National Freight Corporation (Funding of Pension Schemes) No. 1 Order, and the National Freight Corporation (Funding of Pension Schemes) No. 2 Order.

In evidence to the select committee, the Department of Transport explained that both figures were "artificial" provisions and that the actual figure to be prescribed would be incorporated in a future Order.

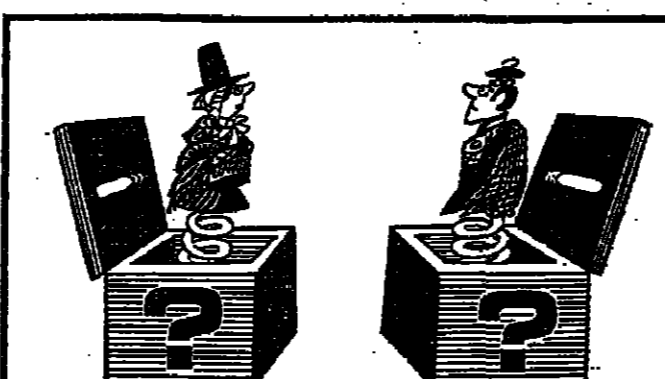
The Committee draws the special attention of the House to

this evidence. "In view of the fact that there is no indication of this 'artificial calculation' in the instruments themselves, the committee is of the opinion that the Orders, as they stand, are misleading," states the report.

The pension fund liabilities in question are believed to stem from deficiencies inherited by the National Freight Corporation on its formation in 1968.

They relate mainly to employees of National Carriers, who were formerly members of the Railway Pension Fund. More recently, the Corporation incurred further pension fund liabilities when Freightliners, formerly operated by British Rail, came under its control.

The Transport Department said last night that untaxed cars may be used on March 1 for taking people—or their proxies—to and from the polling stations.



Rebels call for Yes vote

By Ray Ferman, Scottish Correspondent

A SPLINTER group led by two Tory MPs yesterday urged Conservatives to go against the official party line and vote Yes in the Scottish devolution referendum on Thursday.

Mr. Alick Buchanan-Smith (North Angus and Mearns) and Mr. Malcolm Rifkind (Edinburgh Pentlands) said it was right for the future of the Conservative Party and for constitutional reform in Britain to support the establishment of a legislative assembly in Edinburgh.

The Tory Party had always been in favour of decentralisation and of democratic control of government, and it had always believed that the constitution was a living organism which was developing and evolving.

Mr. Buchanan-Smith, who resigned from the shadow Cabinet over his support for devolution, said he could not accept the views of Lord Home, former Conservative Prime Minister, that the Government's proposals for devolution ought to be rejected so that they could be replaced by something better.

Having spent two years discussing devolution, it was not realistic to suppose that the House of Commons would be willing to look at the subject again if it was rejected at the referendum.

There were flaws in the devolution scheme proposed, but out of a sheer sense of realism it had to be supported.

Mr. Rifkind said he believed the majority of Scottish Conservatives would follow the official party line.

Warning of Welsh conflicts

By Robin Reeves, Welsh Correspondent

THE CONFLICTS and tensions likely to arise between a Welsh Assembly and the UK could make investment in Wales less attractive, Mr. Leon Brittan, Conservative chief spokesman on devolution, told a meeting in Cowbridge, South Wales, last night.

The argument that the Assembly would bring extra resources to Wales or bring government nearer the people was based on a false prospectus, he declared.

The Assembly in Wales was not being given economic powers and there was nothing within its proposed powers which would enable it to attract more employment and industry to the principality.

"If anything, the conflicts and blurred division of responsibilities would make it less attractive for industry to come to Wales," he warned.

Strains would arise from inevitable disputes over the size of the block grant to finance the responsibilities devolved to the Assembly, a weakening of the influence of the Secretary of State for Wales, the anomalous position of MPs, and a threat to the powers and finances of local government in Wales, Mr. Brittan argued.

In Cardiff, Mr. John Morris, the Secretary of State for Wales, told a Press conference that the status quo was no longer an alternative.

Nearly all the opponents of devolution now said they were devolutionists at heart.

"If Scotland were to go ahead and by some mischance Wales did not this time, then I am confident that the Welsh people would follow Scotland in a very short time," he said.

Housing association rules strengthened

BY PAUL TAYLOR

THE Housing Bill, due to be published by the Government in the next few weeks, is to contain provisions for improving the accountability of Britain's 2,630 registered housing associations.

The Department of the Environment yesterday confirmed that the new Bill will contain proposals to make it illegal for housing association committee members to earn fees for the organisations.

It will also include provisions requiring the associations to provide more detailed accounts.

However, the Department stressed that the housing association clauses in the Bill were the result of lengthy consideration, and had not been introduced as a consequence of the recent controversy surrounding the Housing Corporation.

Meanwhile, the Greater London Council's policy committee yesterday voted to accept a report recommending further examination of the local authority's dealings with 35 unregistered housing associations.

The council recently repossessed 41 properties belonging to the Helix Housing Association, to which local authority has lent £2.7m, following a dispute over mortgage arrears.

Yesterday, the committee voted to take further action against another housing association.

The committee agreed to ask the Omnium (Central) Housing Association to register with the Housing Corporation and empowered council officers to "take whatever action necessary" to safeguard the council's interests.

Northerners keep close watch on referendums

BY RHYS DAVID

WHEN the director of the Campaign for the North, Mr. Paul Temperton, travels south from his headquarters in Hebden Bridge, West Yorkshire, on business or for a weekend, he usually tells friends he is off to England.

Not everyone in the North has yet decided they live in what amounts to a different country but it is a clear sign, nevertheless, that the devolution debate in Scotland and Wales is having its echoes in England as well.

Mr. Temperton's organisation, founded two years ago and supported financially by the Rowntree Trust and in spirit by a handful of Labour and Liberal MPs, puts in more forceful terms arguments which are being voiced at a number of points in the political spectrum in the North.

While few people have even begun to think of regional assemblies within England, politicians of all parties point out that the North shares very many of the economic and social problems of Wales and Scotland.

Merseyside, for example, has a smaller population than Wales but a higher unemployment figure.

In terms of other indices of relative poverty or prosperity—levels of car and domestic appliance ownership, take-home pay and female activity rates—the North as a whole has much more in common with the two Celtic nations than with the English Midlands or South-east.

Without the devolution debate, the North might have been prepared to grumble on.

But the feeling has developed over recent years that the extra powers which Wales and Scotland already possess allow those two countries to enjoy considerable political muscle in the competition for resources—and stand to advance their position still further if and when elected assemblies are sitting in Edinburgh and Cardiff.

This sort of fear is not the only reason why the results of the referendums will be looked at very closely throughout the North.

Like both Wales and Scotland, the North feels it has a distinctive identity which it wants to preserve and which is threatened by modern mass communications.

Among hardened Northern "nationalists," there is much

grinding of teeth over the loss of regional radio—largely replaced by local radio stations—and the cuts which most national newspapers have made in their Northern coverage, further adding to what is seen as a prevailing southern bias in the media.

But while there is some unease this week at the possible implications of the result of the referendums, there is no real agreement on what the North's reaction should be in terms of the changes which could be made to the North's political institutions, or indeed on whether any are needed at all.

The Campaign for the North is strongly in favour of regional government but has so far reached the stage only of trying to gain a consensus on what the best way to divide the North should be.

Should it be one region corresponding to the area of the historic Council of the North of the 17th century, three areas—the modern economic planning regions—or two, divided by the Pennines?

Arguments along these lines go a long way further than most people in the North have yet begun to travel, though significantly, the number who would merely maintain the status quo is diminishing.

At the political level, the Labour Party's three regional councils in the North are all in favour of some transfer of power from local government to new regional authorities.

This policy has yet to be espoused among local Labour MPs, however, and meets with opposition from the tier of government which would be most affected, the big metropolitan counties.

Other bodies in the North, including the economic planning councils in both the North-West and Yorkshire, have put forward more modest proposals which would transfer more central government functions to the regions, though only to the civil servants established in the regional headquarters of the major Whitehall departments.

If a strong Scottish Assembly is set up, however, it will be the North-East, Scotland's nearest neighbour and strongest competitor for funds, which will be most closely affected.

It is here that the debate over the English reaction to devolution has gone furthest, though again without any real agreement emerging.

It was the North-East MPs who led the opposition to Scottish and Welsh devolution in Parliament, but within the Labour Party regional calls for greater local control have now begun to emerge in much the same way as in Wales and Scotland in the 1960s.

While in some cases, as in the North-West and Yorkshire, this takes the form of demands for greater administrative devolution to the local regional Civil Service in Newcastle, others would like to see a strengthened economic planning council leading ultimately to regional government.

A further reason advanced for some form of democratic control at regional level, as in Wales and Scotland, is the growth of tiers of government covering services such as health or water. These are currently answerable only indirectly to the public and politicians.

While the debate on this issue is going to continue, one pointer to the way in which regionalism may develop has emerged from within the county councils in the North-East.

The four counties—Northumberland, Tyne and Wear, Durham and Cleveland—have formed their own organisation, the North-East County Councils Association, to take decisions on issues which transcend county boundaries.

Though the counties range in politics from rural Tory in Northumberland to hardcore Labour in Tyne and Wear, they have decided they should pool their views on such issues as provision of help to the arts, oversight of the North of England Development Council, the promotional body for the area, as well as more mundane issues such as waste disposal, through routes for lorries and provision of sites for garages.

Whether this or any other pattern for regional government becomes established in England is likely to depend very much on the success of the new assemblies in Edinburgh and Cardiff and when they are set up.

The debate in England has taken much longer to get off the ground but it is certain that every last advantage or disadvantage which Scotland and Wales secure from greater control over their own affairs will be closely monitored in the North.

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THE MANAGEMENT PAGE

A BATTLE royal is going on to win the hearts and wallets of the British farmer. The protagonists are the makers of rough terrain forklift trucks, who see a booming market for their products down on the farm. And that is no bad thing for them, given the sad state of the construction market, which is currently the largest outlet for their trucks.

The Frenchmen hoping to dig in down on the farm

BY JASON CRISP

These forklifts are not to be confused with those usually to be found in the warehouse. They are a specialised hybrid, a cross between a tractor and a forklift. With big tyres, and often with four-wheel drive, they are capable of tackling the muddiest terrain.

There is a quite extraordinary degree of discord between the European manufacturers, who tend to throw as much mud at each other as their machines are supposedly capable of being driven in.

With their British counterparts the French manufacturers are particularly unpopular—especially Manitou, which has around half the total UK market for rough-terrain forklifts. There is even less agreement than in most industries between the manufacturers themselves about just how big the market actually is.

One manufacturer thought only 1,500 machines had been sold in the UK in 1978, whereas Manitou estimates it was between 2,000 and 2,500. Less partial observers put the figure at fractionally less than 2,000 and credit Manitou with half the market. For its part, Manitou states categorically that it sold 984 machines in the UK last year.

Quite how the market splits between agriculture and construction is also a matter of contention, but probably the best estimates are 40 per cent agriculture and 60 per cent construction.

There would appear to be three reasons why the company is so unpopular in the British industry: it is French, it has a very firm hold of the market and finally it is very aggressive. One company said that if one company's machine was stuck in the mire at an exhibition, the others would help pull it out

but—if it was a Manitou we'd leave it there.

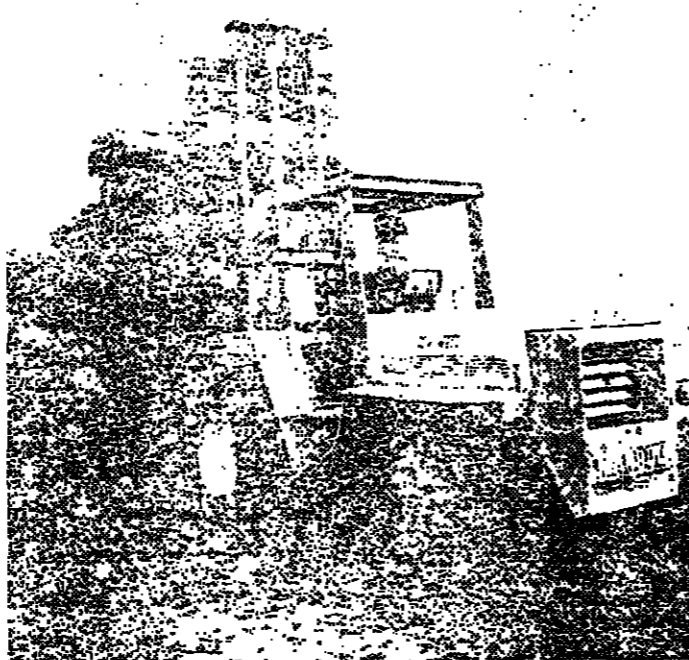
Manitou is a subsidiary of the privately owned French construction equipment company Braud et Fauchoux. The main factory is at Ancenis, which is on the lower reaches of the river Loire, an area better known for Muscadet wine than forklifts.

Its mainstream business used to be in making dumper trucks, concrete mixers and cranes, but since it developed the rough-terrain forklift truck in the early fifties these have accounted for less and less a proportion of the company's business, as forklift sales soared. It even makes rough-terrain forklifts for International Harvester and Ford.

Last year the forklifts accounted for 72 per cent of Braud et Fauchoux's turnover of FFrs 251m. Of the remaining business, 19 per cent is in mixers and cranes, with the outstanding nine per cent in spares. According to M. Roland Lepers, the commercial director, the company exported 23 per cent of its sales—mainly to Britain and Algeria, though it has a full marketing operation in Germany—and this year it has ambitious plans to raise the export ratio to 50 per cent.

In addition, it is currently negotiating with a UK manufacturer to assemble rough terrain forklifts in Britain. If it is successful, it will supply much of its UK market, as well as exporting to some Commonwealth territories.

The company was founded in the thirties. The original M. Braud died with the Resistance on the last day of the war, and until 1970 the company was run by his partner, M. Fauchoux.



Manitou MB25: special machine for use on Britain's farms

Then he and the Braud family had a major dispute about the company's future. As the Brauds held the majority of shares it was he who left and Marcel Braud, son of the founder, who took over. He recruited a new management team, including M. Lepers, who for 25 years had been a sales manager at International Harvester. That year the company had sales of FFrs 96m, and slightly less the next.

Manitou's penetration of the UK market has been aided by

early acceptance of the rough-terrain forklift in the French construction industry. Sales in France of the Manitou peaked in 1973 to just over 2,500, which has only been matched in one year since: last year it sold only 2,350 in its home market.

With its established and relatively high levels of production, the company was able to undercut a number of British manufacturers. Manitou itself says its success in the UK owes much to the aggressive marketing operation.

So the company's recent

growth has been fuelled by exports, of which the UK accounts for the lion's share—just over half. Algeria and the other ex-French colonies in North Africa account for 26 per cent of exports. But Algeria is not an ideal market in which to be too heavily entrenched, as relations between the two countries are not always harmonious, and this affects trade.

According to Lepers, Braud et Fauchoux is concerned at the high proportion of its business taken by the UK and Algeria. It is now concentrating on boosting a number of markets—almost everywhere except America—but particularly the Middle and Far East and Australia.

The company also wants to reduce its independence of Manitou on the construction industry. Agriculture is the obvious new area.

There are few European countries with as advanced agriculture as the UK, though with labour continuing to be shed from the land on the Continent, farmers are becoming more inclined to buy capital equipment such as forklifts.

Though UK demand for these trucks is already very strong, it is still restricted mainly to the larger farms. But Manitou claims to have had particular success in selling to smaller farms—those between 250 and 500 acres which account for about half the total number of machines they are selling in agriculture.

But there are problems. Agriculture is a harder fought market than construction, with machines usually being sold one at a time, rather than in batches to plant hire firms. And the distribution system is different.

Whereas the construction firms will deal with individual manufacturers' main dealers, farmers more usually use one specialist supplier for all their needs in agricultural equipment.

This has meant Manitou has had to set up a second-tier agriculture distribution network with established farm equipment dealers, alongside its main dealer network.

The Ancenis factory where Manitou's are made is one of three owned by Braud et Fauchoux. One, in Poitiers, acquired in 1977, makes concrete mixers and dumper trucks while the original factory in Ancenis is still used for making cranes.

The main factory built in 1973 employs 700 people and it is company policy that this figure will not be exceeded because it is believed to be the maximum manageable unit. The company also has a policy of not laying off people or making them redundant on the grounds that guaranteed security gives a stable workforce. Braud et Fauchoux boasts that its staff turnover is "virtually nil."

Even if the company is faced with recession, guarantee of employment should not prove too painful, because in addition to buying in most of its components the company also subcontracts a sizeable proportion of its work.

Nearly half of the manufacture is subcontracted out to a number of small firms in the surrounding areas, although all the assembly work is done in the factory.

So the bulk of the work done by Manitou is assembly and fabrication. Rather than on long production lines, each machine is built by a team of three or four workers, who assemble it from start to finish in an airy and modern factory.

Many of the bought-in components are from Britain, including 2,000 engine and transmission units from International Harvester. John Flea, managing director of the UK subsidiary—a 30-strong marketing operation based just outside Southampton—claims Manitou is a net importer from the UK.

The rough terrain forklifts made for International Harvester and Ford are the same as its own, except for their livery. Manitou says it is not concerned about eroding its own markets.

Roland Lepers claims: "They sell as many as we do, because they don't know as well as we do how to sell these machines. . . we couldn't sell scrapers and crawler loaders. Last year the company made 580 forklifts for International Harvester—it has only just begun making them for Ford as well."

The company has aspirations to go public at some future date and remains very growth conscious. But to find the sort of growth it wants it is going to have to break a lot of new ground.

Not only does it face the hard task of penetrating the construction business in new geographic markets, but it must succeed in developing its sales to the agricultural industry, not only in Britain but elsewhere—including France.

Arthur Sandles joins the royal debate on industry's problem

Why class is behind 'poor communication'

IT WOULD be unfortunate if the row which followed the perceptive if provocative remarks about communications in industry were to prove more enduring than the remarks themselves. Communication is a real enough problem without one side tending towards the view that it does not exist and the other declaring it to be the touchstone of success or failure.

At the root of the problem in Britain is not the willingness of management to communicate with workers, although that may at times be in doubt, but the ability. In the UK the divisions between workers and management, particularly higher management, is alarmingly wide. The cultural and linguistic gulf between workers and management is more extreme than in most other western democracies.



"It's our kind of grub with the menu in French"

Gulf

We may joke about language—the workers visit the bonnets of relatives for dinner while management sees relations in their houses for lunch—but the gulf is bigger than that. Workers and management watch different television programmes, vote for different parties, play different sports, read different newspapers, fish for different fish and even eat different foods. A trout farmer once agonised to me the problem of selling his product when workers would not buy fish with the head still on, and the middle classes would not buy fish with the heads off.

This gulf is extraordinarily difficult to bridge even when the ambition is there. Industry often calls in (middle class) professional communicators and falls back on company newspapers, notice boards and even recorded messages. What directors are less willing to do is swoon dirty jokes in the local pub, or even eat at the same lunch/dinner table. Chance meetings between board members and workers tend to be embarrassing affairs for both, with neither quite able to think of what to say. Should they talk about last night's game—what game?

In the U.S., Germany, the Republic countries and Scandinavia there would seem to be a broad middle class with middle education and middle taste which, while present in Britain, is less of a cultural force. These middle classes find themselves

wedged between top management and the workers, and are caught in the social cross-fire.

The net effect of the culture difference in the U.K. is that management comes to regard its workforce as brutish, inarticulate, stubborn and thick-headed. Workers regard management as secretive, elitist, exploitative and thick-headed. Both treat the other in the manner they feel their opposites deserve.

The fact that management and workers are unable to talk to each other is, however, the fault of neither. The social system of the UK is deeply rooted and to achieve a socially more egalitarian way of life is an enormous and long-term task. We are a long way from the day when new employees with a British company will truly believe they might eventually take over the managing director's seat.

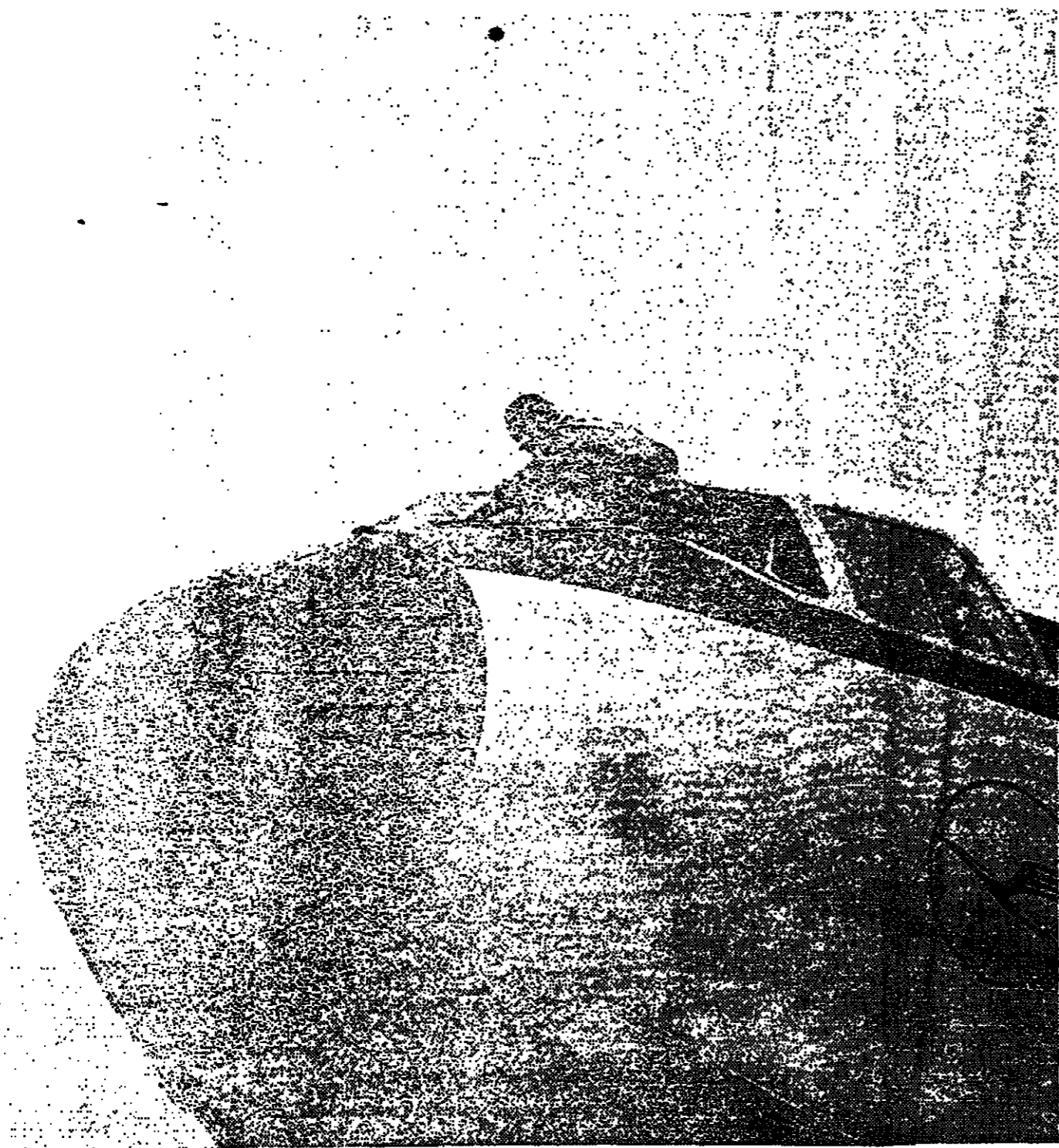
Nepotism

Meanwhile, the one hope is that management and workers force come to understand the differences. Perhaps a stage could be reached in which when a worker meets a director he feels only a difference of rank, not also a difference of culture. This is not a political cry. In neither the U.S. nor Russia is there quite the class-neotism that there is in the UK.

Bridging the gap is a major task for Britain and Prince Charles was right to spotlight it. The fact that reaction has itself been neatly divided along worker / management lines simply endorses the fact.

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Business books

The Businessman's Complete Checklist, by W. C. Shaw and G. J. Day, Business Books, London, £9.95. A reference work aimed at all levels of business. In a foreword, Sir Peter Parker, chairman of British Rail, comments: "The value of any checklist is not that it aims to teach necessarily, but aims to remind and provide a comprehensive process for decision making."

The Wired Society, by James Martin, Prentice/Hall International, Hemel Hempstead, £9.45. The author sets out to demonstrate how developments in telecommunications will affect the way society shops, banks, works, spends its leisure, educates itself and governs itself.

Nelson's Tables: Company Procedure, by C. N. Gorman, Oyez Publishing, London, £2.95. This sixth and revised edition, which now embraces procedures to follow in most company and insolvency affairs, includes sections on company formation, company meetings, increase in capital and other matters.

Public Relations for Marketing Management, by Frank Jenkins, Macmillan, London, £8.95. This aims to show how PR can enhance marketing, and practical examples are given of the role of PR in customer and distributor relations.

Financial Management Made Simple, by Wilfred Hingley and Frank Osborn, W. H. Allen, London, £1.55. This aims to provide an account of all major aspects of finance and its applications in businesses, both large and small.

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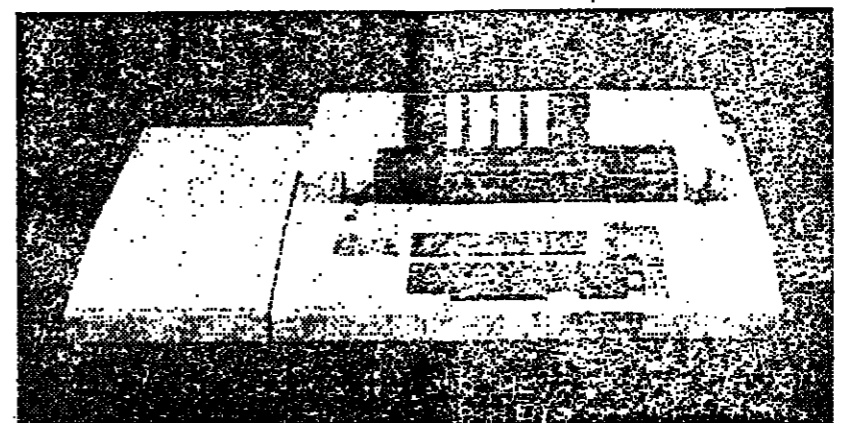
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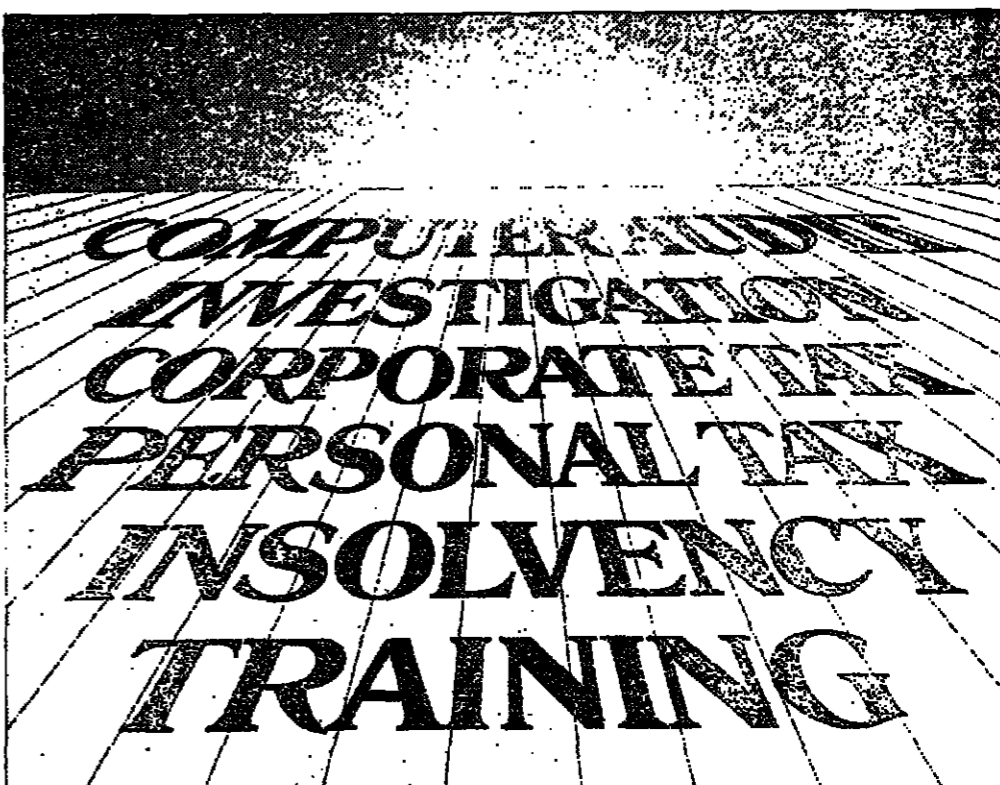
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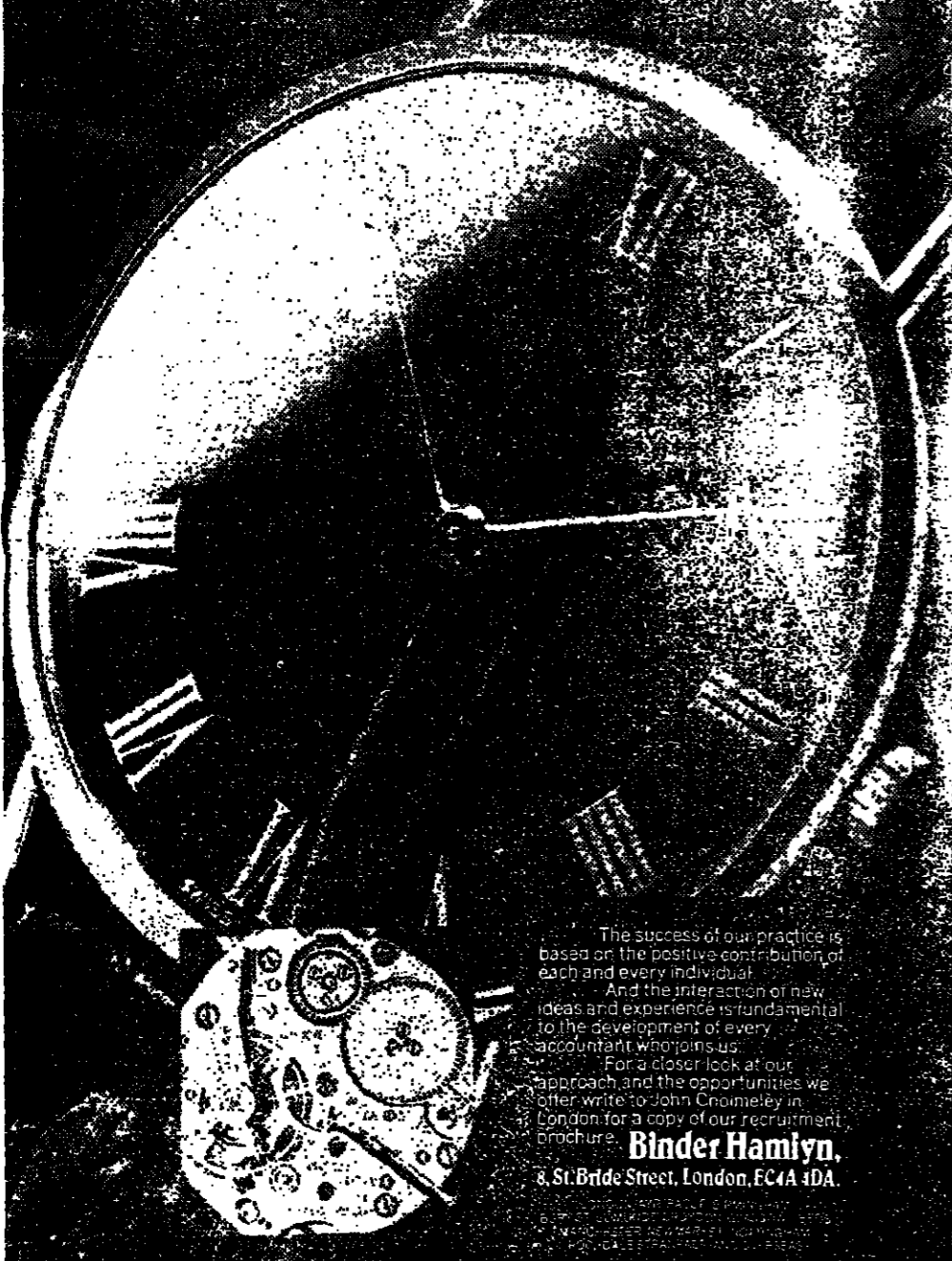
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Newly Qualified?

Gain a wealth of experience on the nation's account

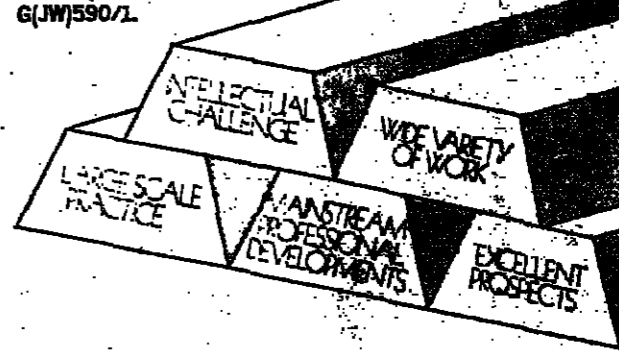
For the recently qualified accountant seeking a rewarding career, government can provide an attractive option. In terms of scope and variety of work available, professionalism, intellectual challenge, range of experience - and pay, conditions and prospects - it has as much to offer those with the ability and ambition to get on as most of the larger professional firms or commercial organisations.

Increasing appreciation of the need for accountability in government has resulted in a steady extension of the accountancy function within many departments over recent years. Defence, agriculture, trade, industry, prices and consumer protection, energy, education, taxation, printing and publishing are among the areas of government activity to have benefited from employing the skills of accountants to assist in the management and control of expenditure running into billions. This can involve accountants in major contract negotiations, high-level advisory and investigatory tasks, in the use of audit skills, and in the development and introduction of sophisticated computer-based systems to meet growing demands for management information.

Young accountants entering the service at this time of major change in the machinery of government can therefore expect to contribute to the development of their profession in a growing field of practice. There are currently opportunities in various locations around the U.K.

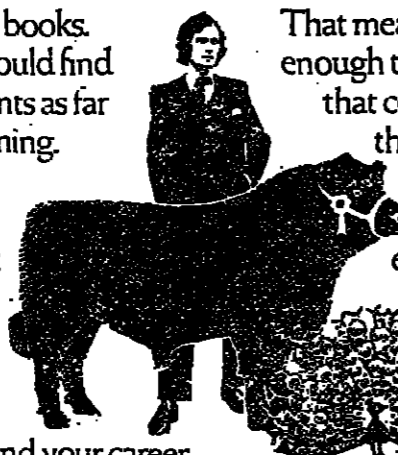
Applicants should be eligible for admission as Chartered, Certified, Cost and Management, or Public Finance Accountants. Salary will start between £4,385 and £6,240, depending on age, experience and location. Promotion will depend solely on merit, with the first move up likely to come after about two years' service and there are prospects of further advancement to £9,000 and above. Appointments are permanent (non-contributory) and can be permanent or for a fixed period.

Write to Judy Wrighton, Civil Service Commission, Alencon Link, Basingstoke, Hants RG21 1JB, or telephone her on Basingstoke (0256) 29222 Ext. 483. Please quote ref: G(JW)590/1.



How a young accountant at Spicer and Pegler furthered his career by knowing an argus from an angus.

Being a good accountant means more than being good at figures. It means understanding your client's business - his methods and his motivations - as well as his books. At Spicer and Pegler you could find yourself involved with clients as far apart as cosmetics and farming. What we train you for - and what we expect - is an involvement and a rapport with a client. The sort that can so frequently add a dimension to the figures that is valuable for all concerned. Not least you and your career. That sort of training is only one of the attractions of the practice. There is also the opportunity to work on a very wide range of interesting clients. The chance to specialise in such areas as taxation.



And there is the benefit of our world wide network of offices. Spicer and Pegler come about 10th in the accountancy league table. That means in effect that we're big enough to handle just about any account that comes along. But we're not so big that staff, or indeed clients for that matter, don't get a very personal involvement from everyone including the partners. And finally, it doesn't matter which of our branches in Britain you join. Each is large in its own location. Staff are trained everywhere to the same high standards. And clients serviced with the same high degree of professionalism. If you would like to know more, contact us at St. Mary Axe House, 56-60 St. Mary Axe, London EC3A 8BJ.

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London: Olive D. Basin, 01-753 3701; Birmingham: John K. Vowler, 021-221-4844; Bristol: Alan R. L. Young, 0272-269881; Cambridge: Richard T. Sumnerfield, 0223-0238; Cardiff: David Jones, 0222-2294; Leeds: James A. Ferguson, 0193-3940; Manchester: Christopher J. Whelan, 061-236-673; Newcastle-upon-Tyne: Robert R. Spence, 0432-21203; Nottingham: Victor V. Lauder, 0432-41318; Glasgow and throughout Scotland: Alexander Barronman, 041-531194; Northern Ireland: Arthur J. Reid, 0222-2294; Carmarthen: Keith H. Lyell, 0449-2454; Jersey: Brian J. Penny, 0534-8418.

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With its extensive range of activities - Production in the North Sea, Refining, Marketing and Chemicals - Shell offers a variety of exciting career opportunities for professionally qualified finance staff.

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If you would like to explore matters further, please write, giving a brief description of your academic and professional background, to: Shell International Petroleum Company Limited, (FT) (PNEI/21), Shell Centre, London SE1 7NA or telephone 01-934 4626 for an application form.



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This firm has a total commitment to training: we operate an expanding Training Department, based in the City. As Training Manager, you will enjoy immediate involvement in all aspects of our training throughout the UK and possibly overseas.

This appointment is very much a stepping-stone - developing the careers of others as you develop your own. You may wish to remain within this specialist activity or alternatively, at a later stage, you may be attracted to other aspects of the firm's activities either in the UK or abroad.

We are offering a competitive salary, fully supported by a wide range of benefits.

If you are qualified and in your mid to late twenties, find out more. Write with career details to: Jeremy Spurling, Coupers & Lybrand, Abacus House, Gutter Lane, Cheapside, London EC2V 8AH.



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If you work with Dearden Farrow you will be challenged by problems which will test your professional skills and develop your career.

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We recognise that you want a career with responsibility and we believe that we can provide you with intensive top class management training enabling you to take on this responsibility.

You'll get first class experience and the chance to reach top jobs which are big by any standards.

Starting salary will depend on qualifications and experience and will not be less than £5,500.

If you'd like to talk to people involved in these businesses come along to our informal evenings being held at:

London: Cumberland Hotel, Marble Arch, Wednesday 7th March at 7 pm.

Manchester: Midland Hotel, Peter Street, Monday 5th March at 7 pm.

If you can't make it we'd still like to hear from you, so please contact:

G. Prior-Wandesforde,
Unilever National
Personnel Department,
Kildare House,
Dorset Rise,
London EC4.



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High calibre accountants required for medium-sized City firm of chartered accountants, offering a variety of interesting quality work. 'All rounders' especially welcome. Pleasant working atmosphere, good offices and salaries to match. Please send C.V. to:

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London EC2V 5EA

CITY CHARTERED ACCOUNTANTS

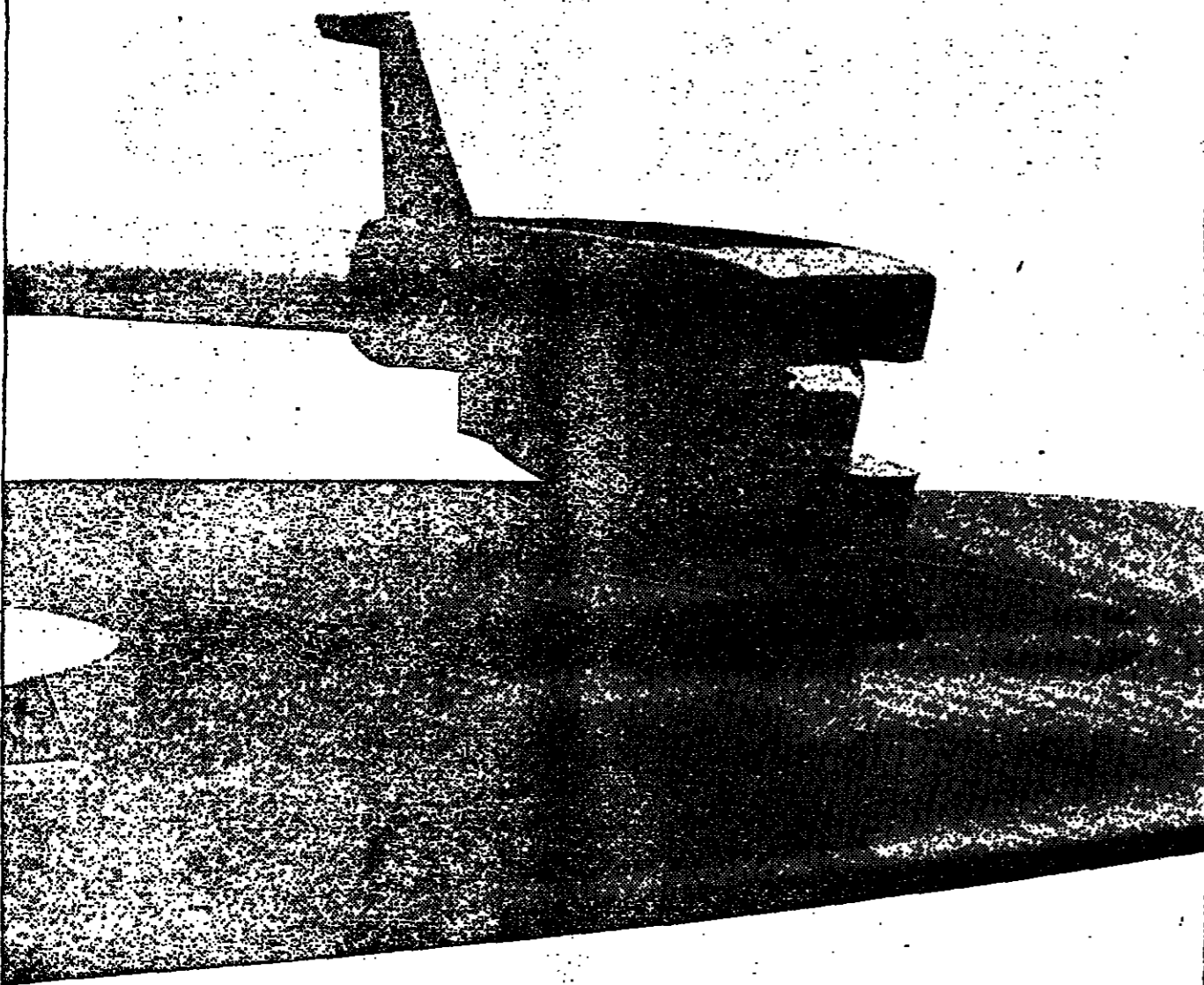
Have vacancies for recently qualified Chartered Accountants. Ideal opportunity to gain further experience in fairly small but old established practice with first class prospects of advancement. Attractive salaries are offered according to experience. Knowledge of auditing computer-based systems an advantage. Write Box A.6967, Financial Times, 10, Cannon Street, EC4P 4BY.

NEWLY QUALIFIED

ACCOUNTANCY APPOINTMENTS

NEWLY QUALIFIED

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TEL: 01-628 6088

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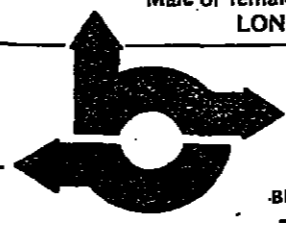
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London, to £8,000**

One of the largest UK oil companies requires 2 chartered accountants to be groomed for a responsible management career. The initial appointments, at their head office in London, will involve project accounting and internal consultancy, providing technical and commercial support to their

operations in the UK and overseas. Up to 20% travel can be expected and a foreign language would be useful. Excellent conditions of employment include a salary review within 6 months, non-contributory pension scheme, interest-free season ticket loans, and heavily subsidised luncheons.

Mrs. I.M. Brown, Ref: 19147/FT

Male or female candidates should telephone in confidence for a Personal History Form to:
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The City based UK subsidiary of Netherlands Reinsurance Group, a leading international reinsurance company, is seeking an accountant to fill a new position created as a result of an expansion in the Company's activities. It is anticipated that after a short period the successful applicant would be appointed to an executive position when he/she would be directly responsible to the Manager/Secretary of the UK Company. Experience covering reinsurance, UK and international taxation and modern computer techniques would be an advantage.

An attractive salary is envisaged together with fringe benefits including a non-contributory pension scheme, subsidised house purchase loan and a profit sharing scheme.

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Duties include preparing monthly consolidated financial accounts, reviewing operating companies reports, analysing group accounts and calculating the impact of currency rate changes on financial results. Further challenge is offered through undertaking ad hoc exercises and special assignments for board information and management purposes.

A newly qualified ACA or about to qualify, you should have sound analytical skills and a successful track record to date. Extensive liaison with other departments, operating companies and auditors is involved, so good communications skills are also essential.

Salary is up to £8000 including productivity bonus and in addition to genuine career prospects in a young, forward looking environment, we offer an excellent range of benefits including 4 weeks holiday, rising to 5, subsidised staff restaurant, generous pension, life assurance and sickness benefit schemes and interest free season ticket loans.

For an application form, please contact Mrs S. C. G. Jones, Rank Xerox Limited, Rank Xerox House, 338 Euston Road, London NW1 3BH, Telephone 01-387 1244.

RANK XEROX

**Investment Banking
Management Development**

Orion, a multi-national investment bank, has a limited number of vacancies for people with post-graduate training and recent qualifications in accounting and law or who have completed a formal training in credit analysis on the American system, and wish to capitalize on their training by becoming international investment bankers. Orion is small, informal and flexible and the organisation is centred around people.

Formal introductory training, followed by early delegation of responsibility under professional guidance, will attract applicants with academic and career records to date that are above average and who have the confidence, strength of character and ambition to attain senior management positions in their early thirties in a wholly international business. The work is demanding and requires dedication, and will involve travel. Applicants will be under 27 years of age and will not require a permit to work in the UK.

A first-class remuneration package including non-contributory pension, preferential mortgage, health insurance, etc. is provided.

Applications, which will be treated in confidence, should be accompanied by a curriculum vitae, and addressed to:

The Personnel Director,
Orion Bank Limited, 1 London Wall, London EC2Y 5JX
Tel: 01-600 6222

ORION

YOUNG CHARTERED ACCOUNTANT required for personal assistant to partner specialising in personal accounts, salary and pension schemes, writing for C&A, Financial Times, 10, Cannon Street, EC4Y 4BY.

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Please reply to Box A.6663, Financial Times,
10, Cannon Street, EC4P 4BY.

WHY COMMUTE!

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ACCOUNTANTS
Contact: Staff Partner,
Finlay Robertson, Esher 67911.

**YOUNG GROUP ACCOUNTANT
— HAMPSHIRE**

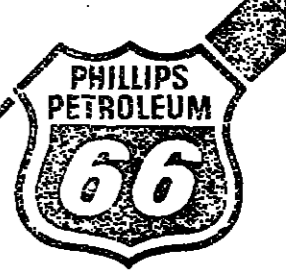
We are the headquarters of a major group of engineering companies based in an attractive rural location.

The continuing development of the group has led to a requirement for an able young Accountant (male or female) who wishes to broaden his/her experience in an environment of diverse international operations. The successful applicant must be enthusiastic, ambitious and able to communicate well. A working knowledge of French and/or German would be most helpful.

Responsibility will be to the Group Chief Accountant and initial duties will include consolidation, management reporting, Treasury matters and taxation. Further career opportunities within the group are unusually good.

The initial salary will be negotiable to around £6,000 p.a. and assistance will be given with relocation expenses if required.

Please apply in writing with details of your career to date to Box A.8386, Financial Times, 10, Cannon Street, EC4P 4BY.



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Apart from exciting promotion prospects, an attractive salary is offered together with the type of comprehensive benefits package associated with a major multi-national oil company. If you are seeking this kind of challenge in a vital and growing industry then send a comprehensive C.V. to B. Sutherland, Phillips Petroleum Company Europe Africa, Portland House, Stag Place, London SW1E 5DA or alternatively telephone 01-828 9766 ext. 735 for an application form.

NEWLY QUALIFIED ACCOUNTANCY APPOINTMENTS

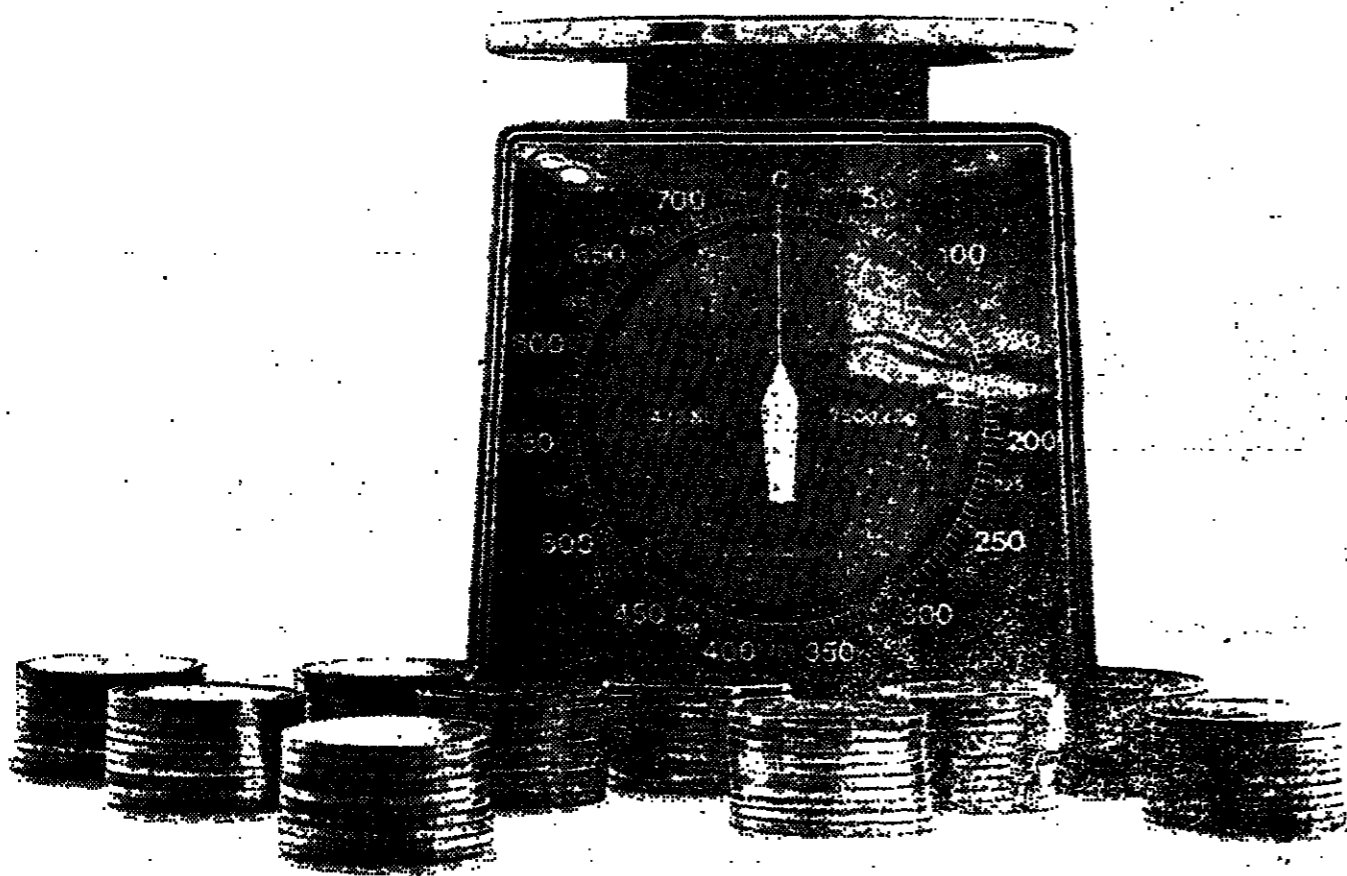
Weighing up the odds

You are faced with ten piles each of ten coins and one whole pile is counterfeit. You know the weight of a genuine coin and you know that each counterfeit one weighs one gram more than it should. Given an accurate set of kitchen scales, what is the minimum number of weighings necessary to establish which is the counterfeit pile? Ironically, this is the kind of problem which newly qualified accountants are faced with in planning their future careers. There are lots of opportunities and some of them seem identical at first sight, so how does one choose?

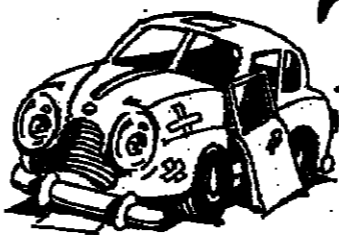
The obvious way is to decide the kind of experience and training you will need and join a firm who can provide them. If you want broad-based general experience, first-class training and the opportunity to specialise within a major international firm, come and talk to us. Like the problem we posed, one move is all that's necessary. Write to Simon Ingall, Staff Partner, Peat, Marwick, Mitchell & Co, 1 Puddle Dock, Blackfriars, London, EC4U 3PD. 01 236 8000, indicating the office of your choice.



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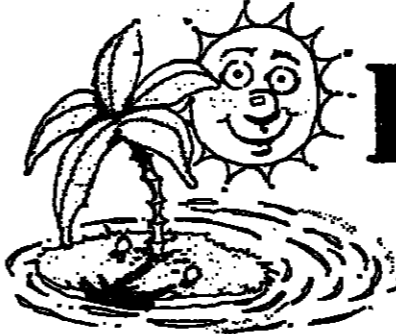
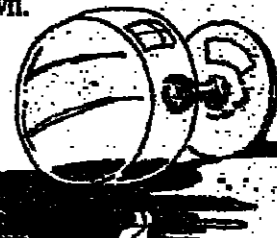
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PLYMOUTH PRESTON READING ST. ALSTEL SHEFFIELD SOUTHAMPTON STOKE-ON-TRENT SWANSEA TRURO YORK



There's a little cash-flow problem in the current bank account. There's a splash of dirty rainfall in the town. There's a gas bill and a phone bill, both a horrible amount, And the fourth-hand Morris 1000's broken down.



He has passed his PE2 and he's sure that he is due For a better pace of life than heretofore, But the prizes fail to glitter as he tidies his bedsitter, Wond'ring how he'll get that winestain off the floor.



He's been told he'll be a partner if he stays there long enough, And they want him at the local factory... But he is dreaming sunshine days and all that foreign stuff, And the money he could earn beyond the sea.



Does the able audit senior have a different life in Kenya? And will they stare when he's to Lima been? Do the Dubais wear the turban? Is it Lilongwe to Durban? Would the Rio thing or Roma be his scene?



Does the time in Santiago, fly as fast in Chicago? Would a farewell to Ummta, come too soon? Is one's private life expensier, in El Paso or Valencia? Can one save in Kitwe, Seoul or Saskatoon?

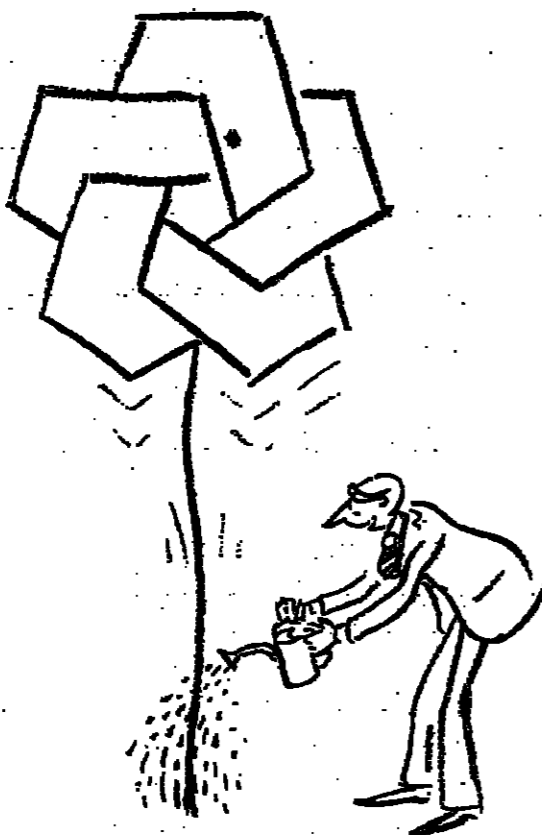
The barometer was falling - he could hear the dollars calling - But where for that uplifting two-year term? He was looking for promotion while he kept his options open... Where better than the every-option firm?



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Qualifying and recently qualified accountants, please contact: Tony Wechsler, 128 Queen Victoria Street, London EC4P 4JX.

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- David Buller-Jones, 127 Hengley Road, Birmingham. (021-455 8851)
- David Hunt, Baltic House, Mount Stuart Square, Cardiff. (0222 32255)
- Jim Pearson, 142 St. Vincent Street, Glasgow. (041-221 6991)
- Philip Johnson, 2 Old Bank Street, St. Anne's Square, Manchester. (091-434 3494)



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Mr. M. B. Walker, STANLEY SMITH AND CO.,
Worpole Road, Isleworth, Middx. 01-568 4831

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01-828 8055

International Metal Traders,
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Responsible for accounting, management information and control in a fast-moving market-orientated business. This is a small private company with a substantial track record over 6 years. Further growth is projected requiring an individual prepared to work hard and become involved in all aspects of the company's activities.

Salary negotiable around £6,500.

Write with full personal details to
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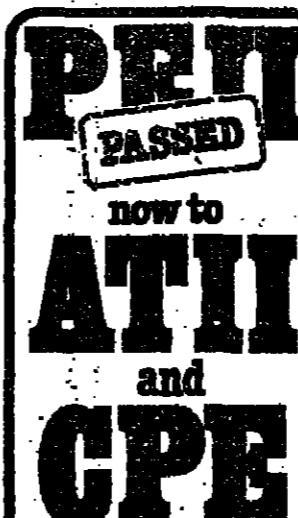
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An international business information service is looking for a young chartered accountant to expand its coverage of financial affairs.

The areas covered will concentrate on international tax management. You should be prepared to work on your own initiative, getting information on worldwide developments as they happen.

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Croydon c.£6,500

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Duties will include assisting in the preparation of Statutory Accounts, Consolidated Accounts, Tax Computations as well as various ad-hoc exercises, with a view to assuming responsibility for a Specialist Accounting Department within two years.

This position will serve as an excellent introduction to a major International Group.

Fringe benefits include a non-contributory pension scheme, life assurance and free lunches.

Write for an application form to:
C. P. McPhe, Company Secretary,
Tate & Lyle Refineries Limited,
Leon House, High Street,
Croydon, CR9 3NH.



Tate & Lyle

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We are looking for an able barrister or solicitor, preferably (though not essentially) with two or three years' industrial experience.

Please send curriculum vitae or write for an application form to:-

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THE JOBS COLUMN

Big, but fastidious, demand for graduates

BY W. P. KIRKMAN

WHAT IS called the Lent Term at the University of Cambridge, and its equivalent at "other places," is traditionally the graduate-hunting season. We are now more than half-way through it, and it is possible to make some sort of assessment of the employment prospects for graduates as they appear from this particular vantage point.

It can be said at once that the prospects are pretty good. A few weeks ago the Association of Graduate Careers Advisory Services, the association's Central Services Unit, and the Standing Conference of Employers of Graduates produced their annual short-term predictions of supply and demand. These spoke of an overall increase of about 10 per cent in the jobs for which graduates were being sought.

Writing about the recent short-term predictions of supply and demand this year, the regular writer of this column com-

mented in the Financial Times of January 20 that university careers advisers had caught the occupational disease of marketing, in that they had begun to believe their own sales talk. The fact that, collectively and in collaboration with the employers, we advisers have been getting things right, is perhaps an understandable reason for satisfaction.

Nevertheless, the warning is timely. There is a danger of becoming obsessed with the statistics to the point of forgetting what is involved in human terms, and what employers are actually looking for.

In the simplest statistical terms, demand for graduates today can be seen as having returned towards the position in the 1960s. By then, graduates had been "discovered," notably by industry as a "good thing."

All forward-looking organisations needed them, wanted more of them than they could get, and set out with enthusiasm to recruit them. This is, of course, rather a caricature of the situation, but it is not a totally inaccurate one.

The change in the early 1970s when many industrial employers stopped recruiting or drastically reduced their targets, came as a dramatic

—sometimes because the aims of the searchers are unrealistic. But even the most obviously employable, with wholly realistic and sensible goals, cannot afford to assume that they will drop effortlessly into an appropriately shaped hole.

Attitude and aptitudes matter. Basic competence with figures is frequently important. It is becoming the more important as the tasks to be carried out heavily on the understanding and analysis of numerical information.

Paradox The movement towards a more careful and critical assessment of needs, and of the candidates coming forward to fulfil them, parallels the changed attitude to the higher-degree graduates of business schools, discussed in the Jobs Column on February 6.

Moreover, so much time do the serious candidates devote to the search for employment that their academic work sometimes suffers. For such people the sensible course may be to concentrate on the examinations and to leave the job-applications until later. After all, in spite of the graduate-hunting season, recruitment is an all-the-year-round activity. Many employers would accept this as reasonable. But the decision is

Considered

Perhaps the most important implication, however, is that there is a need for all concerned to be clear as to what graduates are recruited for. They are not taken on because they are a "good thing." They are not offered employment as a reward for their academic achievement.

They are rather considered for employment because they can be presumed to be of high intellectual intelligence, and to have the capacity to apply that intelligence to the problems of industry, commerce or other sectors of activity.

Graduates receive offers of jobs if they can demonstrate some understanding of these problems, and some evidence of that capacity. Understanding that is likely to lead to a more realistic assessment of their employment prospects, than is a simple, sanguine response to the knowledge that the number of jobs on offer is high.

Bill Kirkman runs the Careers Service at Cambridge University.

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AMOCO 1—Amoco's Cat Cracker will start production in 1981...

Amoco set for growth



Ted Northote, Marketing Director, Amoco (UK) Ltd. Facing a testing marketing challenge

LAST MONTH'S announcement by Amoco (UK) and Murco that they were going to upgrade Amoco's oil refinery at Milford Haven by the addition of a catalytic cracking unit presents Amoco with a marketing challenge which will test the company's mettle over the next three years. For the £83m "cat cracker" takes half the low grade, low value heavy fuel oil, and recycles it into high grade, high value gasoline for the petrol pumps. Currently, after refining crude oil, some 50 per cent remains as residual heavy fuel oil. When the investment starts to produce results, in 1981, Amoco plans to more than double its sales through retail outlets. A strategy is being developed now to ensure that the transition to a much higher level of activity, boosting Amoco's market share from the current level of 2 per cent of the UK petrol market to around 3.5 per cent, will proceed smoothly and successfully.

What makes Amoco's task even more of a challenge is that competitors are also adding "cat crackers" to their refineries and will also be trying to expand their market share. Fortunately the market looks set to grow. The forecasts are that the 14m cars on the road today, will have increased to 20m by 1990. By the mid-eighties, supply and

demand are expected to be in reasonable balance in the UK, however, in the early years, as the new capacity comes on stream, we are likely to see some fierce competition for market share. Amoco is determined to secure its share.

Market research findings suggest that Amoco starts with a good name in those parts of the country where it has a significant presence — basically a hundred mile wide corridor running between London and Liverpool, the heartland of the country which Amoco made its first target when it set up operations in the UK in 1962. As a further area of research, two advertising agencies have been commissioned to study the possible value of a supportive advertising campaign to aid the sales expansion. Amoco recognises that it will need an innovative approach to activate its objective and it is evident that a number of other developments are also under careful consideration behind closed doors.

The basic way in which Amoco intends to more than double its sales is by increasing the number of forecourts selling its petrol. The major drive, and the biggest part of the budget set aside for the expansion, is directed at acquiring stations. At the moment, Amoco has 320, of which, unlike most oil companies, 90 per cent are company owned. The aim is to achieve a network, of which about a half will be owned by independent operators selling Amoco petrol under contract. This will bring Amoco more in line with the forecast situation — of the current 28,000 stations in the UK, about 60 per cent are independently owned.

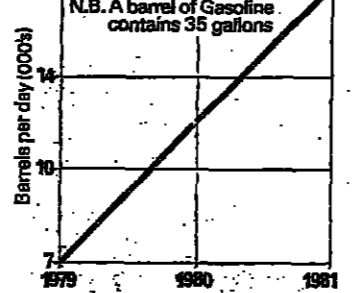
Planning authorities are now much less keen to grant permission for new service stations, and this, coupled with the fact that the total number of outlets are likely to continue to decrease — in recent years, the number has reduced by about 1,000 per annum — makes well located, independently owned stations, difficult to acquire in large numbers. A station that sells 2m gallons per year might cost up to £200,000. Although one of the remaining small chains that are still in business would be the most convenient way by which Amoco could add to its stations, the most likely approach, in view of Amoco's highly selective marketing

philosophy, is that expansion will come from a number of selected freehold acquisitions, and the securing, under contract, of well run, well sited, highly potential, independent stations.

So by 1981, Amoco will offer a patchwork of independents, a network of dealer stations whereby the operator leases the business from Amoco, and around 60 major sites managed by the Company. This latter

"When the cat-cracker comes on stream in 1981, Amoco will need to double UK Sales."

Amoco's Gasoline Sales Forecast



group will trade under the "Torch" banner, and be the flagships of the operation. A torch station should manage a throughput in excess of 1m gallons per year, and between them the 60 are expected to account for about a third of total petrol sales, roughly the same as the dealer network. Another area that could be investigated is the hypermarkets who sell petrol through their forecourts. The only problem is that the oil industry is uneasy about the pricing stance of these large operators. But with the selected independents and the big group operators tied to Amoco this sector could well make up the balance of the sales targets.

Apart from the petrol stations in the major industrial areas of the UK, Amoco services the more rural and suburban areas, through a network of branded authorised distributors. By 1981, this network is expected to be marketing about twice the current sales volume. There are 20 distributors today, operating in 44

geographic franchises, and the plans include the expansion in numbers, of both distributors and franchises. In the main, the distributors are selling the heavier oils for uses such as agriculture, home heating, hauliers, and commercial properties, and although these markets are of lower value than petrol retailing, they are an important and expanding part, in volume terms, of Amoco's development plans.

The feedstock of fuel oil for the cracker will come as a result of reducing Amoco's current involvement in large export contracts and the sales from spot market in Rotterdam.

Of course the expansion in Amoco sales will not happen overnight, and the company will have to import oil as it adds stations and distributors to its ranks. And when the "cat cracker" is doing its job there will almost certainly be a surplus in the early years which could find itself exported on to the world market. But even so 1981 will be a crucial year, especially as Amoco intends to grow faster than the competition. It believes it has the strengths to make this possible.

For a start it has the strength of its parent, the eighth largest oil company in the world, Standard Oil Company of Indiana, which with total assets of more than \$11.5bn, is the tenth biggest American industrial company. It is ensuring that its Amoco British operation has enough marketing cash to back up the vast investment in refining capacity. Then there is Amoco's progress to date in the UK. It has concentrated on putting the most advanced equipment on its station forecourts. Nearly half are self-service, which is now more popular with motorists, with the most sophisticated electronic pumps. To staff torch stations Amoco trains mainly girls who aspire to managing the operation rather than working as sales assistants, high quality personnel to service high quality machinery.

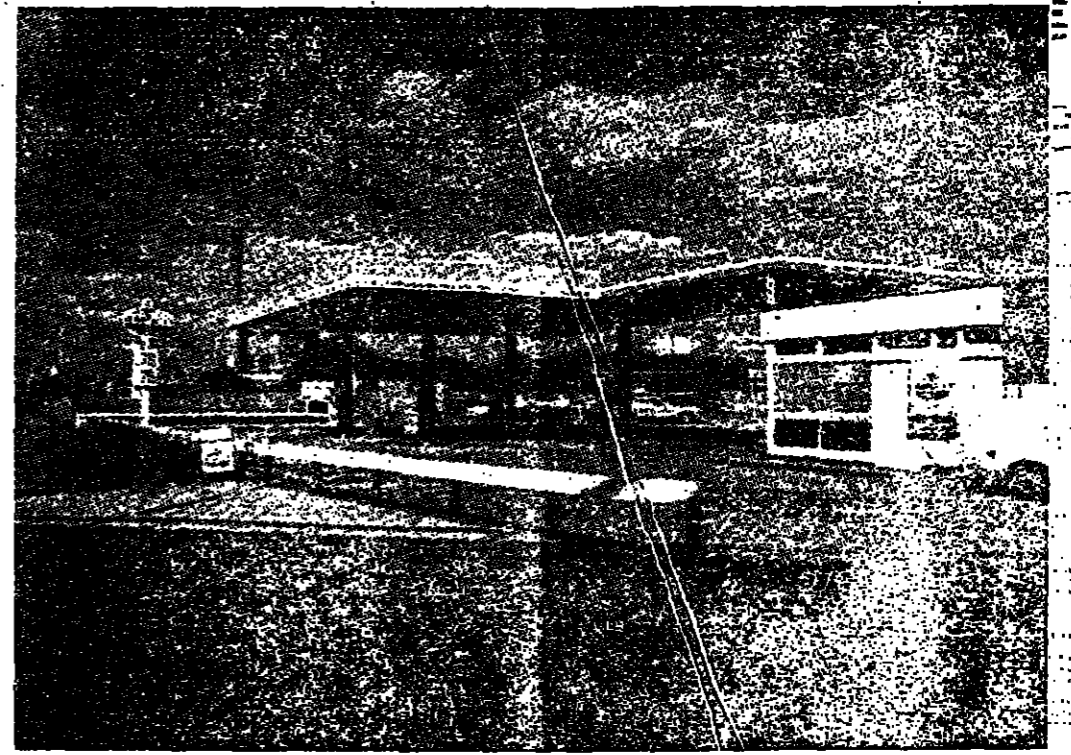
Although the Torch stations will concentrate on selling petrol in substantial quantities as efficiently as possible the independents linked to Amoco expect other forecourt facilities to boost their revenue. So one of the continuing tasks is to examine additional services,



Jack Parker, Managing Director Amoco (UK) Ltd.

such as laundrettes, and one possible novelty, travel agencies, attached to the stations. Small supermarkets will also be looked at as well as catering facilities. In addition research is underway into incentive schemes although Amoco is not keen to precipitate a forecourt promotions battle. Redemption schemes to build up customer loyalty is a candidate but the company would concentrate on good quality, up market products rather than the cheap beakers and plastic disposables.

There will be problems over the next three years but Amoco has given itself time. Of course any forecasting in the oil industry is susceptible to sudden and unforeseen political and economic changes: in the last few months the turmoil in Iran has made a mockery of the potential over-supply situation in Europe. But the basic strategy underlying Amoco's considerable investment—a concentration on high value, high value gasoline rather than low value fuel oil, will continue to hold true. It also means that the refinery at Milford Haven will be fully utilised for the first time. It is an ambitious programme, building a much higher level of marketing activity while seeing through a costly construction task, but the eventual rewards will repay all the money and all the effort.



The forecourt of one of Amoco's UK filling stations

Why Amoco needs A 'Cat Cracker'

BY JACK PARKER, Managing Director AMOCO (UK) LTD.

THE DECISION to build a "Cat Cracker" is the most significant step forward in Amoco's history since the completion of their Milford Haven refinery in 1973.

Amoco need a cat cracker — as do Durphy Oil — to take full advantage of the financial and marketing incentives to upgrade fuel oil to gasoline and other lighter products.

The forecasted growth in petroleum demand is greater for those products for which oil has limited competition — notably transportation fuels such as gasoline, aviation fuel and derv. Those oil products which are consumed as heating fuel, notably gas oil and heavy fuel oil, will experience a limited growth. In recent years fuel oil consumption has decreased because of the economic depression resulting from the increase in crude prices since 1973-74. In addition, fuel oil demand for electricity generation has suffered because of competition from coal and nuclear power. Also natural gas has taken some of

oil's traditional heating markets.

The fact that there is surplus distillation capacity in Europe has been a well publicised fact over the past several years and has received much attention from the European Economic Community.

However, a number of companies have announced, or are building conversion facilities, with little or no increase in overall crude oil refining capacity. About two-thirds of these announced conversion projects under construction in Western Europe are using the conversion process known as "cat cracking." The upgrading of our Milford Haven Refinery will give Amoco the flexibility to produce greater quantities of gasoline and lighter fuels and permit us to be more expansive in our marketing operations.

Amoco has been operating in the UK since 1962 as a wholly owned subsidiary of Standard Oil of Indiana. Despite intense competition and economic upsets over the last decade Amoco has been growing stronger each day. We are selling a full range

of petroleum products through our own service station network, industrial customers and authorised distributors, mainly in a 100 mile corridor from London to the North. Our operating philosophy is based on good management, the application of sound business methods and direct personal concern for customer relationships. Having developed such a foundation we are ready to improve our competitive position by refinery upgrading. This project will not increase distillation capacity at Milford Haven but the Amoco/Murco arrangement will permit essentially full utilisation of a refinery which has been running at only 60/70 per cent capacity.

Also the UK Balance of Payments will benefit since Amoco will be exporting high value gasoline in contrast to the exporting of low value fuel oil. This project should have a lasting effect on the economy of the UK, and particularly South Wales. The Construction workforce will be well over 1,000 men and permanent employees will exceed 100.

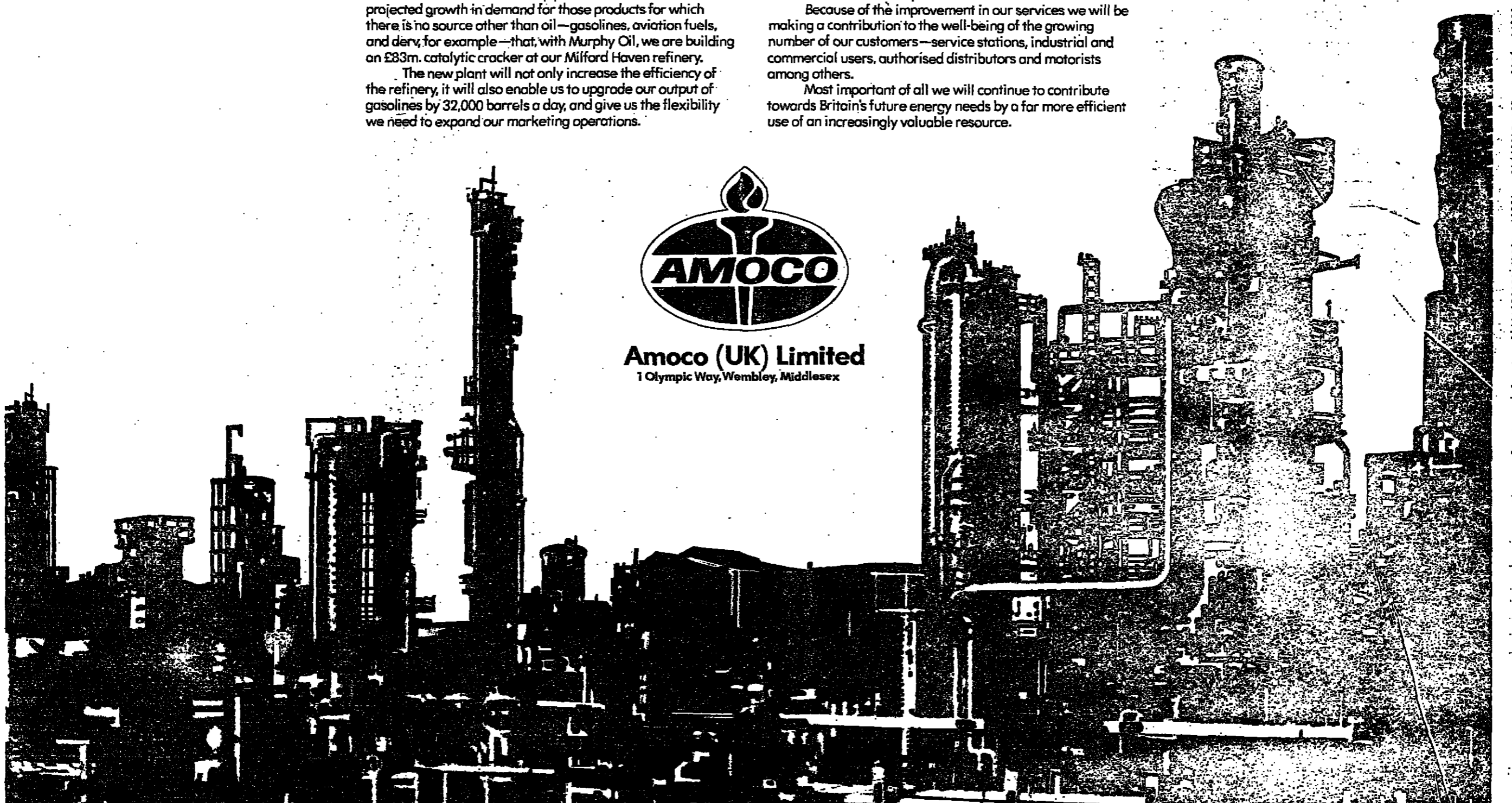
An £83 million step into the future.

The last few years haven't been easy for the oil industry. They haven't been easy for Amoco, either. But that hasn't stopped us growing, in size and strength. Good management, sound business practice and direct concern for our customers have all helped us keep pace with the changing patterns of demand for petroleum products in the past. And it is in order to keep pace in the future with the projected growth in demand for those products for which there is no source other than oil—gasolines, aviation fuels, and derv; for example—that, with Murphy Oil, we are building an £83m. catalytic cracker at our Milford Haven refinery. The new plant will not only increase the efficiency of the refinery, it will also enable us to upgrade our output of gasolines by 32,000 barrels a day, and give us the flexibility we need to expand our marketing operations.

This is only the latest step in a fully co-ordinated plan that has led progressively from the gradual extension of pipelines, storage, distribution facilities and sales outlets in strategic areas, through to the initial building of the Milford Haven refinery and its subsequent expansion. But we aren't, of course, the only people who will benefit from this development. Because of the improvement in our services we will be making a contribution to the well-being of the growing number of our customers—service stations, industrial and commercial users, authorised distributors and motorists among others. Most important of all we will continue to contribute towards Britain's future energy needs by a far more efficient use of an increasingly valuable resource.



Amoco (UK) Limited
1 Olympic Way, Wembley, Middlesex



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AMOCO 2—It is being built at a cost of £83m. . .

Leasing—The key factor

BY TOM CLARK, Chief Manager LLOYDS LEASING LIMITED



Tom Clark

OVER THE past few years leasing has established itself as one of the primary sources of finance for capital equipment in the UK. This development has led to opportunities for leasing companies to arrange leasing facilities for major investment projects—aircraft, ships and large industrial plant.

Building on this experience, on December 29, 1978, nine leasing companies trading as the partnership Albion Leasing Company signed agreements for the lease to Murco Petroleum, a subsidiary of Murphy Oil Corporation, of the fluid catalytic cracking unit to be constructed at Amoco (UK)'s refinery at Milford Haven. The \$100m facility is the largest single lease contract yet arranged in the UK.

The facility comprises a project cost of £83m, an additional

£5m for extras outside the principal contracts and possible contingencies and an estimated £12m for the pre-delivery interest costs incurred by Albion.

The rationale behind Murco Petroleum and Amoco (UK), a subsidiary of Standard Oil Company (Indiana), joining forces to refine crude oil, whether it be from Murphy's interest in the Ninian Field or elsewhere, is explained in the accompanying articles. In summary Murco, as lessee, is primarily responsible for financing the construction of the catcracker, while Amoco will have processing rights for 70 per cent of the plant's capacity. Murco on the other hand will have processing rights to the 30 per cent of the capacity of Amoco's existing refinery at Milford Haven. Amoco will be supervising the construction of

the catcracker and operating the whole of the upgraded refinery complex.

Early in the discussions leasing was identified as probably the most suitable method of financing the project. Leasing is flexible and, although the arrangements were necessarily complex, it was possible to design a scheme which enabled Murco to take on, as the lessee, the primary responsibility for financing the construction of the catcracker and for the two oil companies to enter into a processing agreement reflecting the refining arrangements. The payments due under the processing agreement between Amoco and Murco have been assigned to Albion Leasing Company.

First year capital allowance available on most of the cost of construction of the plant is claimed by the leasing com-

pany and the benefit of the resulting tax deferral reflected in the calculation of rentals. This reduction in rentals is particularly attractive to those companies whose taxable profits are likely to be insufficient for them to obtain immediate benefit from the allowances to which they would become entitled if they purchased plant or equipment.

Milford Haven is located in a Development Area and consequently the majority of the expenditure on the catcracker will also qualify for a 20 per cent regional development grant under the provisions of the 1972 Industry Act. The lessor, as owner of the plant, receives the grant and takes it into account in the projected cash flow for the purpose of calculating the rentals payable during the primary lease period.

THE PARTNERSHIP	
1 Barclays Mercantile Industrial Finance	6 Citicorp International Bank
2 Lloyds Leasing	7 City Leasing
3 Lombard North Central Leasing	8 Williams & Glyn's Leasing Co.
4 Midland Montagu Leasing	9 European Banking Co.
5 Royal Bank Leasing	

The scheme was designed and the leasing facility was arranged by Citicorp International Bank (in conjunction with Citibank, the London branch of the New York bank and a sister company within the Citicorp Group) and Lloyds Leasing, a member of the Lloyds Bank Group. The members of Albion Leasing Company, the partnership providing the lease finance, are six leasing subsidiaries of clearing banks—Barclays Mercantile Industrial Finance, Lloyds Leasing, Lombard North Central Leasing, Midland Montagu Leasing, Royal Bank Leasing, and Williams and Glyn's Leasing Company—together with Citicorp International Bank, City Leasing (a subsidiary of Morgan Grenfell Holdings), and European Banking Company, a consortium bank of which Midland is the UK shareholder. Lloyds Leasing has been appointed the Manager of the partnership.

The documentation was complex and voluminous and inevitably involved all the principals and their professional advisers in protracted negotiations. Coward Chance and Linklaters and Paines acted as the main legal advisers to the leasing companies and the oil companies respectively. Peat, Marwick, Mitchell and Co. advised the partners on the accounting and evaluation aspects.

This £100m deal is the latest in a number of leasing facilities for major items of plant and equipment arranged over the



J. E. Allerd, Manager, Finance, Amoco Europe Inc. has stated that the availability of lease financing was a deciding factor in the project going ahead, and that although the transaction was extremely complex, negotiations were completed in record time to ensure that the project could proceed on schedule.

past few years, both individually and through partnerships. Several of the leading leasing companies now own smaller items of refining plant and other assets costing up to £25m, such as oil drilling rigs and tankers, in their own right. For the larger transactions it is necessary to arrange partnerships to assemble the necessary

resources—funds and taxable capacity—and to spread the risks, particularly the third party risk of owning a major chemical installation.

Alirease International, formed in 1980 by a group of clearing and merchant banks to lease aircraft and ships, was the first major leasing partnership in the UK. More recently several partnerships have been set up primarily to undertake big ticket leasing projects, although they all enter into a number of leasing transactions so as to establish a leasing trade for tax purposes. These partnerships, which are the leasing industry's equivalent of syndicated loans, include Omnium Leasing Company, established in 1977 to lease another catcracker, originally estimated to cost £70m, to Lindsey Oil Refinery, and North Sea Marine Leasing Company which is to lease two liquefied gas carriers under construction at Harland and Wolff's shipyard in Belfast for Shell.

The Murco lease provides further evidence of the prominent part now being played by leasing companies in the development areas and in financing major capital investment projects. The partnership, like its namesakes in West Bromwich and Brighton and Here, is unlikely to stay long at the table for that long now that the leasing industry has demonstrated its ability to arrange leasing facilities for all types of industrial plant and equipment.

£100,000,000

Britain's largest single leasing contract

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'A window towards the West'

BY CHARLES MURPHY, Chairman, MURPHY OIL CORPORATION

FROM THE early 1960s, when we commenced trading in Europe through daughter companies in the UK and Sweden, our purpose has been to have refining capacity in Great Britain sited to enable us to export refinery products as well as to supply our network here.

The Clyde Estuary fitted our logistical concepts well. The Port Authority was eager to have increased tonnage and the then Ministry of Fuel and Power encouraged us. So we proceeded with the acquisition of land and the perfecting of planning obligations. After months—years in fact—the project was frustrated by parochial objections so we now own a farm in Scotland! Our Group has the uncertain honour of being without doubt the highest cost potato producers in the whole of Europe!

Our second try was a joint effort with Agip on Canvey Island. While it still remains a possibility, once again local objections have been such that no definite date, however distant, could be fixed for actually having refining facilities installed and functioning.



Charles Murphy

Meanwhile, the onset of production from the North Sea made our specific refining needs more urgent. At the same time a general under-utilisation of processing capacity was becoming more pronounced. Moreover, what growth there is in

petroleum demand was being towards the few products for which there are no substitutes, entering processing plants on "whitening of the towel."

Our link up with Agip in Wales fits today's requirements. It affords the Murphy Group a wide of distillation and upgrading into valuable products at unit costs unattainable separately. It relieves, rather than compounds, excess distillation capacity in Europe. It accommodates Her Majesty's Government's policy of gaining the advantage of value addition by manufacture in this country—a public policy with which our private logistical and commercial concepts are in full accord. Lastly, while Milford Haven was not our first—or even second—choice, we see it now as a window looking towards the only large market in the world—the East Coast U.S.A. which does not have, nor is likely to have soon, enough refining capacity.

Amoco are good partners. Milford Haven is a fine site. We are here subjects of a benign Sovereign. It's a splendid piece of business all round.

Procon The Process Plant Builders.

Procon (Great Britain) was pleased to be selected by Amoco (U.K.) Limited to engineer, procure equipment and construct its Milford Haven refinery upgrading project.

Procon was the prime contractor for the engineering and construction of the original Amoco Milford Haven refinery and that's not all—it also engineered a substantial increase in its throughput capacity.

Procon (Great Britain) has already carried out more than 20 projects in the U.K., ranging from chemical plants to grass roots refinery installations, as well as over 50 major process plant projects overseas.

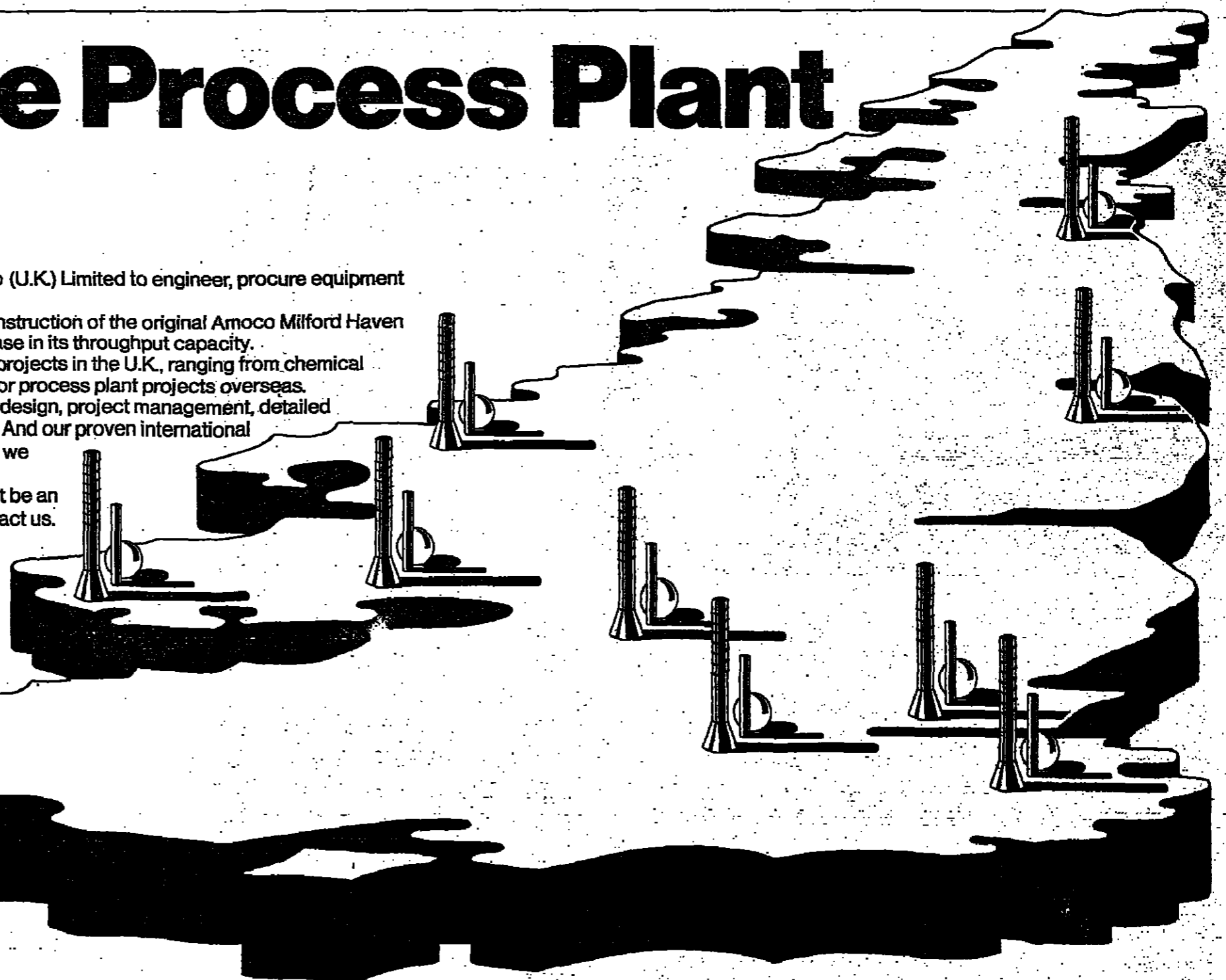
Our scope of operations embraces process and conceptual design, project management, detailed engineering, world-wide procurement, construction and start-up. And our proven international financing and environmental systems services complement what we offer—projects completed within budget and on schedule.

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AMOCO 3—It will convert 32,000 barrels of heavy fuel into gasoline per day. . .

'Cat Cracking' technology

NEW TECHNOLOGY developed and combined to meet the refiner's growing needs for heavy gas oil conversion, increased product flexibility, maximum energy conservation, and tight emission constraints will be employed at Amoco (UK) Ltd's new Milford Haven upgrading project.

The technology will be employed in one of the major process units, a 32,500-barrel-per-day fluid catalytic cracker which will permit substantial variation of the middle distillate-gasoline ratio and provide Amoco with a versatility that will enable the refinery to vary its product slate to reflect changing market needs.

Milford Haven will be the first refinery in the United Kingdom to employ the technology which was conceived last year in the Kellogg-Amoco Ultra-Orthoflow fluid catalytic cracking design. The design incorporates Amoco's UltraCat high-temperature regeneration technology with Kellogg's riser reactor system and Orthoflow F-3 configuration. It embodies Kellogg's riser catalyst plug valve design and a smooth-flowing catalyst circulation system. It draws on Kellogg's experience in the design of more than 100 fluid catalytic

crackers throughout the world and the broad-based international operating experience of Amoco.

First details on the design concepts were released only last May, in a joint Kellogg-Amoco paper delivered at an industry meeting of the American Petroleum Institute in Toronto. These details followed an earlier announcement that, under terms of a five-year agreement, technical information from both firms was joined to assist in the design, procurement, construction, operation and maintenance of licensed units for commercial use of the gas-oil fluid catalytic cracking process.

New facilities

The agreement covers the re-vamping of existing units as well as the design of new facilities. Pullman Kellogg acts as the licensing agent, offering licenses incorporating technical information developed by both firms. Pullman Kellogg currently is working on Ultra-Orthoflow fluid catalytic cracker designs relative to refineries in the United States and Europe. The Ultra-Orthoflow fluid catalytic cracker design is based upon the Kellogg Orthoflow F-3

configuration, employing Amoco's UltraCat regeneration. The reactor vessel is located above the regenerator. The unit has a straight, vertical external riser terminating in riser cyclones. The cyclones permit improved yields by reducing thermal cracking reactions. They also provide a high separation efficiency which reduces the catalyst loading in the main fractionator.

The annular section around the stripper is used as a secondary means of cracking. High coke-forming recycle streams may be removed from the riser and cracked in this region. Naphtha may be cracked for octane upgrading of liquefied petroleum gas production.

In the joint paper delivered in Toronto, Pullman Kellogg and Amoco engineers contended the riser/reactor design provides improved yields, better control of operating conditions, greater range in fresh feed rates, quicker recovery from shutdowns or emergencies, and minimal erosion. The fresh feed injection system and the system used to rapidly separate the catalyst from converted products are critical areas in the design of the process unit. Rapid separation of catalyst and hydrocarbons at the exit of the riser improves product distribution.

The regenerator design ensures that low carbon monoxide emissions and low carbon on regenerated catalyst are achieved. Proper zeolite catalyst selection is important to complement the riser and regenerator design.

Experience with Amoco's UltraCat regeneration, it was disclosed, has eliminated afterburn problems and substantially improved regeneration efficiency for those refineries employing it. It also helps solve some of the operating problems inherent in conventional regeneration, such as high temperatures and mechanical damage associated with uncontrolled afterburn. The elimination of the need for complete internal combustion of carbon monoxide has addressed the problems involved with maintenance and operation of carbon monoxide boilers.

Improvements in power recovery system technology and operations spurred by the sharp increase in crude oil prices in

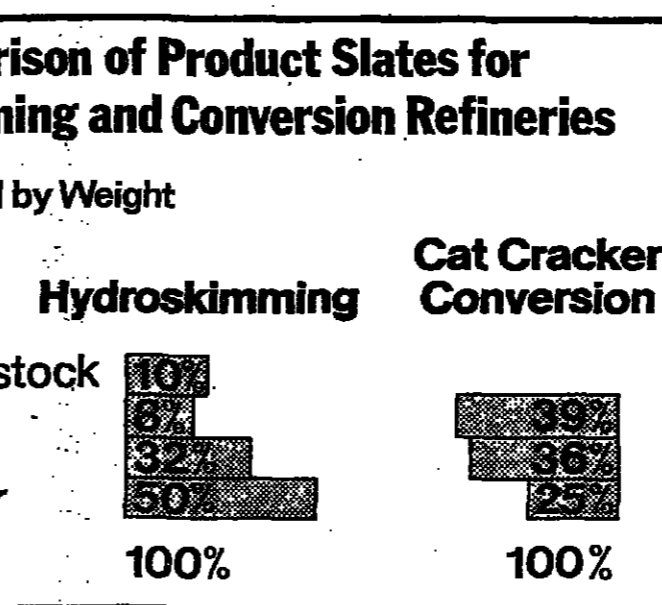
1973-74 are of even more importance in today's petroleum situation, and these are to be incorporated in the Milford Haven installation.

Fluid catalytic cracking has been a major refinery process in the United States of America for almost four decades. Most European refineries today, however, are basically of the hydro-skimming type, heavily oriented towards the production of fuel oil.

With crude oil supplies tightening ever more severely, and prices continuing to soar, efforts are being made to convert to a wider utilisation of coal and nuclear energy sources to substantially reduce fuel oil consumption.

At the same time, the demand for petrochemical naphtha is growing due to the limited availability of gas feedstock and the steadily expanding markets for petrochemicals.

The traditional European petroleum market is shifting towards lighter products; towards more gasoline, petrochemical naphtha and middle distillates. The market for residual fuel oil is slackening. The use of fluid catalytic cracking to provide a varying product slate can permit a refiner to adapt to these market variations.



Milos Soudek heads refinery processing at Pullman Kellogg world headquarters

MILOS SOUDEK is manager of refinery processing at world headquarters of the Pullman Kellogg division of Pullman Incorporated in Houston.

He had previously been manager of refinery process engineering at Pullman Kellogg Limited at Wembley (London), England. After joining the Pullman Kellogg group of companies in 1969 as a process engineer with Kellogg International Corporation in London, he has held positions including senior process engineer and process manager.

Mr. Soudek holds a degree in chemical engineering from the Military Technical University in Brno, Czechoslovakia and is a chartered engineer in the United Kingdom and a fellow of the Institute of Chemical Engineers.



Milos Soudek

IDC

helps Amoco upgrade Milford Haven Refinery

IDC has been appointed by Amoco (UK), together with other major contractors, to undertake work on the new £83 million development scheme at the Milford Haven Refinery.

Initially, IDC helped Amoco to obtain planning permission by employing a specialised technique which gave an aerial interpretation of the development and showed the location of all of the various items of process plant and buildings, and the compatibility of the project related to its surroundings.

Following acceptance of the proposed layout for the scheme, Amoco instructed IDC to carry out extensions and refurbishing work to existing buildings, and to design and build new laboratories, offices and workshops.

Send for the brochure which illustrates the wide range of developments IDC has undertaken for many international industrial and commercial companies.

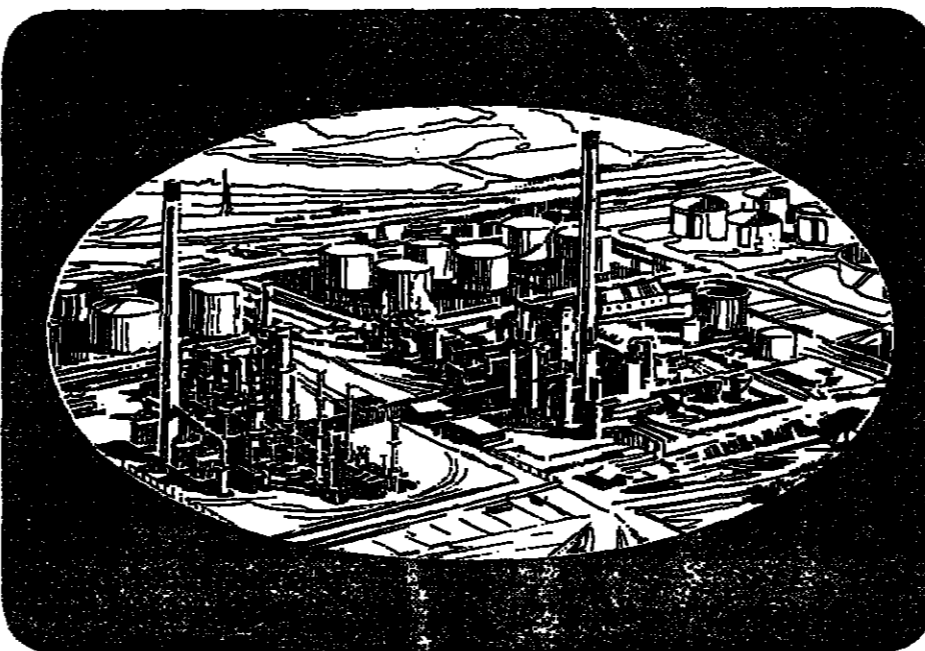


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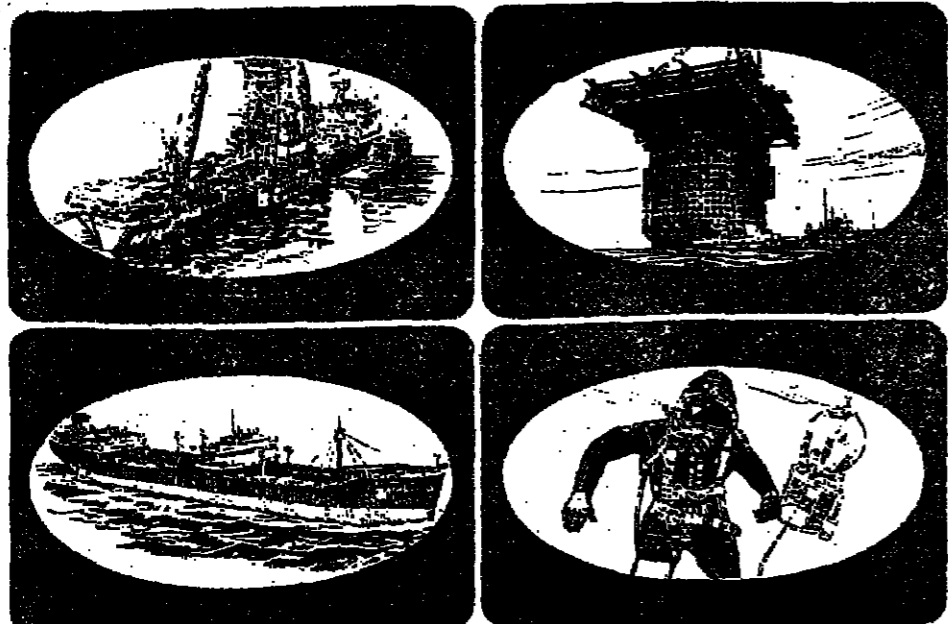
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Petroleum Refining—Milford Haven.



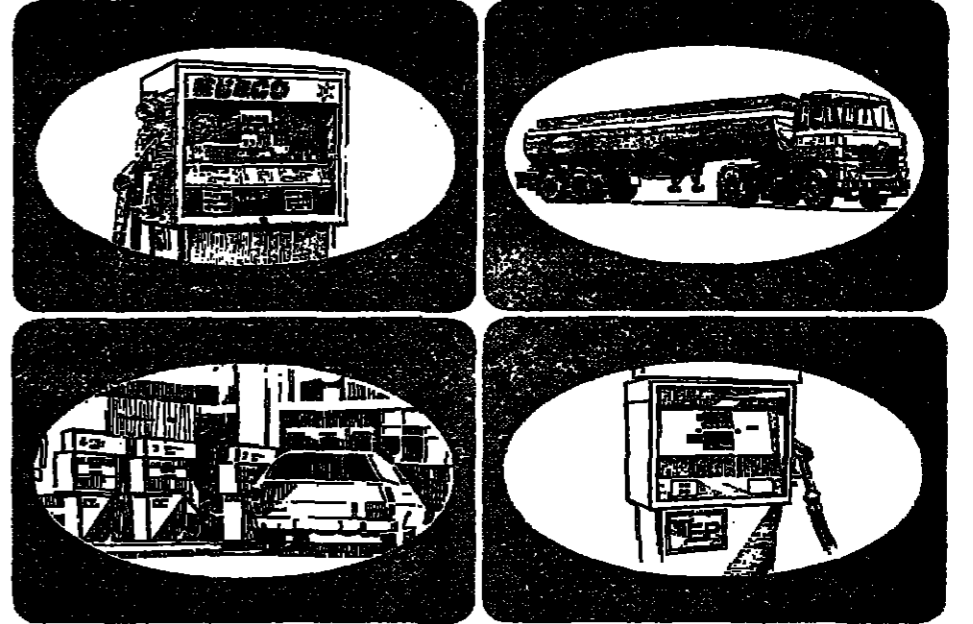
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AMOCO 4—it will make Amoco stronger and more competitive

Achievement of diplomacy and control

BY DAVID ALLEN

NELSON'S one-eyed squint at Milford Haven has taken some time to become wide-eyed realism. His prophecy that its destiny was as one of the western world's leading ports has proved to be a remarkably far-sighted vision now that the controlling authority, Milford Haven Conservancy Board, is able to count a tally of 840 million tons of oil carried through the Haven in 39,900 tankers in the 19 years since the first refinery was brought on stream.

In an area where sensitivities are honed by the traditions of fishing and farming and where some still count the seasons by harvesting and tilling time, the creation of a major oil refining complex is already an achievement of diplomacy and control, with compromise often the key.

The progression of the oil industry has not been without discomfort. But the blend of oil company discretion and local planning restraint has worked, ever if the cost of reducing the visual impact of the Haven's five petroleum installations has been a necessary extra to minimise intrusion on the edge of a National Park.

Industrial exploitation of the Haven's natural facilities was inevitable. It is now an almost foregone strategy that part of the coastal National Park's boundary was re-located to put the earlier part of the refinery belt outside the perimeter of reservation and, as a consequence, beyond direct controversy. But 167 miles of Parkland on either side of the oil industry's developments is a reminder that oil companies settle at a spot where winning public confidence is as crucial as serving the national interest or that of shareholders.

It was into the delicacy of such a situation that Amoco (UK) Limited stepped when it selected the waterway's northern shore as the location for its only British refinery. For Amoco it was the completion of a commercial chain: for Milford Haven it meant the fourth and newest of its circle of refineries. Whatever may be the view of conservationists, a harbour whose rare deep water had been virtually neglected had felt another ripple of economic warmth and taken the step that has made it the nation's second biggest port in terms of handled tonnage.

That was in 1971. By 1974, Amoco's refinery was on stream at a cost of £30-million and with a throughput capacity of 80,000 barrels a day (or 1,050-million gallons a year). The sensitivities had been accounted for. There was a heavy investment in environmental protection. Technically, there were built-in safeguards against air, water and noise pollution. The most sensitive edge was protected by a landscaped site, bordered by trees, hedges and the natural stone walls indigenous to rural Pembrokeshire.

There have been other equally important contributions. The favoured gambit of critics (smaller in number than at the advent of Milford Haven's oil industry) is to prod at the low number of jobs provided in return for heavy capital investment in a highly-automated industry. The uneven equation is fair game for the critics, with the availability of government development grants to multi-national companies a *Locus in situ*.

Recruitment

But Amoco's recruitment programme for its 210 permanent refinery employees has hit its high target of local intake. More than 80% are Pembrokeshire people new to the oil industry; jobs that would not have been available without the creation of refining in an area that suffers one of Britain's worst unemployment traumas.

Within little more than 12 months of commissioning its grassroots refinery, Amoco was ready for expansion at Milford Haven. At a time of general industrial recession and when commitment to growth was rare, the company debottlenecked its refinery to take its capacity up by 25% from 80,000 to 100,000 barrels a day.

The high capacity test run, late in January, 1976, was the prelude for a further £4.1-million spent on installing an additional crude oil furnace, increasing capacity in other process units and the construction of nine new storage tanks to meet EEC requirements.

second generation of downstream oil developments at the port; psychologically, it embeds Amoco's roots yet more deeply at the centre of one of its largest staff groups in the UK.

With the experience and proven approach of its earlier contact with local government, planning rapport has been smooth and swift. Performance on both sides of the planner's table has shown that the formula of understanding is as flawless as it can be in a situation where misconception and delay may otherwise be the expected side-products of such an application. Overall, it is an indicator of acceptance of the oil refining industry and of its need for greater petrol production, not only to serve UK outlets more effectively but also to relieve the strain on Britain's balance of payments.

The twin magnets of the Haven's all-ides tankship loading capability and development grants calculated to top £70-million for the area's two big cracker developments (the other undertaken at a budget cost of £300-million by Texaco and Gulf) have drawn the population's general appreciation that the Haven is now a favoured frontrunner for downstream expansions that are the envy of Europe. It's enough to turn the tide of the most stubborn opinion, though a residual opposition may linger.

Vulnerability of the oil industry to accidents of potentially catastrophic proportions is a natural foreboding. Amoco's overt safety-consciousness has helped dissipate the fears. In 1977, the refinery was given the British Safety Council's gold citation, then the only oil processing plant to have earned an accolade regarded as the highest of its kind.

The value of the citation rests in the Safety Council's yardstick: it does not rely simply on low accident rates, but on a company's organisation taking effectively into account the many areas of activity needed to reduce, if not eliminate, accidents. Amoco is the only one of the four Haveride refineries where a news-making major accident has not happened, though the other oil companies dwell endlessly on safety too.

In that sense, and others, it is qualified to set aside reticence and claim, if it wished, to have

achieved a peacemaker's mantle in integrating with the community in which it has settled its now expanding UK plant.

Construction of the Amoco/Murco oil cracker will add to the 375 acres already developed on Amoco's 900-acre landscaped mile-and-a-half island from its ocean jetty. But there will still be room to spare. Already, politicians, both local and national, are raising speculation that petro-chemical industries could follow the oil cracker developments as a logical progression. But they may be some years away, if they fall in train at all.

So, too, may be Amoco's

On site engineering provides jobs for 1000

BY ROGER VEILVOYE

CIVIL ENGINEERING contractors have already moved into Amoco's Milford Haven refinery to prepare the ground for the new catalytic cracking plant and the associated work needed to integrate the project into the existing 108,000 barrel a day (b/d) unit.

By mid summer men employed in mechanical trades will arrive on the Pembrokeshire site and the first of the new pipework, stacks, process units and additional storage tanks that make up the £33 million will start to rise from the foundations.

Work on the project has been divided into two main contracts. Procon (Great Britain) Ltd, an engineering and construction subsidiary of UOP Inc, one of the Signal Companies, will undertake the detailed design, engineering, procurement of equipment, and construction of the cat cracker part of the project—a contract that is worth around £60 million.

An £8 million contract for integrating the new cracker into the existing refinery has gone to Woodall-Duckham of Crawley, Sussex, a member of Babcock Contractors Ltd. The contract also includes the extension of the main process

units to make them fully compatible with the cracker and provision of a new flare system, control building and additional utility systems. There is also a smaller contract associated with the project. Whessoe Heavy Engineering Ltd, part of the Whessoe Group, has been awarded a £1.3 million contract for the fabrication, and erection of three new naphtha tanks, two propane spheres and two butane/butylene spheres.

Further exploration of its licensed tracts in the UK Celtic Sea. But, in the cold comfort of results from two dry drilling programmes, the company has at least generated a little warmth for future prospects by retaining beyond the initial, six-year term the permitted 50 per cent of its three fourth round blocks off the West Wales coast.

Though the company's Milford Haven refinery and the cracker unit now to be added to it will rely for their feedstock on traditional sources and the North Sea, nothing would be more convenient for Amoco nor finer for Welsh industrialists than a viable discovery growth into which it is entering.

"debottleneck" the existing process units. During the three week shut down the cracker will be tied into the old refinery.

Both contractors have to work closely with Amoco's in-house design teams. For Procon it is not the first job with Amoco. It is currently undertaking detailed engineering, procurement and construction on a major expansion of Amoco Australia's Brisbane refinery and was responsible for the construction of the Milford Haven refinery. Later it raised the throughput of the Welsh plant from the original 80,000 b/d to the current 108,000 b/d.

On the first Milford Haven project, Procon established the enviable record of completing the refinery on time and within budget—a feat rarely achieved on a major construction site these days. This exceptional performance on the first contract provides the task force brought together by the Procon/Amoco team to handle the cracker project with a formidable act to follow. Procon feels that putting together a special task force for the project, drawn mostly from within its own resources, is the only way of solving

problems rapidly and responding quickly to Amoco's needs.

Most of Procon's effort is now centred on design work which involves particularly close liaison with Amoco. One of the tools used at this stage is a scale model of the cracker. Later it will be moved to the site for training operational staff before the cracker is commissioned. On site, civil engineering work has started on the erection of temporary facilities and the whole of the area for the cracker has been fenced off from the rest of the refinery, partly for safety reasons but mainly for security purposes. Behind this screen working conditions are similar to those on a greenfield site.

Concrete foundations and a drainage system will be followed by the erection of pre-cast concrete frames for the main processing areas. Procon reckons the civil engineering side should be complete within six to eight months allowing the start of the mechanical trades to move in. Initial objectives will be to complete some of the pipework and a number of the less complex units including the two gasoline and liquid petroleum gas Mercox units, the Alkylation unit and the Dimethyl unit. Once they are completed, all efforts can be concentrated on the more complex heart—the 50,000 b/d vacuum distillation unit and the 325,000 b/d cracker and associated power recovery train.

Woodall-Duckham contract will be more modest, rising to a peak of 170. The company plans to bring them from surrounding areas. Like Procon, most of the effort on the "offsites," as the tools used at this stage is a known, is in the design stage. Sub contractors have started to clear the site for three floating-roof tanks with a capacity of 19,000 cu m of propane and a similar amount of butane/butylene.

Not only does the cracker require new storage but changes in the product range means that some of the existing tanks must be modified to accept different fuels. Whereas Procon is working in a greenfield environment, the Woodall-Duckham staff have to operate alongside live equipment. To ensure safety, a strict system of permits is used to control people working close to operational parts of the refinery.

Installation Woodall-Duckham is also responsible for installing large amounts of new pipework and pumps, modifying existing equipment, expanding the incoming electricity supply from the national grid and improving general utilities including drainage and water for both firefighting and use in the plant.

Another of the major jobs will be the erection of a 250 foot high, guyed flare stack. But by far the most complex part of the contract will be the "debottlenecking" that will increase the capacity of the distillate ultra finer from 19,000 b/d to 30,000 b/d and the naphtha ultraformer from 9,000 b/d to 12,000 b/d.

Planning for such an operation has to be detailed. As much work as possible is done beforehand and then in three weeks of intensive activity, work will be completed on increased compressor capacity, new exchanger, pumps, relocation and addition of condensers and an additional stripper reboiler furnace and associated pipework as well as trying-in the new processing units.

A feature of the development will be the blast-proof control room. Woodall-Duckham is designing an above-ground reinforced concrete building that will provide refuge for process operating staff as well as housing the control equipment in the cracker and the existing units.

Blast-proof control rooms are still relatively new, and there is considerable development work to be done by Woodall-Duckham as there are no published codes to work from. However, the Health and Safety Executive is expected to approve the design.

Snaprogetti is further ahead on the Texaco/Gulf work and could begin to shed labour just as the Amoco job builds to a peak. The workforce on the

Another major project won by Woodall-Duckham £8 million Amoco contract



In the past few years Woodall-Duckham has won three major UK hydrocarbon processing contracts—ICI, Shell and now Amoco!

This latest Woodall-Duckham contract covers the design, engineering, supply of equipment and materials, construction (including civil work) and testing of the facilities to 'tie in' the new catalytic cracker complex into the refinery operation.

The work includes modifications to existing refinery units, new control room, new flare system, new water treatment, new utility systems and completion of the tank farm expansion.

The requirements are complex and need a specialised contracting expertise. Woodall-Duckham—one of the world's top process and plant contracting teams with 700 people and over 75 years' experience in the contracting industry—has demonstrated their contracting capability internationally.

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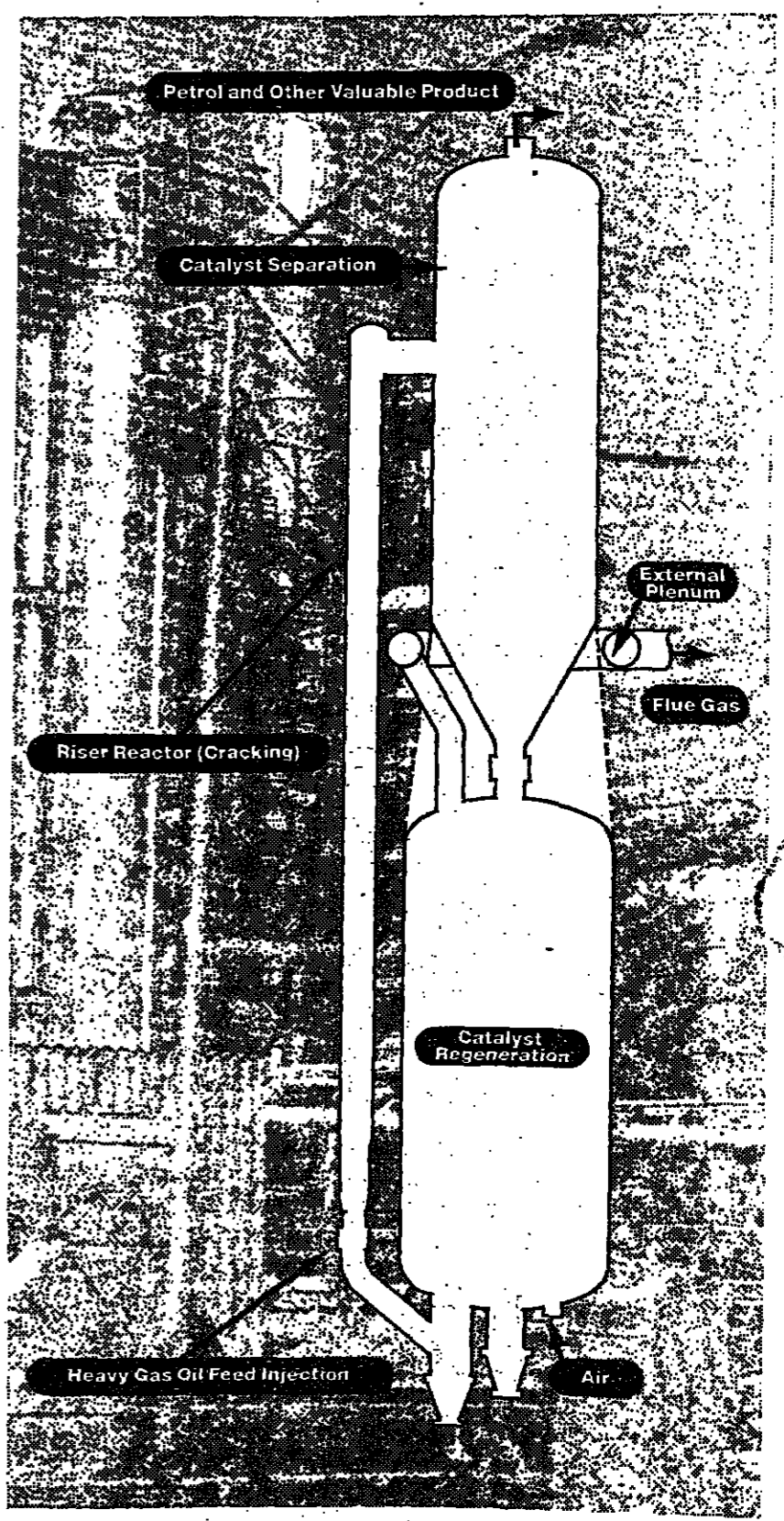
Improved technology for refining high-octane petrol. Ultra-Orthoflow Cat Cracking.

Maximum high-octane petrol per barrel of crude oil at optimum costs: that's the purpose of the new catalytic cracking unit to be constructed at Amoco (U.K.) Ltd.'s Milford Haven refinery.

The refinery expansion will be the first to utilize the Pullman Kellogg-Amoco Ultra-Orthoflow fluid catalytic cracking design. This advanced unit combines Amoco's superior UltraCat high-temperature regeneration technology with Kellogg's advanced riser reactor system and Orthoflow converter configuration. The system also includes Kellogg's long-life catalyst plug valve design and catalyst circulation system.

On completion in 1981, the new unit will convert 32,000 barrels of heavy gas oil a day into petrol and middle distillates while achieving maximum energy conservation and meeting stringent emission requirements.

The Ultra-Orthoflow unit at Milford Haven will serve as a new performance standard for refiners around the world. Licensing agreements are available from both Kellogg and Amoco.

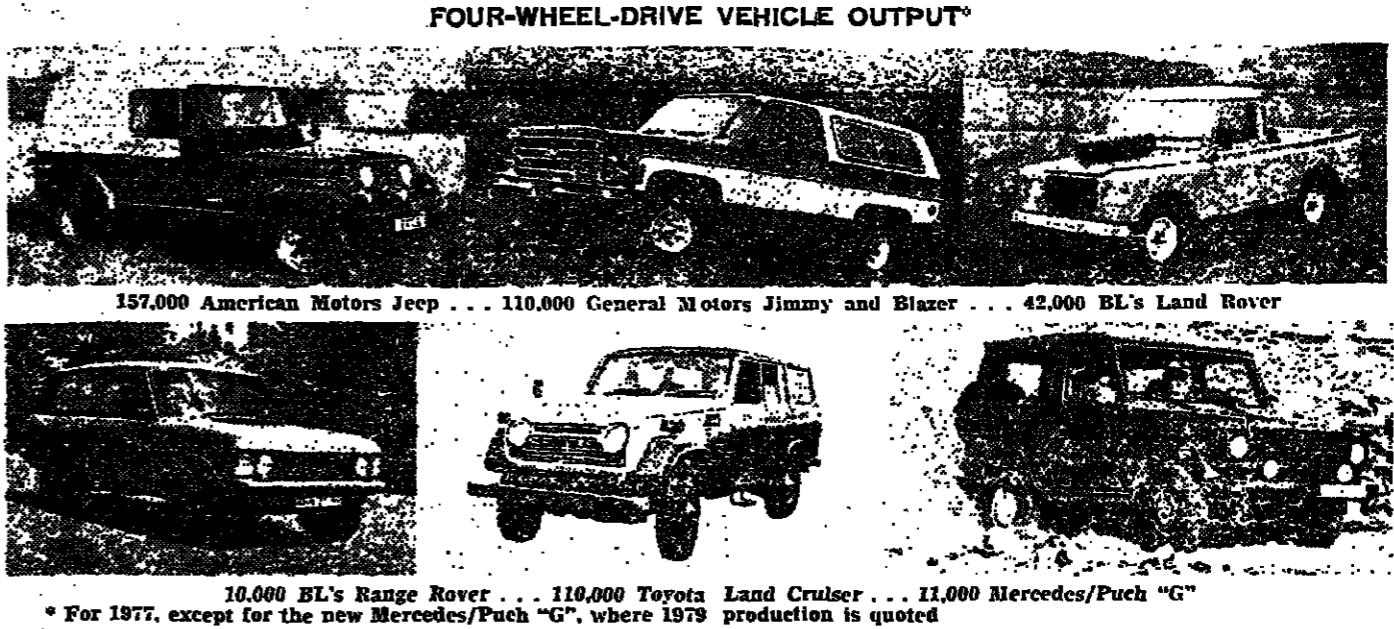


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Other Kellogg offices in: Al-Khobar, Buenos Aires, Edmonton, Hong Kong, Jakarta, Kuwait, Paris, Tokyo, Toronto

Pullman Kellogg
Engineers of Energy

Four-wheel drive

By KENNETH GOODING, Motor Industry Correspondent



157,000 American Motors Jeep . . . 110,000 General Motors Jimmy and Blazer . . . 42,000 BL's Land Rover
10,000 BL's Range Rover . . . 110,000 Toyota Land Cruiser . . . 11,000 Mercedes/Puch "G"
* For 1977, except for the new Mercedes/Puch "G", where 1979 production is quoted

AND-ROVER today launches a new model, its first eight years, offering a gear engine to give higher speeds on the road while improving the pulling power in low gear across country. The four is impeccable and indicates of the increased speed of action to market events with the British Leyland is called, following the latest restructuring.
The new Land-Rover was unveiled to make its first appearance in September of this year. But the introduction was speeded up so that it can go on show at the important Geneva Show later this week and become the attention away from the latest Mercedes range of four-wheel-drive, cross-country cars called the "G" for "Gelandewagen".
The launch of the cross-country Mercedes, produced in partnership with Steyr-Daimler-Benz of Austria and assembled in that country, has generated considerable excitement among potential competitors in the four-wheel-drive sector of the market.
Also spurred on by the "G" is the launch, Mercedes' neighbour in West Germany, VAG (the Volkswagen-Audi group) prefers to be described as Bentley's own contender after this month at the International Motor Show. Called the "Touareg" it is a four-wheel-drive vehicle previously supplied in large numbers to the Dutch navy. The Tifs is much more rudimentary than either the "G" or the "Touareg".
It has no doors, for example. It is powered by a 2,000 c.c. version of the Benz 6-cylinder engine and will be built at the Audi plant at Ingolstadt, Bavaria.
Like the new Mercedes, the Tifs should begin making its appearance on and off Continental roads from mid-summer onwards.

Renault's deal

This heightened activity in the sector was preceded by Renault's deal with American Motors Corporation (AMC) in the U.S. This was seen mainly as a useful platform for the French group to introduce some of its models to a stronger and more widespread dealer network in the U.S. But the deal also meant that Renault will get what it can do to sell Jeeps in selected markets, including France, Colombia and others still to be chosen.
Eighteen months or so ago Renault was also negotiating with BL about taking 10,000 Land-Rovers and Range Rovers for its network in exchange for providing a mid-range, built-to-car to the UK group. This deal fell through because Mr. Michael Edwards, BL's new chairman and chief executive, could not see how his company could find all those Land-Rovers and Range Rovers without steering some other export markets even more severely.
So, on the face of it, Renault seems particularly determined to add well-accepted four-wheel-drive models to the range it already offers. But the truth is that in simple terms, there has to be a balance-of-payments balancing act in any major international automotive deal these days.
This means that Renault must take something in exchange for the cars it will send to America (or would have sent to the UK).

Modest

Against this, the 11,000-a-year production planned initially for the new Mercedes-Puch range is extremely modest.
The U.S. represents a big share of the total market but is not particularly attractive to the European producers of four-wheel-drive vehicles. There are three major constraints:
The American anti-pollution legislation gives European makers the problem of meeting stringent emission control standards for the engines they use.
A high level of volume is required to support a viable dealer network. Land-Rover estimates that a company would have to sell about 10,000 vehicles a year if it was starting from scratch. Land-Rover itself could probably get away with a lower number—perhaps 5,000 a year—because its parent, BL, already has a specialist vehicle network in America selling some of the Jaguar-Rover-Triumph models. And, once the expansion programme for Land-Rovers and Range Rovers is completed, the company will probably have the product available to tackle the States at last after many years when vehicles have been in very short supply.
Competitive prices provide the third constraint. The Americans are used to cheap motoring and might well be reluctant to stump up the premium prices for European-quality, four-wheel-drive vehicles.
In the U.S., demand for the bigger four-wheel-drive, "leisure" vehicles has been growing because the 55 mile an hour speed limit is for the most part rigidly enforced and there are plenty of opportunities for drivers to get off the highway and have some fun.
In Western Europe these opportunities do not crop up to the same extent. But the "leisure" aspect is reasonably important. Daimler-Benz's research showed that the majority of cross-country cars

Profitable

And it is a highly profitable business. BL is spending £280m to double production of Land-Rovers and Range Rovers, to 75,000 and 24,000 a year respectively, by 1982. Mr. Edwards has said "this will be one of the most profitable investments in the motor industry for many, many years."
Daimler-Benz insists "there is no indication that the market will become saturated over the medium term." Indeed, nearly every time a new style of four-wheel-drive car arrives on the scene it seems to carve out a

Letters to the Editor

The biggest employer
Sir—Mr. D. Andrew's article in the House of Commons on the 25th of February was a masterpiece of understatement. The fact that the House of Commons was the venue for a debate on the state of the motor industry is a testament to the industry's importance to the country. The fact that the House of Commons was the venue for a debate on the state of the motor industry is a testament to the industry's importance to the country.

Management practice
Sir—The Managing Director, B.V. de Beers (SAB) Sir—Hurry for Prince Charles for he has shown a finely tuned appreciation of the delicate balance of management practice. His observations are accurate, timely, and sorely needed.

Gearing works both ways
Sir—The massive rush of applications for the recent "tap stocks" with the lure of money for nothing, provides an interesting example of gearing working in both directions.

Devolution rules
Sir—In the article on devolution headed "Problem of seizing power with shackled wrists" (February 16) your writers point out that the 40 per cent amendment to the Scotland Bill with only 24.5 per cent of the Members of the House supporting it. The article concluded: "If a clause similar to that of Mr. Cunningham had been applied to the vote in the Commons his intervention would have saved 'that's politics'." Is that really the level of professionalism in Financial Times journalism?

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Be a robot or revolt

Sir—Well done, Prince Charles. I am in the 58th year of my working life and I believe that Prince Charles was right in what he said. After all my years of work I know that the greatest cause of trouble in any organisation is lack of communication, and inability of the man on the floor to get into direct touch with the man at the top.

Making goods or headlines

Sir—Good for Prince Charles. Despite the fact that people are better educated and better informed than even 30 years ago, the gap between the managers and the managed doesn't seem to get any narrower. No wonder graduates shun industry. If the managed are not involved in the management responsibilities and decisions which affect their working lives, the result is bound to cause frustration and create industrial roubles. Which will get worse and not better.

Blaming the post

Sir—I posted from two separate London pillar boxes two applications by first-class post, typing on each envelope a first-class top left-hand corner and addressed to Bank of England, New Issue Department, as required on the application forms (cut out from your newspaper), between 4.30 pm and 6.30 pm on Wednesday, February 21, which the Bank of England obviously received on February 22, as both applications were returned to me by first-class post on the same date and received by me

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My word is my bond

Sir—We were lucky in our applications for the recently issued tap stocks in that, although heavily scaled down, the forms lodged on behalf of our clients by our bankers

Mr. Robinson's remarks

Sir—Commander Innes Hamilton (February 20), referring to British Leyland's internal communication, criticises the situation revealed by Mr. Derek Robinson's remarks: "since there is no dialogue with management..." In his own case, Mr. Robinson's claim is unjustified; it has been reported that he was personally involved in the detailed discussions with management which established the agreed productivity targets. The really damning remark came not from Mr. Robinson but subsequently from a BL spokesman who commented that, following normal industrial relations practice, BL left it to the unions to inform the workforce.

Display of wealth

Sir—The Queen and Prince Philip have received gifts worth around £1m from the Rulers of the Gulf States. To ensure that these Rulers (and others) realise the difference between our democracy and other state systems would it not be important that these gifts should be put on public exhibition (in Westminster Hall) in the near future? Such a public exhibition would indicate, without the possibility of lingering doubt, that the gifts were received on behalf of our country and of its constitutional authority, as vested in the Monarch. Frank Brown, 58 Drayton Gardens, SW10.

Today's Events

GENERAL
UK Prime Minister at opening of General and Municipal Workers' Union new HQ, Halesowen, West Midlands.
Mr. Wm. Rodgers, Transport Secretary, visits Clyde Fort Authority, and ER electric traction depot, Shields.
Miners pay talks resume.
Lord Robens speaks at Engineering Employers' Federation national study conference, Queen Elizabeth Hall, SE1.
Speakers at Labour Party referendum meetings—Mr. Denis Healey, Mr. Michael Foot and Mr. John Morris, Cardiff; Mr. Anthony Wedgwood Benn and Mr. Michael McGahey, Dundee;

Overseas: UN debate on Indo-China conflict resumes.
New Delhi court passes sentence on Santjay Gandhi.
EEC-ASEAN Ministers, meeting in Jakarta, discuss industrial co-operation (second of three days).
COMPANY RESULTS
Final dividends: T. F. and J. H. Braime (Holdings), Commercial Union Assurance, First Scottish American Trust, Grindlays Holdings, Hongkong and Shanghai Banking Corporation, I.M. Investing in Success, Equities, Metallax (Holdings), Mount Charlotte Investments, National Westminster Bank, Woodhouse and Rixon (Holdings).
COMPANY MEETINGS
Cronite Group, Billesley Manor, near Alcester, Warwickshire, 12.
Eurotherm International, Eardly Hotel, Worthing, Sussex, 12.
First National Corporation, Winchester House, 100, Old Broad Street, EC 2, 230.
Northampton Brick, Lime Lane, Arnold, Nottingham, 12.



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Companies and Markets

UK COMPANY NEWS

RSJ improves to £2.57m and set for more growth

BETTER performance by some of its subsidiaries contributed significantly to a £0.32m advance in taxable profit to £2.57m by Ransomes Sims and Jefferies, machinery maker, in 1978. Sales were up from £31.06m to £34.41m.

HIGHLIGHTS

With bids for English Property Corporation coming in at a rate of more than one a day Lex looks at the reasons for the bidding up of the original 36p a share offer. Lex also looks at ways in which P & O may tackle its liquidity problems.

The results for 1978 were not affected significantly by the acquisition of Dorman Sprayer Co., bought in September for £0.5m, and a 34.5 per cent interest in Wisconsin Marine Inc., leading U.S. manufacturer of professional rotary mowers, secured for \$624,000 two months earlier, the Board states.

It was a record year for the grass machinery division which strengthened its position world wide and increased its UK market share.

The electric truck division performed better in spite of a hardening market. Markets for farm machinery both at home and abroad were not buoyant and competition from other European manufacturers was intense.

In the French and Scottish marketing companies while grass machinery enjoyed a record year. Farm machinery suffered from heavy competition both at home and abroad, export opportunities for tillage equipment in development countries appear to be declining while the 20 per cent fall in UK agricultural profits in real terms last year augurs badly for the spring selling season.

Liden loss jumps to £507,000

BY ARNOLD KRANSORFF

Shareholders of Liden (Holdings) whose shares were suspended last week shortly before a number of bid approaches were announced, will have to wait until Wednesday for an explanation about the company's long-awaited preliminary results for 1977/78.

until after discussions with the potential suitors. This would not be before Wednesday, he added. Mr. Clothier said that these discussions included talks with two public companies and a private company.

"reliable" figures and that full-year accounts would be ready by January 23, 1979. But on the day, it was announced that the accounts would be delayed for a month. This news cut almost a quarter of the company's market valuation.

The Nottingham Manufacturing Company, Limited

Salient points from the statement of the Chairman as circulated with the Report and Accounts for the year ended 31 December 1978.

- Turnover and profits achieved were a record.
• Excluding exceptional profit in 1977, profits before taxation increased by 13% to £15,405,000 and profits after taxation by 17% to £10,922,000.
• Final dividend of 2.622325p per share recommended which, with interim of 1p per share, is maximum permitted under current legislation.

The results show that turnover increased from £3.51m to £3.67m. The net loss amounted to £441,460 (£130,448) after a tax credit of £65,303 (£45,829). The loss per 10p share amounted to 8.65p, against 2.56p.

Strong start at Dewhurst & Partner

In his annual report, Mr. A. Dewhurst, chairman of Dewhurst & Partner, says the current year has started strongly, with orders and output ahead of the previous period.

Unochrome hit by Dutch losses

STRUCK AFTER share of losses from Unochrome Nederland amounting to £413,000 against £90,000 profits last time, pre-tax surplus of Unochrome International dropped to £222,000 for the year ended September 30, 1978, compared with £605,000 for the previous 15 months.

With stated earnings per 10p share slumped to 0.12p (1.64p), the company is making no final dividend payment leaving a 0.2333p interim to compare with the total of 0.8p for the previous period.

The directors say in view of the scale of losses attributable from the group's Dutch activities, together with the level of external short-term borrowings within the Unochrome Nederland BV Group, and an unwillingness to commit further funds outside the UK they are of the opinion that the company with its subsidiaries would not be a going concern without the continuing support of the Dutch bankers.

Consequently they have considered it prudent to write off the group's investment in the company and make full provision for potential liabilities which may arise under guarantee, giving a total extraordinary charge of £397,000.

In these circumstances, directors are of the opinion that consolidation of Unochrome Nederland and its subsidiaries would be misleading and the group's comparative figures have been restated following this change in basis.

Table with financial data for 1977-78 and 1978-79, including turnover, interest, and profit.

Wm. Baird chief resigns from Dawson Intl. Board

Mr. Stanley Field, chairman of William Baird and Co., which last year lost a takeover struggle for Dawson International, has resigned from the Dawson Board.

Baird has been a long-term shareholder in Dawson and, at the time of his bid last September, held around 28.3 per cent of Dawson's ordinary capital. This stake was subsequently reduced by a cash and share bid by Dawson for John Eaggas, a Yorkshire-based textile group.

£64,000 by Attock Petroleum

Attock Petroleum reports a pre-tax profit of £64,000 for the year to June 30, 1978 after reaching £19,000 in the first six months. In the previous accounting period of six months a loss of £100,000 was shown.

After tax of £13,000 the net profit amounts to £51,000 and earnings per 20p share are stated at 1.5p. There are extraordinary items of £1.77m to be credited. There is no dividend - the last payment was 4.3p in respect of 1975/76.

Carloli Investment pays 4.5p

NET REVENUE of Carloli Investment Trust emerged highest at £398,765 against £421,181 for the year ended January 31, 1979, after tax of £277,255 compared with £267,371. Of this balance the year's dividend, increased from 3.85p to 4.5p with a second net interim of 3p per 25p share, absorbs £484,064 (£404,982).

Adjournment of Sangers hearing

Mr. Justice Donaldson last Friday adjourned a hearing in a summons for directions brought by the Sangers pharmaceutical group in relation to its claim for gross damages of £7.8m against several leading companies including Dixons Photographic and Eagle Star Insurance.

Improvement by Tyneside Trust

WITH GROSS revenue higher at £892,456 compared with £548,454, the pre-tax figure of the Tyneside Investment Trust improved from £435,262 to £478,822 for the year ended January 31, 1979.

Rotaflex down to £1.24m but recovery underway

FOR 1978, taxable profits of Rotaflex (Great Britain) fell from £1.53m to £1.24m on higher sales of £20.42m against £17.97m.

The directors say that although it is difficult to forecast the level of activity in the home market at this time of industrial unrest, there are now signs of a slight upturn in France and Germany.

Taking this into account, and providing there are no long-term material shortages arising from the present industrial climate, the directors look forward to a marked improvement in results in 1979.

The structural and managerial changes begun in 1978 will be completed this year and are already leading to a significant improvement in control and efficiency.

Research, development and design expenditure in 1978 was the highest in the company's history and will lead to the introduction this year of several new product ranges.

After tax of £38,100 (£38,200) and a pre-acquisition profit of £23,300 deducted last year, retained profit comes through at £700,000 against £655,400.

DIVIDENDS ANNOUNCED

Table listing dividends for various companies including Charles Baynes, Campari, W. Canning, Carloli Inv., English Assn., Helene of London Int., Ransomes Sims, Rotaflex, Tyneside Inv. Tr., and Unochrome Intl.

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issues. † On capital increased by rights and/or acquisition issues. ‡ For 16 months. § On increased capital. ¶ Company is paying two dividends a year.

year, retained profit comes through at £700,000 against £655,400. In contrast with previous years, Rotaflex's geographical spread has worked against the company during 1978. While home demand, which accounts for nearly a third of group sales, showed firm progress, the overseas contribution, particularly from Europe, did not come up to expectations.

W. Canning £0.4m off at £1.05m

AFTER HIGHER interest and depreciation, taxable profits of W. Canning, electrical and mechanical engineering concern, fell short of the previous year's £1.46m to finish 1978 at £1.05m. Turnover was well up at £40.06m against £30.27m.

to make any firm forecast for the current year. Overall 1978 was a year with pressure on margins and a lower level of activity than anticipated, partly due to disruption caused by external industrial action, and by relocation to a new centralised warehouse, they state.

CRESCENT JAPAN INVESTMENT TRUST LIMITED Summary of the report of the Directors for the year ended 31st December 1978

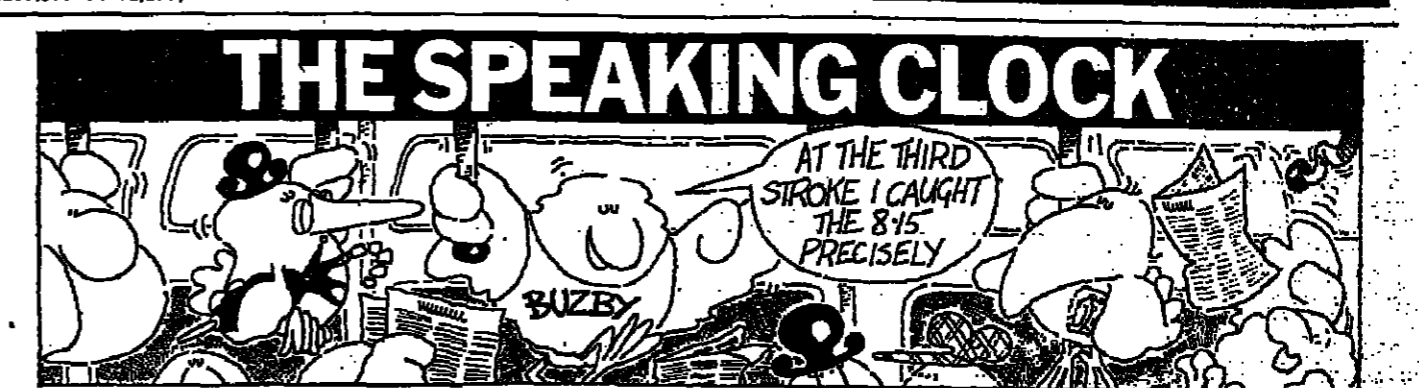
Main features table with columns for 1978 and 1977, including Net Asset Value per ordinary share, Earnings per ordinary share, and Dividend per ordinary share.

Copies of the Report and Accounts may be obtained from the Managers and Secretaries, EDINBURGH FUND MANAGERS LIMITED, 4 Melville Crescent, Edinburgh EH3 7JH, where the Annual General Meeting will be held on Wednesday, 21st March 1979 at 12.30 p.m.

The Great Northern Investment Trust Limited Results for Year ended 30th November 1978.

Dividend - Eleventh successive increase. Ordinary dividends total 4.50p net (3.87p) - an increase of over 16 per cent. Revenue Net Revenue after tax rose by 17% to £2.3m. Assets At 30th November 1978 Net Assets were £70.1m (£67.6m). Of this amount U.K. assets represented 75% and Overseas assets 25%.

Advertisement for Sears Overseas Finance N.V. featuring a \$150,000,000 loan, 9% guaranteed notes due February 15, 1982, and a list of international banks including Algemene Bank Nederland N.V., Banque Bruxelles Lambert S.A., and others.



UK COMPANY NEWS

Campari ahead and confident



Gabi Bencher, chairman of Campari International, photographed in the company's new London headquarters

TAX PROFITS of Campari International rose from £312,866 (£32,245 for the seven months to December 31, 1978, on lower sales) to £9.91m against £m for the full year. Mr. G. K. Bencher, chairman, says "our order book is such that we are looking with full confidence to a very much increased profit, particularly when the contribution from our German subsidiary matures." For the 1978 year taxable profits increased to a record £1.76m. Since December, trading in London and Holland has been very good, Mr. Bencher says. Germany is still in an transitional stage, but will contribute to profit towards the end of 1979.

52 companies wound-up

Orders for the compulsory winding-up of 52 companies were given by Mr. Justice Vinelott in High Court yesterday. They include: A. Sanson Investments, Miltonian, Marine Plus, E. Cher, R. A. Lammas, Sundial, Tech Co., David Duncombe, Rhonda, Vannoy Builders, Aercon, Technical Services, Mercarb, Maro Louise Dresses, Smith Construction, Parway, Development, W.S.L., Thoren Publishers, nddu Enterprises, Capital, Camolistic, rather Bialy Developments, M. Bloona (Furriers), Profit and Engineering Stainless, Fair Enterprises, Firety cards, Gradscingle, La Cueva, Galleries, Hi-Fi Aids, Jet m Hire, Escher Park Chair, Avenate, Auto Super-Wash, rices, Penhoni Concrete Procs, John Miller Originals, nday, W. Price Davies, Lea

Thiess earnings still on upward path

MINING NEWS
AUSTRALIA'S Thiess Holdings, the diversified coal, civil engineering and motor vehicle distributing group, has posted earnings for the half-year to December 30 by 19 per cent, reports James Forth from Sydney. They have climbed to A\$11.5m (£6.72m) from A\$10m a year ago.

The interim dividend is maintained at the previous year's rate of 6 cents on the capital increased by last December's one-for-five scrip issue.

Although the latest increase in profits is well below that achieved in the first half of 1977-78, the directors say that on present forecasts, earnings for the current half-year should be sufficient to enable full year's results to show "a satisfactory increase."

The slower growth in the past half-year appears to be largely accounted for by a fall in sales of export coal to Japanese steel mills to 445,000 tonnes from 474,000 tonnes. However, the Japanese mills expect a further recovery in world steel production this year and this should have a beneficial effect on demand for coking coal.

The Thiess directors add that full benefits of the production expansion of the South Blackwater coal mines will not be felt until after June this year. Talks are continuing with Japanese steel mills interested in acquiring up to 30 per cent of the South Blackwater mining operations.

GOPONG'S JOINT TIN VENTURE TO START IN 1980
Production is expected to start in the latter part of next year at the joint tin dredging venture of the Malaysian subsidiary of London's Gopeng Consolidated and the local Syarikat Permatang.

Dividend promised as Stewart Nairn forecasts £100,000

IN A letter giving details of the acquisition of Maidment Knitwear and Stylon Products, Mr. N. J. Ostrom, chairman of the Stewart Nairn Group, is forecasting group pre-tax profits of not less than £100,000 for the year ending March 31, 1979. With this figure achieved, the directors would be able to recommend a dividend—the first since 1964.

After several years of losses this hosiery and knitwear group returned to profits with a pre-tax balance of £20,188 in 1976-77 and further improved to £50,001 in the following year. Interim results for 1978-79 show profits ahead from £22,988 to £39,471 with earnings per 50 share up from 0.27p to 0.42p.

The chairman reports that current year turnover in the knitwear division will show an increase of at least 150 per cent over the preceding year. As 85 per cent of overheads are of a fixed nature, there will be a much improved profit performance from this division. The chairman points out that the turnover increase would have been even greater but for the tightening of quota arrangements in respect of certain classes of merchandise.

The hosiery division continues to make profits and the process of re-equipping is proceeding at a normal pace and this will have a beneficial effect on production in the coming year.

The chairman says that the acquisition of Maidment and Stylon (for £99,000 and £10,000 respectively) is a logical expansion of the group's activities in the knitwear field. The purchase price for Maidment will be paid as to £16,000 on completion, £30,000 on March 31, 1979, £25,000 on September 30 and a final payment of £20,000 on March 31, 1980.

The chairman says that although the combined profits of Maidment and Stylon for 1977-78 are of a modest nature, continuing progress is being made in the current year and he expects a valuable contribution to the group in 1979-80.

Common Market Trust first half earnings up

PRE-TAX INCOME of Common Market Trust increased from £174,116 to £255,025 in the six months ended December 28, 1978. The amount available for distribution came through at £222,936 against £140,277—equal to 12.53p per participating share compared with 8.95p in the previous period.

At December 28 the group had a borrowing facility available for investing in Continental European securities through the Common Market Fund amounting to £45m of which £33m had been drawn down. Of its net assets 70 per cent were held through investment currency providing cover for the foreign currency loans as required by Exchange Control Regulations.

Following a relaxation in these Regulations the Bank of England has also given permission for the company to borrow foreign currency for the purpose of financing portfolio investment in quoted foreign currency securities issued by certain EEC institutions. Loans of DM 19.55m have been taken down and are being invested in DM denominated EEC bonds.

The directors report that Continental European Stock markets moved ahead during the second half of 1978, with the exception of the Netherlands and Switzerland. Signs of renewed economic growth particularly in West Germany, together with generally falling inflation rates, have provided a favourable background for equity investment. They point out that the strength of the major European currencies has further contributed to the attraction of the markets in which the company is invested.

Of the company's aggregated net assets at December 28, Germany accounted for 29.9 per cent, followed by France with 21.9 per cent and The Netherlands with 16.1 per cent. A further 8.5 per cent was invested in Switzerland, 2.4 per cent in UK equities, 1.9 per cent in Sweden, 0.7 per cent in Belgium and 0.3 per cent in Italy. UK fixed interest stocks which contribute to the cover required for the foreign currency loans accounted for 25.8 per cent. Kruggerands accounted for 5.4 per cent.

The market value of group investments at December 28 was £38.23m (£30.06m at June 29, 1978), compared with a cost of £34.75m (£28.12m) in UK currency deposits amounted to £5.99m (£5.51m) and sterling deposits to £3.07m (£0.37m). Foreign currency loans totalled £21.51m (£13.45m).

CLIFTON INVS. LITTLE CHANGED
With turnover marginally lower at £34,216, against £35,342, Clifton Investments slightly reduced its pre-tax loss from £46,517 to £43,180 for the year to March 31, 1978.

After a tax credit of £5,275 (£204 debit) loss per 10p share emerged at 0.55p, compared with 0.79p. Again no dividend is payable—the last was 0.7085p net in respect of 1973-74.

The company is 54.04 per cent owned by Aries Holdings, the ultimate holding company being Alcraftfield.

Canadians ban drilling in Lancaster Sound

THE Canadian Government will not allow drilling to proceed this summer in the Lancaster Sound, off the north coast of Baffin Island.

Lancaster Sound is the shipping access route to the central arctic. The decision was taken after an environmental assessment which pointed to the dangers of a potential blow-out to fish, bird and wildlife in the area.

Norlands Petroleum Group had proposed a single exploration well this year between Bylot and Devon Islands, following seismic work done in the past few seasons. The Federal Government is allowing drilling this year in the Davis Strait between Baffin Island and the West Greenland coast.

A consortium of Canadian oil companies are proceeding with a plan to drill a deep water wild-cat well off Newfoundland this summer in an area held by Shell Canada Resources and Shell Explorer.

The consortium comprises of Texaco Canada, as operator, Petro-Canada, Hudsons Bay Oil and Gas, Home Oil and Dome Petroleum.

Texaco says the well is expected to cost more than C\$25m and will earn the group a 50 per cent working interest in a 5.5m-acre block of Federal and Newfoundland provincial permit rights.

Shell-Canada Resources is supplying some technical and operational personnel for the project.

Fertima, the state-owned Indonesian oil group, this week starts production at the rate of 5,000 barrels a day at a new oilfield near Cirebon, west Java. Quoting a company spokesman, the Antara news agency said production will rise to 10,000 barrels a day later in the year. The well was discovered last May. It is called Cemara Selatan.

Norwegian crude oil exports rose by 25 per cent last year over 1977 to 15.9m tonnes worth Nkr 9.2bn, an increase of 1.9m tonnes. Exports of natural gas to Germany and the UK were worth Nkr 5bn, a rise of Nkr 4.2bn over 1977, the Norway Export Council said.

Regional Vice President-Finance

This position, the senior financial appointment in the Card Division, American Express, Europe, Middle-East and Africa, is responsible for ensuring effective budgetary, financial and management accounting and reporting throughout the region, through the direction of the headquarters finance function and monitoring of the country controllers. The incumbent also provides counsel on financial matters to the division's senior management in New York.

Candidates, aged 35-50 must be professionally qualified, and able to demonstrate success in a substantial management role, which will include recent experience as a controller in a large, and most likely, U.S. multinational corporation. The ideal candidate will have a good knowledge of European and U.S. accounting and taxation practices, of complex budgeting systems, and of problems associated with funding a multi-national operation including exchange control regulations. Previous experience in a service industry would be preferred.

The finance function is an established one but presents considerable scope for development not least because of the continued growth of the card business in the region and the necessary support to, and development of, the country operations within it.

The position will be based in Brighton.

A substantial salary package is offered with attractive benefits which include car and mortgage subsidy.

Please write giving full details of career to date and current remuneration to Paul Mardon, Director, Management Resourcing and Development, Card Division, American Express Company, Amex House, F.O. Box 68, Edward Street, Brighton BN1 1YL.

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Thorn Electrical Industries Limited

has acquired through merger

Modutec, Incorporated

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Werthem & Co. International, Inc.

February 27, 1979

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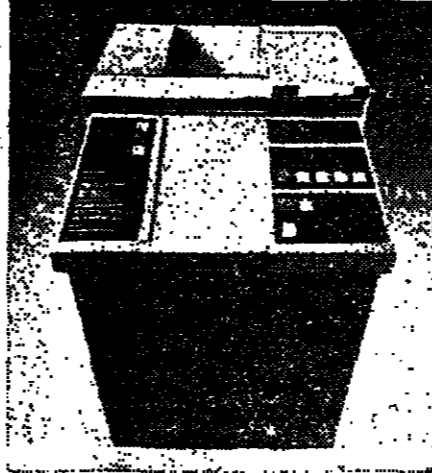
FT2

How do Hambros get your signature from Bishopsgate to Brentwood in a matter of seconds?

In the City "41" means Hambros, Britain's largest merchant bank, resident for over 50 years at 41 Bishopsgate.

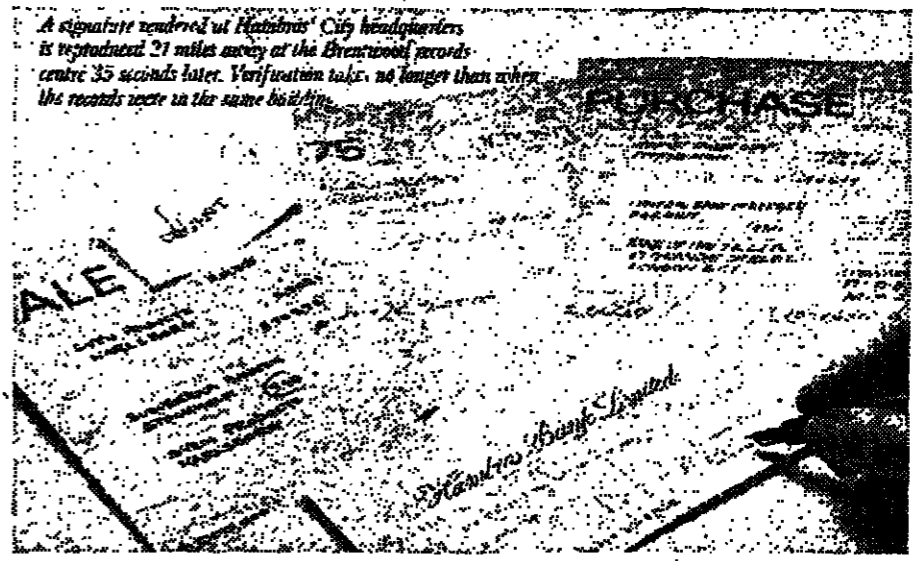
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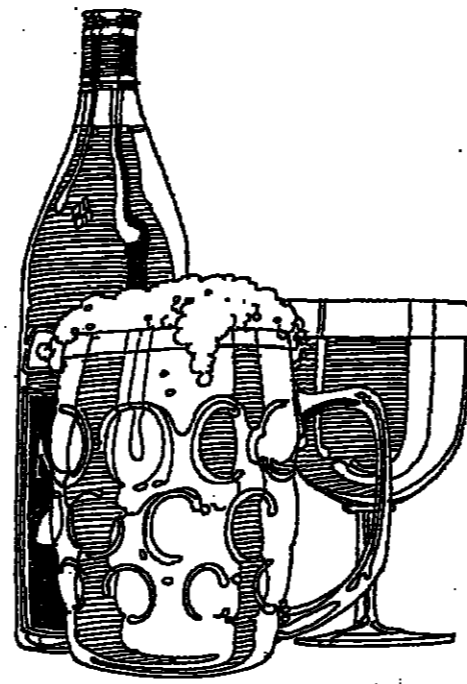


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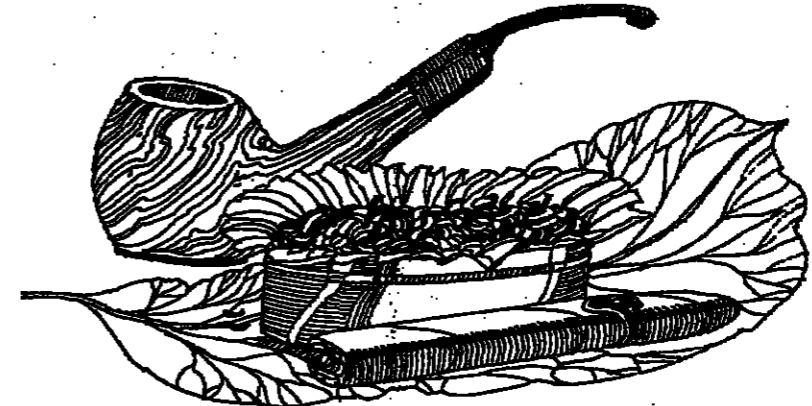
Successful diversification has helped make
Imps the 6th largest company in Britain. Products sold by the
Group amounted to nearly 4% of consumer expenditure.



Food



Brewing



Tobacco

as well as Paper, Board, Packaging and Plastics

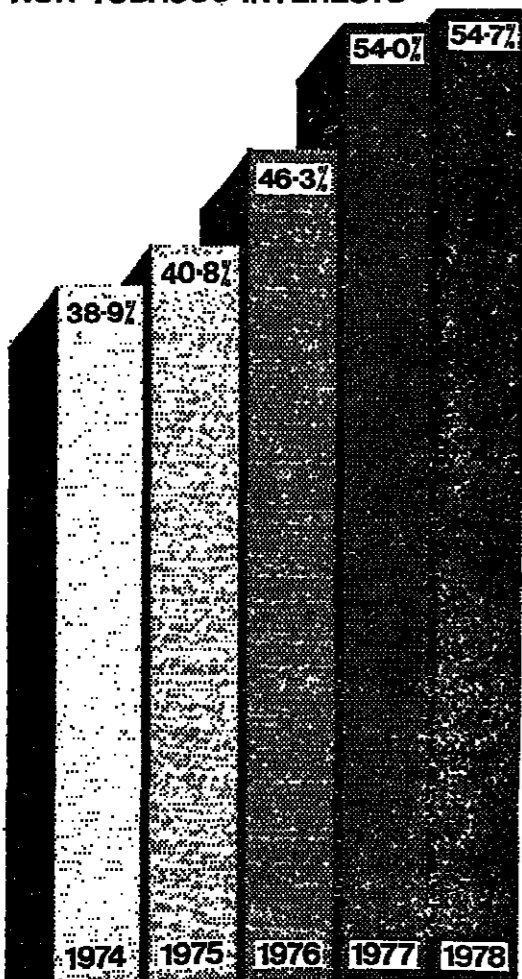
IMPERIAL GROUP REPORTS ON 1978

● For the second year in succession our food, brewing and packaging businesses had a combined trading surplus greater than that of the Tobacco Division.

● This reflects the success of our programme of diversification to which we have been heavily committed since the 1960's.

SUMMARY OF RESULTS		
	1978 £ million	1977 £ million
Sales to customers outside the Group	3,432.8	3,196.2
Group trading surplus before interest	144.0	150.6
Interest on borrowings	(34.4)	(42.0)
Income on investments	109.6	108.6
Income on investments	21.5	20.5
Group profit before tax	131.1	129.1
Group profit after tax and minorities	102.8	103.6
Profit from sales of properties and investments, etc.	20.3	5.8
	123.1	109.4
Retained in the business	78.5	69.4
Dividends	44.6	40.0
	123.1	109.4

TRADING SURPLUS FROM NON-TOBACCO INTERESTS



Statement by the Chairman, Sir John Pile

1978 - FINANCIAL PERFORMANCE

As was anticipated at the half-way stage of the financial year, attributable Group profits show an improvement over those for 1977, though our total trading surplus before interest, at £144 million, fell £6.6 million short of our 1977 achievement, which was itself £1.5 million down on the previous year. This was despite a rise of over 7% in sales during 1978 to some £3,400 million. Only our Brewery Division improved its surplus at the trading level. That of Tobacco declined slightly in a highly competitive market, but this was more than offset by a fall in the interest charges attributable to the fact that from January we were no longer required to pay large sums of tobacco duty in advance; the saving on this account was at least £8 million. Principally because of improved results from our associated company, Mardon Packaging International Limited, the surplus from our Paper, Board, Packaging and Plastics Division was only fractionally down on last year. Notwithstanding a strong recovery in the second half of the year, our Food Division's performance reflected downward pressures on profitability in the food manufacturing industry generally.

While consumer expenditure in total rose over the year, rates of growth in consumption differed among and within the principal sectors in which we trade, with consequently uneven effects on the fortunes of our operating companies. Other items have, as expected, worked in our favour and attributable profits were £13.8 million above those of last year. After payment of the recommended final dividend, profit retained, at £78.5 million, shows an increase of £9.1 million. This increase in retentions is an historical cost figure which should be viewed in the context of the continuing effect of inflation on our profits. Despite the increase in profits retained, we are still short, in these inflationary times, of generating sufficient funds from within our businesses to maintain and develop them.

DIVISIONAL RESULTS

	Sales		Trading surplus before interest	
	1978 £ million	1977 £ million	1978 £ million	1977 £ million
Tobacco	1,951.3	1,887.7	66.3	69.7
Paper, Board, Packaging and Plastics	230.0	203.8	15.9	16.2
Food	856.1	739.1	22.1	33.0
Brewery	449.9	415.8	37.1	32.5
Effects of currency changes	(12.6)	(14.3)	(2.4)	(0.8)
Total	3,463.7	3,232.1		
less: Sales within the Group	36.9	35.9		
TOTAL	3,426.8	3,196.2	144.0	150.6

J B Eastwood Limited

Of major significance to the Group was our acquisition in September of the poultry, egg and international meat trading business of J B Eastwood Limited. We are continually looking for opportunities to expand in suitable areas, and when Eastwood signalled its preparedness to merge with a larger group by initially recommending acceptance of an offer for the whole of its issued share capital by an American company, we saw the opportunity of complementing our existing interests in this field, as well as developing our meat wholesaling business, including exports. Accordingly, we made a cash counterbid of £39.6 million and we are now strengthened in our position as a major force in the world poultry industry, and as the foremost non-American broiler company with its own sophisticated breeding programme. We believe this acquisition to be of benefit not only to the Group but to the UK economy.

Strategic development

In the mid 1960's, we determined upon a strategy of diversifying through selected

acquisitions into other fields of business, while striving to maintain our pre-eminence in tobacco. Our aim was to lessen our dependence on the single market which we dominated, and to widen the scope available to us for growth and expansion by broadening the spread of our assets. The acquisition of Eastwood is the latest manifestation of a coherent strategy which has brought us to the point where over half our trading surplus is generated by our non-tobacco companies. In the difficult task of permitting our various units the latitude they need to exploit the opportunities peculiar to their respective business environments, but of still comprehending the whole and giving it overall control, cohesion and identity of purpose, we believe we have struck the right balance.

Just as the fundamental nature of our business has evolved from that of a tobacco company in search of appropriate openings for diversification to that of the multi-divisional business we have now become, so it has been necessary to adapt our organisation so that it reflects the changed nature of Imperial and assists all levels of the Group to plan for the future. Accordingly, we have taken further steps over the past year to develop our systems for assessing risks and opportunities in every field, for formulating business plans and for resource allocation.

The shape and prosperity of the Group in the years ahead will depend greatly upon our continuing successfully to combine the respective talents of our Head Office staff functions with the commercial thrust and vitality of the operating units in our Divisions; we believe our organisation is well fitted to this purpose.

REVIEW OF TRADING

Tobacco Division

The decline in earnings of the Tobacco Division to £66.3 million, a shortfall of £3.4 million compared with 1977, is largely evidence of competitive pressures and the consequent promotional costs involved in Imperial Tobacco's defence and expansion of its share of the king size market.

Despite relentless competition we succeeded in doubling our king size volume to finish the year with 40% of a sector which by then accounted for 55% of total UK cigarette sales.

Paper, Board, Packaging and Plastics Division
After 1977's considerable improvement over the year before, the Division's surplus declined by £0.3 million to £15.9 million in 1978.

Weak trading conditions and a depressed market affected the sales of both board and light-weight printing papers. In a difficult year our plastics companies did well to improve on their previous year's earnings.

The strength in both product range and international spread of our associated company, Mardon Packaging International, showed through once more in another year of increased profits.

Food Division

The Food Division's United Kingdom businesses experienced their most difficult trading conditions for several years, and though the Division as a whole recovered in the second half, its surplus, at £27.1 million, was £5.9 million short of its 1977 total.

The Division continued to make significant progress in its export trade which, at £40.6 million, represented 6.5% of external sales of the UK companies, and sales by overseas companies rose to close on £23.3 million.

Brewery Division

At £37.1 million, the Division's surplus was £4.6 million better than in 1977. In another year of poor summer weather, the brewing industry experienced only a modest increase in beer consumption, with sales in the free trade and take-home sectors recording gains both for the industry generally and for Courage. At John Smith's Tadcaster brewery, the extension of the brewing plant became fully operational in May. Installation of the brewing plant at the new Berkshire brewery was well advanced and the first draught beer packaging line came into operation.

To the Registrar, P.O. Box 161 Bedminster, Bristol BS99 7JP.
Please send me the Imperial Group Annual Report,

NAME _____

ADDRESS _____

The Annual General meeting of Imperial Group will take place on Thursday, 22nd March, 1979.

Imperial Group products include tobacco goods from W.D. & H.O. Wills, John Player and Sons and Ogden's; Ross Foods, Buxted Poultry, Golden Wonder Crisps, Smedley-HF Foods, Young's Seafoods; Courage and John Smith's Beers.

Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

NORTH AMERICAN NEWS

UV moves to block takeover

By David Lascelles in New York
V INDUSTRIES—the cash-rich retail and manufacturing concern which plans to liquidate itself and distribute the proceeds to its shareholders—has filed a series of lawsuits to block what it believes to be an attempt by another company to wrest control of it and thwart its plan.

A hearing opened in the New York State Court yesterday on UV's contention that Mr. Victor Posner—the controversial chairman of Sharon Steel, which was 16 per cent of UV—is seeking control of UV by buying up its shares.

On Friday, UV won a temporary order barring Mr. Posner from purchasing 1.3m shares of UV, the company's largest block of shares, and preventing him from buying any more pending yesterday's hearing.

UV announced its liquidation plan last month, shortly after sold one of its subsidiaries, Central Electric, for \$345m, a price which brought its ready assets to half a billion dollars. The company now fears that Mr. Posner plans to gain control of this money by raising a stake in UV to around 50 per cent.

UV shareholders are due to vote on the liquidation plan on March 28.

Blumberger split
Blumberger has voted a three-to-two split of common stock to shareholders of record on March 19, 1979, agencies report from New York. The dividend is to be increased by approximately 10 per cent, a quarterly dividend of 41 cents a share being declared on a pre-split basis.

Lord of Canada
Lord Motor of Canada is to spend \$10m for original equipment in Canada this year, according to Mr. Roy Bennett, president. Reuter reports from Niagara Falls.

Firestone Tire cautious on outlook

AKRON—Firestone Tire and Rubber sharply altered its outlook for the first quarter profit in an indication that the company is making progress, but it does not mean that Firestone's profit problems are over, states Mr. Richard A. Riley, chairman, and chief executive officer.

Dividend hope next year at Massey
TORONTO—The return of dividends on Massey-Ferguson common shares is seen "some time next year," by Mr. Conrad P. Black, the company's chairman. If new financing plans are successful.

Argus is the largest single shareholder in Massey-Ferguson with 16.1 per cent. Massey-Ferguson last paid a dividend of 25 cents on its common shares on December 20, 1977, and reported a profit for its first quarter, ended January 30, this year of \$13m.

U.S. aid lifts CDB lending to peak \$48m
THE CARIBBEAN Development Bank (CDB), the only CARICOM lending institution that operates on a regional basis, had its best year ever last year, when it lent a record \$48m in borrowings in various CARICOM territories.

U.S. QUARTERLIES
CARIBBEAN COMPANY
Fourth quarter 1978 1977
Revenue 693.1m 623.5m
Net profits 35.85m 28.15m
Net per share 0.96 0.79

Lawsuits in Polychrome bid battle

By Sue Cameron, Chemicals Correspondent
RHONE-POULENC, the French chemical company, has filed a lawsuit in America against the Japanese-based Dai Nippon and Chemicals group and against certain of the U.S.-based Polychrome Corporation's directors.

Commission chief backs Resorts
BY OUR NEW YORK STAFF
RESORTS INTERNATIONAL yesterday won the backing of the chairman of the New Jersey Casino Control Commission for a permanent licence to operate its Casino in Atlantic City, the first of its kind outside the State of Nevada.

U.S. aid lifts CDB lending to peak \$48m
BY DAVID RENWICK IN TRINIDAD
THE CARIBBEAN Development Bank (CDB), the only CARICOM lending institution that operates on a regional basis, had its best year ever last year, when it lent a record \$48m in borrowings in various CARICOM territories.

U.S. QUARTERLIES
COMMONWEALTH EDISON
Year 1978 1977
Revenue 2,580m 2,330m
Net profits 123.7m 108.1m
Net per share 3.32 2.56

Itel postpones issue due to weak markets

By JOHN EVANS
ITEL CORPORATION has postponed its planned \$25m eight-year Eurobond, with an indicated 10 1/2 per cent coupon, due to adverse conditions in the international bond markets.

Enagas raises ten-year money on fine terms
BY FRANCIS GHILES
ENAGAS, the Spanish national gas company, is raising at least \$140m for ten years, with five years grace, on a split spread of 2 per cent for the first seven years, rising to 3 per cent.

U.S. QUARTERLIES
FLORIDA POWER AND LIGHT
Year 1978 1977
Revenue 1,650m 1,470m
Net profits 209.06m 184.26m
Net per share 4.47 3.31

U.S. QUARTERLIES
MARIOTT CORPORATION
Year 1978 1977
Revenue 1,230m 1,030m
Net profits 128.70m 95.11m
Net per share 5.52 4.77

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices published in the second Monday of each month.

Table with columns: IS, DOLLAR, Issued, Bid, Offer, day, week, Yield. Lists various international bonds like USA 10.5, UK 10.5, etc.

U.S. QUARTERLIES

Table with columns: COMPANY, Year, Revenue, Net profits, Net per share. Lists companies like CARIBBEAN COMPANY, COMMONWEALTH EDISON, etc.

EUROBONDS

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LOCAL AUTHORITY BONDS

Every Saturday the Financial Times publishes a table giving details of Local Authority Bonds on offer to the public.

For advertising details please ring Stephen Cooper 01-248 8000-Extn. 7008

Advertisement for Amazonia Mineracao S.A. featuring a \$30,000,000 12-year Euro-dollar loan guaranteed by Companhia Vale do Rio Doce. Includes contact information for Morgan Guaranty Trust Company of New York.

Companies and Markets

CURRENCIES, MONEY and GOLD

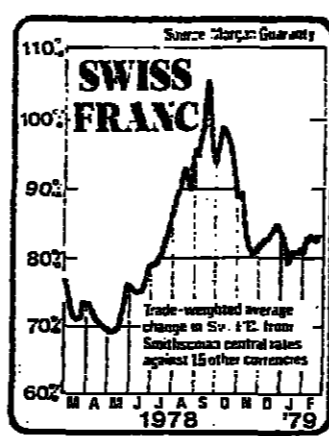
WORLD VALUE OF THE POUND

The table below gives the latest available rates of exchange for the pound against various currencies on February 26, 1979, in some cases rates are nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise.

Table with columns: PLACE AND LOCAL UNIT, VALUE OF £ STERLING, PLACE AND LOCAL UNIT, VALUE OF £ STERLING. Lists various countries and their exchange rates with the pound.

Pound remains very firm

Sterling remained very firm in the foreign exchange market yesterday, with its trade-weighted index, as calculated by the Bank of England...



PARIS - The dollar eased throughout the day in thin trading, closing at its lowest level of the day against the French franc at FF 4.2835...

THE POUND SPOT AND FORWARD

Table with columns: Day's, Close, One month, Three months, Six months. Shows pound spot and forward rates.

THE DOLLAR SPOT AND FORWARD

Table with columns: Day's, Close, One month, Three months, Six months. Shows dollar spot and forward rates.

CURRENCY MOVEMENTS

Table with columns: Bank, Special Drawing Rights, European Unit of Account, February 23, February 26, Note Rate. Shows currency movements and rates.

OTHER MARKETS

Table with columns: Feb. 26, Note Rate. Shows other market rates.

* That part of the French community in Africa formerly of French West Africa or French Equatorial Africa. † Rupees per pound. ‡ General rates of oil and transport 84.852. § Based on cross rates against Russian rouble. ¶ Rate is the transfer market (controlled). ¶¶ Rate is now based on 2 Barbados £ to the dollar. †† Now one official rate. (U) United Rate. Applicable to all transactions, except countries having a bilateral agreement with Egypt, and are not members of IMF.

EXCHANGE CROSS RATES

Table with columns: Feb. 26, Pound Sterling, U.S. Dollar, Deutschmark, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, Canada Dollar, Belgian Franc. Shows exchange cross rates.

EURO-CURRENCY INTEREST RATES

Table with columns: Feb. 26, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, West German Mark, French Franc, Italian Lira, Asian Yen, Japanese Yen. Shows Euro-currency interest rates.

The following nominal rates were quoted for London dollar certificates of deposit: one month 10.40-10.50 per cent; three months 10.70-10.80 per cent; six months 11.00-11.15 per cent; one year 10.85-11.05 per cent.

INTERNATIONAL MONEY MARKET

Belgian rates fall again

The Belgian National Bank cut the rates on short-term Treasury Certificates yesterday, for the fourth time this year. The one-month rate was reduced to 7.50 per cent from 7.75 per cent...

UK MONEY MARKET

Exceptional assistance

Bank of England Minimum Lending Rate 14 per cent (since February 8, 1979). Day-to-day credit was in short supply in the London money market yesterday, and the authorities gave an exceptionally large amount of assistance...

LONDON MONEY RATES

Table with columns: Feb. 26 1979, Sterling, Interbank, Local Authority deposits, Finance House Deposits, Company Deposits, Discount market, Treasury Bills, Foreign Bills, Money Rates. Shows London money rates.

Thomas Cook Travellers Cheques. The accepted name for money. Worldwide. A member of Midland Bank Group.

He's trained. He's good. He's blind. You're looking at Mike Brace. Age 26, and a winner. Judo green belt. Hot at skiing, fencing, canoeing, football, ice-skating, life saving. A cross-country skiing contestant for Britain in the 1976 Winter Olympics for the Disabled. And blind since he was ten.

A/S FJELDRILL. US \$16,150,000. US \$6,150,000. US \$10,000,000. Medium term loan facilities in connection with the financing of A/S Fjeldrill.

RNIB ROYAL NATIONAL INSTITUTE FOR THE BLIND. 224 GREAT PORTLAND STREET, LONDON W1N 6AA. INVEST IN 50,000 BETTER TOMORROWS!

CURRENCY. foreign exchange dealers, corporate financial directors, investment managers, stockbrokers, financial consultants. We have produced the most thorough and practical study of currency exchange rates available, together with specific forecasts.

WEAKER trend. Gold fell \$31 to close at \$2471.2481. It opened at \$2501.2511, but then declined, possibly reflecting fears of an increase in the amount of gold auctioned by the U.S. Treasury each month. In Paris the 121 kilo gold bar was fixed at FF 34,100 per kilo.

APPOINTMENTS

Mr. A. L. Campbell, chairman of chief executive of ESSO... Mr. John G. Elliott has been appointed to the Board of CHARLES FULTON AND CO... Mr. Ray Newbiggin has been appointed joint managing director...

BUSINESS AND INVESTMENT OPPORTUNITIES

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BUSINESSES FOR SALE

U.S. DRUG COMPANY. Midwestern U.S. manufacturer of ethical pharmaceuticals and vitamin products under private label is available for acquisition. Annual sales approach \$10 million.

BAMFORD BUSINESS SERVICES. has clients wishing to sell companies engaged in various business including the following: PRESSURE VESSELS AND HEAVY FABRICATIONS, IRON CASTINGS, GEAR PUMPS, MOTOR DEALERSHIPS, CAPITAL TAX LOSS SITUATIONS

FOR SALE. WELL-ESTABLISHED AND THRIVING EMPLOYMENT AGENCY IN CHESHIRE. Centrally situated in excellent offices in the heart of busy town. For sale for health reasons.

FOR SALE. MANUFACTURING RIGHTS, DRAWINGS AND TOOLING OF INDUSTRIAL ELECTRIC VEHICLES. For further information please contact Mr. A. R. Houghton or Mr. M. P. Fillmore 01-242 9451

FOR SALE. NURSERY/GARDEN CENTRE IN HAMPSHIRE. As a going concern, on 40 acre site on major trunk road with large modern manager's house. Turnover £200,000 p.a. with substantial potential for further development.

FOR SALE. G.R.P. BOAT-BUILDING/MOULDING COMPANY. Good workforce, order book and low overheads. Large workshop, water frontage, Southampton. Other business interests negotiable sale.

CONTRACTS

Marconi wins £20m order. MARCONI SPACE and Defence Systems at Hillend, near Dundee, has won a £20m order for radars from the Defence Ministry... DORMOBILE, Folkestone-based specialists in body-builders, is to supply the Post Office with 97 general purpose telecommunication vans with crew cabs based on the 4-ton Leyland Boxer van.

PRIVATE COMPANY ACCOUNTS

not available due to COMPANIES HOUSE INDUSTRIAL ACTION BUT EXTRACTS FROM INDIVIDUAL COMPANY ACCOUNTS are available NOW from ICC'S 100,000 Company data bank. Telephone 01-251 4941 Telex 23678

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CAPITAL GAINS TAX CAPITAL TRANSFER TAX

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Precision turned parts, any metal, 10-10,000 in. Good prices and reliable deliveries. Contact: Machine-Ability Ltd., Heaner Road, Looe, Cornwall. Tel: 07737 3380. Telex: 626461.

WANTED

A sound business/marketing brain with CAPITAL to lend frustrated/indot on brink of bankruptcy or SUICIDE. SUBJECT

REWARDS

let's talk about them soon! Write Box G.3428, Financial Times, 10, Cannon Street, EC4P 4BY.

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EQUITY PARTNER REQUIRED

with £60,000 for private property company in Cornwall specialising in small residential developments. Write Box G.3428, Financial Times, 10, Cannon Street, EC4P 4BY.

SAUDI ARABIA

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VENTURE CAPITAL REPORT

2 The Mail, Bristol. The newsletter that channels capital to small businesses, investors or entrepreneurs. Tel: 0272 7222.

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OCEAN-GOING VESSEL

then ship management subsidiary of currently Britain's most successful shipping group will manage your assets with the same care and consideration as their own under either British or foreign flag. Write Box F.1087, Financial Times, 10, Cannon Street, EC4P 4BY.

TURKEY-DECREE 17

International company wishes to buy funds blocked under Decree 17 for a project in Turkey. Write Box G.3392, Financial Times, 10, Cannon Street, EC4P 4BY.

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BUSINESSES WANTED

WANTED. Companies/Businesses. In Central/South London, Surrey and Birmingham, with sales between £25,000 and £250,000, are wanted by rapidly expanding private company.

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A precision engineering company, preferably based south of London, required with a turnover of £50,000-£500,000. A high degree of accuracy in light engineering and fitting is necessary but products are available to expand the business. Please reply to The Chairman, 157 Sloane Street, London S.W.1

AIR CONDITIONING

A Public Company with considerable sales experience wishes to acquire a majority interest in a manufacturer of air conditioning equipment. Replies will be kept strictly confidential. Please write to Box FL/558, 6/o Harway House, Clark's Place, London EC2N 4BJ

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A specialist sub-contractor in the Civil Engineering field is seeking to extend its activities by the acquisition of a Specialist Plant Hire Company. Ideally looking for Existing Management to remain Turnover under £1 Million Within 50 miles radius of Reading Underutilized yard Principals only Replies invited to Box G.3427, Financial Times, 10, Cannon Street, EC4P 4BY

MIDLAND BASED GROUP

are seeking profitable medium-sized ENGINEERING COMPANIES who are users of steel. Reply in complete confidence to Box G.3436, Financial Times, 10, Cannon Street, EC4P 4BY.

WORLD STOCK MARKETS

Wall St. slightly easier in slow early trade

INVESTMENT DOLLAR PREMIUM... CONTINUED CONCERN about interest rates and depressing international news kept Wall Street easier-inclined yesterday morning in further slow trading.

The Dow Jones Industrial Average lost 1.51 more to \$2147 at 1 pm, while the NYSE All Common Index was 4 cents lower.

Closing prices and market reports were not available for this edition.

at \$54.84 and declines led gaining issues by about a six-to-five margin. Turnover amounted to 147.0m shares, against last Friday's 1 pm level of 152.2m.

Analysis said that domestically, the main concern among investors is the fear of spiralling interest rates, while worries over higher oil prices and the China-Vietnam conflict are also keeping investors out of the market.

Reports that Venezuela is raising its fuel oil prices by between \$2.10 and \$2.51 a barrel from March 1 helped to dampen market interest.

Gaming stocks strengthened against a trend. The Toronto Composite Index World gained 4 1/4 to \$431. Bally

Manufacturing 8 1/2 to \$61, active Ramada Inns 8 1/2 to \$111 and Harrah's \$1 to \$29.

1,393.4 at noon, while Papers gained 1.01 at 160.83 and Oils and Gas 1.7 at 1976.0. Golds, in contrast, retreated 1.0 to 1,598.8, while Banks shed 0.43 to 311.68.

The Real Estate Index climbed nearly 59 points as Daan Development rose 1 1/2 to \$211, Trizec CS1 to \$292, and Nu-West "A" to \$261.

After early firmness, the market reacted to record mixed movements on balance. Trading was limited, with investors mainly staying on the sidelines in the absence of fresh market factors.

Non-ferrous Metals, on anticipated good earnings prospects, found support, while there was selective buying in Electricals.

Share prices were mixed with a slight bias to higher levels at midday yesterday after reduced but fairly active trading.

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Paris Bourse prices mainly gained ground in a moderately active session. Brokers said the market had reacted favourably to last Friday's announcement of a 0.9 per cent increase in French retail prices.

Germany Generally modest gains occurred in very light holiday trading. Dealers said trading was almost at a standstill, with banks and businesses closed in many parts of West Germany because of carnival celebrations.

Switzerland Shares continued to slip back on reduced volume, with the Swiss Bank Corporation Industrials index receding 3.2 to 315.5.

Amsterdam Market was easier-inclined, although Dutch Internationals were rising to F1.00.

Tokyo AEG, the largest of the Japanese electronics firms, led a group of shares that rose in early trading.

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Indices

Table with columns for Index Name, Date, and Values. Includes NYSE, Dow Jones, and various international indices.

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Table with columns for Index Name, Date, and Values. Includes Toronto Composite, and various international indices.

Table with columns for Index Name, Date, and Values. Includes Amsterdam, and various international indices.

Table with columns for Index Name, Date, and Values. Includes Tokyo, and various international indices.

Table with columns for Index Name, Date, and Values. Includes Australia, and various international indices.

Table with columns for Index Name, Date, and Values. Includes Stockholm, and various international indices.

Table with columns for Index Name, Date, and Values. Includes Paris, and various international indices.

Table with columns for Index Name, Date, and Values. Includes Amsterdam, and various international indices.

Table with columns for Index Name, Date, and Values. Includes Copenhagen, and various international indices.

Table with columns for Index Name, Date, and Values. Includes Vienna, and various international indices.

NEW YORK

Table of stock prices for New York market, including various companies and their current prices.

CANADA

Table of stock prices for Canadian market, including various companies and their current prices.

AMSTERDAM

Table of stock prices for Amsterdam market, including various companies and their current prices.

TOKYO

Table of stock prices for Tokyo market, including various companies and their current prices.

AMSTERDAM

Table of stock prices for Amsterdam market, including various companies and their current prices.

BRUSSELS/LUXEMBOURG

Table of stock prices for Brussels/Luxembourg market, including various companies and their current prices.

AMSTERDAM

Table of stock prices for Amsterdam market, including various companies and their current prices.

COPENHAGEN

Table of stock prices for Copenhagen market, including various companies and their current prices.

VIENNA

Table of stock prices for Vienna market, including various companies and their current prices.

FRIDAYS ACTIVE STOCKS

Table listing active stocks on Friday, including company names and price changes.

OSLO

Table of stock prices for Oslo market, including various companies and their current prices.

JOHANNESBURG

Table of stock prices for Johannesburg market, including various companies and their current prices.

PARIS

Table of stock prices for Paris market, including various companies and their current prices.

AMSTERDAM

Table of stock prices for Amsterdam market, including various companies and their current prices.

COPENHAGEN

Table of stock prices for Copenhagen market, including various companies and their current prices.

VIENNA

Table of stock prices for Vienna market, including various companies and their current prices.

EUROPEAN OPTIONS EXCHANGE

Table showing European options exchange data, including series, volume, and prices.

BASE LENDING RATES

Table showing base lending rates for various banks and currencies.

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FINANCIAL RATIO - U.S. \$0.01

Table showing financial ratios for various companies, including P/E ratios and dividends.

BRITISH

BRITISH

COMMODITIES AND AGRICULTURE

Companies and Markets

EEC plan to combat oak wilt threat

THE EEC Plant Health Working Group has proposed that new regulations should be introduced to prevent the spread of oak wilt disease from North America to Europe.

Fall in world grain crop forecast

WORLD WHEAT and coarse grain production could fall to 1.15bn tonnes this year, 4 per cent below the 1978 record crop, according to a tentative forecast by the UN Food and Agriculture Organisation.

Intervention in NZ lamb market confuses trade

BY CHRISTOPHER PARKES

MEAT IMPORTERS, wholesalers and retailers have been annoyed and confused by attempts by the New Zealand Meat Producers' Board to stop the recent slide in lamb prices.

Robert Lindley writes from Buenos Aires: Argentine meat packers have petitioned the Government to reintroduce meat rationing as a means of making available stocks for exports.

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Late rally in cocoa market

By Richard Moore

COCOA PRICES on the London futures market staged a strong rally in late trading yesterday.

Step towards better financial security

BY A SPECIAL CORRESPONDENT

THE INTRODUCTION of the monitoring system for the London Metal Exchange, which started a three-month "running in" period yesterday, can be viewed either as an important step forward in self-regulation or the first hesitant move towards a full clearing house.

Less flexible and dearer

The hoary old question as to whether "owed to" and "owed by" — purchaser and seller — may justifiably be set one against the other and a net result obtained has been ingeniously dealt with for clearing purposes only.

Disciplinary procedure

It will push the red button should occasion demand and that time onward the LME's own internal disciplinary procedure will take over in the shape of a monitoring committee drawn from the Board and committee members.

Sharp drop in egg sales

SALES OF eggs in supermarkets, co-ops and grocery shops fell by up to 30 per cent in the four weeks to the middle of February, according to figures published by the Eggs Authority which monitors the market.

Wool market upsurge

CROSSBRED WOOL prices rose again at the Christchurch wool sale yesterday, following the sharp increases at the Auckland and Australian auctions last week.

Copper down, despite stocks fall

COPPER PRICES ended the day lower on the London Metal Exchange yesterday, despite a bigger than expected fall in warehouse stocks.

Reassuring critics

Critics may say that the Metal Exchange would have done better either to manage the whole exercise in-house, perhaps with its own settlement house system along Chicago Board of Trade lines — or to have opted for a system of periodic settlements, if it did not wish to go into the ICCR clearing house along with the other commodity markets.

BRITISH COMMODITY MARKETS

Table with columns for various commodities like Copper, Tin, Zinc, Lead, and their prices in different units.

BASE METALS

Table listing prices for various base metals including Copper, Tin, Zinc, Lead, and their derivatives.

PRICE CHANGES

Table showing price changes for various commodities such as Wheat, Barley, Coffee, and Rubber.

AMERICAN MARKETS

Table detailing market activity and prices in American markets, including various metals and commodities.

I.G. Index Limited 01-351 3466. Three months Silver 384.5-388. 19 Lamont Road, London SW10 0HS.

Advertisement for Bache Halsey Stuart, a commodity investment firm, highlighting their services and contact information.

GRAINS

Table listing prices for various grain commodities like Wheat, Barley, and Oats.

SOYABEAN MEAL

Table showing prices for soyabean meal and related products.

EUROPEAN MARKETS

Table providing market data and prices for various commodities in European markets.

Advertisement for British Limbless Ex-Service Men's Association, offering help and support to disabled veterans.

SILVER

Table listing prices for silver in various forms and units.

SUGAR

Table showing prices for different types of sugar.

INDICES

Table containing various financial indices like Dow Jones and Reuters.

COCOA

Table listing prices for cocoa beans and cocoa products.

WOOL FUTURES

Table showing prices for wool futures contracts.

MEAT/VEGETABLES

Table listing prices for various meat and vegetable commodities.

Specialised... (Handwritten text at the bottom of the page)

LONDON STOCK EXCHANGE

Gilts dominate markets again with new scrips the focal point—Two increased bids for English Property

Account Dealing Dates

*First Declared Last Account Dealings Dates: Feb. 22 Mar. 6 Feb. 26 Mar. 8 Mar. 9 Mar. 22 Mar. 23 Mar. 23

Stock markets started the new trading account yesterday in the same confident mood in which they ended the previous one.

Gilt-edged securities continued to claim the lion's share of the trade, with interest naturally revolving around the two newly-issued gilts, but leading equities also made progress and numerous good features appeared among secondary issues, particularly situation stocks.

On the assumption that some of last week's gains of the new Government stocks might take their profits, quotations of both opened below Friday's list levels and reductions were also prevalent initially in other British funds.

The London Stock Treasury 13 1/2 per cent 2000-03 rallied from 131 1/2 to close at 131 1/2, or 1 1/2% premium on the issue price, and the short-term Exchequer 13 1/2 per cent 1987, after reacting to 131 1/2, ended similarly dearer at 131 1/2.

The continuing overseas battle for control of English Property—the Dutch Wereldhave's increased offer yesterday of 56p per English Ordinary was quickly contested by a bid of 60p cash from Olympia and York.

affecting the dollar, the premium rose from an opening 9 1/2 per cent to 9 3/4 per cent at the close of the day.

Reflecting the increased activity in equities, the traded option market again attracted a record number of contracts—1,610 deals completed.

The major clearing banks started the week in the same buoyant mood as they had finished the old. Favourable Press comment attracted renewed interest and NatWest, ahead of annual results today, touched 318p before closing only 2 up on balance at 319p.

In front of today's annual results, Commercial Union put on 2 to 149p, while General Accident gained 4 to 203p and Royals appreciated 3 to 350p ahead of their preliminary statements.

Favourable weekend Press mentions encouraged buyers in Carron, which firm 8 to 73p, and Sharpe and Fisher, which added 7 to 63p.

ICI touched 385p xd before shedding to close 1 1/2 up on balance at 385p xd.

Food attracted a reasonable level of business with Spillers firming a penny for a two-day gain of 2 1/2 to 40p following Press comment about bid possibilities.

Major Newspapers improved with gains of around 4, while Home Counties, 5 better at 75p, and Pyramid, 4 up at 52p.

Trusts made fresh progress while, in Financials, Press mention stimulated a lively interest in Britannia Arrow, 2 to the good at 19p.

Shipments tended harder, but P and O Deferred, down 5 at 76p, met selling following news that its energy interests which may result in the sale of some of the group assets.

Following a broker's asset revaluation which values Guthrie

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at 515p, the shares jumped 30 to 475p, after 485p, on thoughts that since Dax may increase their offer shortly. Rise rose 2 to 303p.

Secondary Plantations remained firm despite the far-eastern crisis with Anglo-Indonesian rising 3 to 120p and Rightwise closing 5 to the good at 142p.

Prices were marked down at the outset and remained barely changed throughout the morning. However, the opening of U.S. markets was followed by pessimistic American selling which resulted in a 2 1/2 fall in the Gold Mines index to 181.0; the ex-premium index gave up 3.1 to 120.9.

Among heavyweights Randfontein closed 1/2 lower at 233, while losses of around 1 were common to Vaal Reef, 117 1/2, West Driefontein, 223, and Western Rand, 117 1/2.

South African Financials, however, held up well with De Beers, 10 higher at 470p, continuing to attract American buying in front of the 1978 results, due on March 6.

London-registered Financials traded quietly with Rio Tinto Zinc adding a penny to a 1978-79 high of 295p, reflecting favourable Press mention and the recent strength of base-metal prices.

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FINANCIAL TIMES STOCK INDICES table with columns for various indices like Government Sec., Fixed Interest, Industrial, Gold Mines, etc., and their values for Feb. 26, 27, 28, 29, 30, and 1978.

HIGHS AND LOWS table showing high and low prices for various stocks and indices for 1978 and 1979.

RISES AND FALLS YESTERDAY table showing percentage changes in various stock categories like British Govt., Foreign Govt., Industrial, etc.

OPTIONS

DEALING DATES table listing dates for various financial events and share information services.

Aurora, Automated Securities, Associated Leisure, Town and City, Taylor Woodrow, Robertsons, Foods, Micoconcrete, Sedgwick Forbes, Jacksons Bourne, etc.

BOND DRAWINGS

THE LOAN ASSOCIATION OF SEVEN MUNICIPALITIES OF GREATER LONDON... 1964/1984 UA 10,000,000

LEGAL NOTICE

No. 00544 of 1979 In the HIGH COURT OF JUSTICE Chancery Division Companies Court...

LECTURES

Gresham Lectures in Law THE NEW LAW OF CONTRACT by Professor C. M. Schmitthoff

LONDON TRADED OPTIONS

Table of London Traded Options with columns for Option, Ex's/Tr's Closing price, Vol., Closing offer, etc.

RECENT ISSUES

Table of Recent Issues with columns for Issue Price, Amount Paid, etc.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table of FT-Actuaries Share Indices with columns for Equity Groups & Sub-sections, Index, etc.

MEMORIAL SERVICE

A MEMORIAL SERVICE for Mr. Walter GARDNER, 81, New Trinity Church, Great St. Helens, London, on 11.3.30.

CLUBS

EVE, 189, Regent Street, 734 0557. A la Carte or All-in Menu, Three Specialist Bars, Music by Johnny Hawke and Friends.

ART GALLERIES

BROWNE & DABNEY, 19, Cork St., W.1. Philip Sutton—Recent Paintings.

CLUBS

GARGOYLE, 88, Dean Street, London, W.1. 11-3.30. All-in Menu, Live Music and 1st. Mon-Fri. Closed Saturdays. 01-437 6455

FIXED INTEREST STOCKS

Table of Fixed Interest Stocks with columns for Issue Price, Amount Paid, etc.

FIXED INTEREST YIELDS

Table of Fixed Interest Yields with columns for British Government, etc.

BUILDING SOCIETY RATES

Every Saturday the Financial Times publishes a table giving details of Building Society Rates on offer to the public.

COMPANY NOTICES

BANQUE FRANCAISE DU COMMERCE EXTERIEUR... 500,000,000 FLOATING RATE NOTES 1977-1984

CLASSIFIED ADVERTISEMENT RATES

Commercial and Industrial Property Residential Property Appointments Business & Investment Opportunities, etc.

"RIGHTS" OFFERS

Table of Rights Offers with columns for Issue Price, Amount Paid, etc.

FIXED INTEREST YIELDS

Table of Fixed Interest Yields with columns for British Government, etc.

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AUTHORISED UNIT TRUSTS

Table of authorized unit trusts including categories like 'Unit Trust Managers (a)', 'Mercury Fund Managers Ltd.', 'Mayflower Management Co. Ltd.', and 'Pearl Trust Managers Ltd.' with columns for fund names and values.

Table of authorized unit trusts including categories like 'Saver & Prosper Securities', 'Target Tr. Mgrs.', 'Alexander Fund', 'Allen Harvey & Ross Mgt. (C.I.)', and 'Aurubium Securities (C.I.) Limited'.

Table of authorized unit trusts including categories like 'Bank of America International S.A.', 'Bank of Montreal', 'Bank of New York', 'Bank of Paris', and 'Bank of South Africa'.

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OFFSHORE AND OVERSEAS FUNDS

Table of offshore and overseas funds including categories like 'Alexander Fund', 'Allen Harvey & Ross Mgt. (C.I.)', 'Aurubium Securities (C.I.) Limited', and 'Bank of America International S.A.'.

INSURANCE AND PROPERTY BONDS

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Table of insurance and property bonds including categories like 'London Indemnity & Ins. Co. Ltd.', 'The London & Manchester Ass. Co. Ltd.', 'NPI Pensions Ltd.', and 'NPI Assurance Ltd.'.

Table of insurance and property bonds including categories like 'Royal Insurance Group', 'Saver & Prosper Securities', 'Schroder Life Group', and 'Sun Alliance Fund Mgmt. Ltd.'.

Table with 'CORAL INDEX: Close 467-472' and 'INSURANCE BASE RATES'.

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EXPORTERS- CASH FLOW GUARANTEED

Contact: B. D. Kay INTERNATIONAL FACTORS LTD

BRITISH FUNDS

Table listing various British funds including 'Shorts' (Lives up to Five Years) and 'Five to Fifteen Years' with columns for name, stock, and yield.

Table listing 'Overseas Fifteen Years' funds with columns for name, stock, and yield.

Table listing 'Undated' funds with columns for name, stock, and yield.

INTERNATIONAL BANK

Table listing international bank services including 'CORPORATION LOANS' and 'Public Board and Ind.' with columns for name and details.

COMMONWEALTH & AFRICAN LOANS

Table listing Commonwealth and African loans with columns for name, stock, and yield.

Public Board and Ind. Financial

Table listing public board and industrial financial services with columns for name and details.

FOREIGN BONDS & RAILS

Table listing foreign bonds and rails with columns for name, stock, and yield.

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FT SHARE INFORMATION SERVICE

BONDS & RAILS—Cont.

Table listing bonds and rails with columns for stock, price, and other details.

BANKS & HP—Continued

Table listing banks and hire purchase companies with columns for stock, price, and other details.

CHEMICALS, PLASTICS—Cont.

Table listing chemical and plastic companies with columns for stock, price, and other details.

FOOD, GROCERIES—Cont.

Table listing food and grocery companies with columns for stock, price, and other details.

AMERICANS

Table listing American companies with columns for stock, price, and other details.

BEERS, WINES AND SPIRITS

Table listing beer, wine, and spirit companies with columns for stock, price, and other details.

DRAPERY AND STORES

Table listing drapery and store companies with columns for stock, price, and other details.

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Table listing hotels and caterers with columns for stock, price, and other details.

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Table listing Canadian companies with columns for stock, price, and other details.

BUILDING INDUSTRY, TIMBER AND ROADS

Table listing building, timber, and road companies with columns for stock, price, and other details.

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Table listing electrical and radio companies with columns for stock, price, and other details.

INDUSTRIALS (Miscel.)

Table listing various industrial companies with columns for stock, price, and other details.

S.E.K. List Premium 49% (based on US\$2.0210 per £)

Table listing S.E.K. List Premium 49% with columns for name, stock, and price.

BANKS AND HIRE PURCHASE

Table listing banks and hire purchase companies with columns for stock, price, and other details.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies with columns for stock, price, and other details.

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Table listing food, grocery, and other companies with columns for stock, price, and other details.

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Table listing engineering companies with columns for stock, price, and other details.

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Table listing engineering machine tool companies with columns for stock, price, and other details.

ENGINEERING—Continued

Table listing engineering companies with columns for stock, price, and other details.

INDUSTRIALS (Miscel.)

Table listing various industrial companies with columns for stock, price, and other details.

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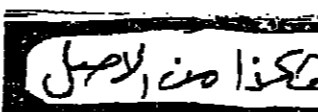
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Options 3-month Call Rates (continued).

Options 3-month Call Rates (continued).

Options 3-month Call Rates (continued).

Options 3-month Call Rates (continued).

Options 3-month Call Rates (continued).

Main table of INDUSTRIALS stocks with multiple columns for price, change, and volume.

Main table of INSURANCE stocks with multiple columns for price, change, and volume.

Main table of PROPERTY stocks with multiple columns for price, change, and volume.

Main table of INVESTMENT TRUSTS stocks with multiple columns for price, change, and volume.

Main table of FINANCE, LAND stocks with multiple columns for price, change, and volume.

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Table of LEISURE stocks.

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Table of TEXTILES stocks.

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Table of TOBACCO stocks.

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Table of FINANCE, LAND, etc. stocks.

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Table of TRUSTS, FINANCE, LAND (continued) stocks.

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Deng sees quick end to war

BY RICHARD NATIONS IN BANGKOK

CHINESE senior vice-premier, Den Xiopin (Teng Hsiao-ping), said yesterday that the fighting in Vietnam might end in "about ten days."

This is the first official Chinese statement on timing of its ten-day-old "punitive action" in Northern Vietnam. Previously, Peking had said only that the action would end when its unspecified "limited objectives" are accomplished.

Mr. Deng made his remarks in an interview in Peking with the Japanese Kyodo News Agency.

Mr. Deng said that he hoped the Chinese incursion into Vietnam might be shorter than the 33-day Sino-Indian conflict in 1962, but added that it might last a few days longer "because Vietnam is stronger than India."

Mr. Deng said China would support any UN resolution linking the withdrawal of Chinese forces from Vietnam

have beaten the elite "Flying Tigers" regiment of the 3rd division, in the first Chinese report of any engagement with regular units of the Vietnamese army.

The New China News Agency said a battalion of its forces had overrun the "Flying Tigers" defence positions in the hills surrounding the border town of Dong Dang, four km from the Friendship Pass seized by the invading Chinese forces last Saturday.

Military analysts treat these reports with some caution, since it appears that Dong Dang has been in Chinese hands for nearly a week. It was only on Thursday that Hanoi began shifting some of its main force units up to the front. Such elite units are considered exactly the sort of target the Chinese are after.

Referring to the threat of Soviet intervention in the Sino-Vietnamese conflict, Mr. Peng said: "I can not foresee any such action although I cannot preclude totally such risks."

Peking claimed yesterday to

have beaten the elite "Flying Tigers" regiment of the 3rd division, in the first Chinese report of any engagement with regular units of the Vietnamese army.

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Ministers to resist big rise in pit pay

By Christian Tyler, Labour Editor

MINERS' LEADERS yesterday told the Prime Minister yesterday that the Government would honour its commitment to expand the coal industry and tide it over its short-run deficit. But he made it plain that it would not finance a big pay rise this year, especially because the miners would be followed by other powerful public-sector groups like the power workers.

After a meeting in Downing Street between Mr. Callaghan, Mr. Anthony Wedgwood Benn, the Energy Secretary, and the union's national executive committee, Mr. Joe Gormley, president of the National Union of Mineworkers, said he was confident of an acceptable settlement.

The NUM after an executive meeting this morning, returns to the National Coal Board for further talks on an offer which could exceed 9 per cent, or some £73m, if more efficient working and higher area output bonus schemes are agreed.

Mr. Callaghan said he recognised that miners, as well as deep-sea fishermen, had unusually arduous jobs and were industrially powerful. But he told them that although they would have some call on the Government's £800m contingency fund for the next financial year, there were calls on it, too, for such purposes as schools and hospitals.

No blank cheque.

There would be no "blank cheque" he said, at a time when free collective bargaining had become a great comparability exercise.

Mr. Benn urged the miners not to think that, even with dearer oil, a price rise for coal above the 9 per cent already announced by the Board would be their ultimate advantage.

Some union leaders formed the impression that the Board's application for a doubling of its operating subsidy to £250m would be met, although there was no confirmation of that in the meeting. The Board, however, expects the £124m subsidy for this financial year to be raised by another £50m worth of regional aid.

Mr. Gormley said that wages were discussed; but the union did stress the need for a high wage to retain and recruit skilled manpower.

It claims rises averaging 30 per cent, with 40 per cent for faceworkers to raise their pay to £110 a week from £78.44. It wants the surface worker's minimum raised from £54.86 to £66; a four-day week; improved allowances; and earnings protection for former underground workers.

The Board and the Government are hoping that an addition to present bonus payments—averaging over £17 a week, and nearly £23 at the face-coupled with other allowances and efficiency payments will produce an acceptable settlement well short of the £400m that the NUM claim is said to be worth.

New container service from Felixstowe

By Our Shipping Correspondent

THE port of Felixstowe has won a contract for an important new Far East container service, to be operated by the rapidly growing Evergreen Line of Taiwan.

Under the agreement, four medium-sized vessels will provide a service at 16-day intervals, starting in May. This will increase to an 11-day frequency later in the year.

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In return for this funding, EMI will become a tenant of the Prudential, paying £2.6m in rent for the 180,000 square feet of offices it will occupy.

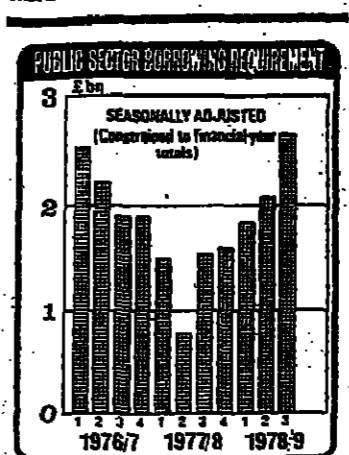
This gives Prudential a near 8 per cent short-term reversionary yield on a prime office development, with normal five-yearly rent reviews as part of the deal.

EMI's involvement with the site began in 1971 when it acquired for £5.8m two property companies which owned the Gort Estate.

THE LEX COLUMN

EPC bidding nears the climax

Index rose 1.8 to 468.8



The international political climate is weighing on the dollar again, while sterling has moved up to its highest level on a trade-weighted basis for 11 months and the Bank of England was probably buying in some dollars yesterday. The relative insulation of the UK economy from the oil weapon and the present high short term interest rates, have combined to make sterling very attractive for the time being.

English Property

In the offer document brought out at the time of its 37p share bid for English Property Corporation last month, Wereldhave presented EPC as a chronically sick company. Yet yesterday it offered 56p a share, only to be trumped immediately by the Canadian real estate company Olympia and York, which with a bid of 60p must now be the favourite to gain final control, especially as it has already built up a 30 per cent stake in EPC.

The bidding now is close to the fully diluted 85p a share net asset value that EPC claims for itself. Part of the justification for the frantic bidding may come from a conviction that EPC is perhaps turning the corner rather faster than anticipated. Increasing lettings in Europe should bring its operating deficit down this year even with higher interest rates, as more properties get past the development stage and generate revenue. An increase in property values would boost EPC's net worth disproportionately, given its very high financial gearing.

But the key seems to lie in the Canadian holdings—EEC's stake in Trizec, which it consolidates despite not having a voting majority. Wereldhave would be prepared to cover some of its outlay on EPC by selling off some Trizec equity for cash to the Bronfman interests, while taking a more active management role at Trizec than EPC has done.

The possibility of a further bid from Wereldhave cannot be entirely ruled out, even though it is only six weeks since it wrote that 37p a share fairly reflected EPC's overall worth given its "underlying assets".

Olympia and York is generally assumed to be interested in EPC only because of the Trizec stake but there is

some feeling that Wereldhave might come back into the market for another property company if it is unsuccessful with EPC.

PSBR

The steeply increasing trend of the public sector borrowing requirement for the past five quarters fits in with the rising pattern of interest rates (long term interest rates bottomed at the end of the second quarter of the 1977-78 financial year) but if the official forecasts are right an abrupt change of trend is now taking place.

According to the seasonally adjusted figures the PSBR was running at an annual rate of some £5.5bn in April-December. But if official projections are not to prove complete nonsense, the current quarter will have to show a very sharp cut in borrowing to £1.5bn.

As for next year, the repeatedly declared ceiling is £5.5bn, a slightly lower level—especially in relation to money GDP—than seen in the past nine months. The possibility remains, of course, that the pressure on the cash limits will prove too much for the Government—or its successors—to withstand. But while the gilt-edged market may have been inclined to worry about that a couple of weeks ago, it has enjoyed a com-

plete change of mood since then. Yesterday the PSBR figures were hardly noticed, and the market overcame early selling pressure with impressive strength to close at the highest levels of the day.

P & O

After Tate and Lyle's surprise decision to cut its dividend last month the stock market has become increasingly nervous about other high yielders and none more so than P & O. It has been common knowledge for some time all is not well at P & O and recent reports that Britain's biggest shipping company was considering selling off some of its much wanted energy interests have only heightened the stock market's unease about the security of the final dividend.

The decision to review the energy interests is not particularly surprising in itself, since P & O, in common with a number of other companies such as Vickers, has found that the North Sea service business is nowhere near as profitable as first thought. However, the possibility that P & O might sell off its 15 per cent stake in the Beatrice field—potentially one of its most profitable assets—is more worrying.

The depressed trading picture facing the world's major shipping companies is well known. In addition, the disruption of trade with Iran and the UK lorry drivers strike has obviously had an adverse impact on UK shipping companies such as P & O.

Its three latest LFC carriers cost £50m apiece, which is a lot of money for a company with a stock market capitalisation of just over £100m. These ships need to be earning charter rates of around \$90,000 per month but at the moment the going rate is under \$250,000 per month and there is talk that the surplus tonnage, currently depressing charter rates, does not disappear till the mid-1980s.

Although P & O is still spending heavily on new ships, its balance sheet pressures can easily be alleviated by selling off parts of the business. Bovis Construction, Twentieth Century Banking and the portfolio of City properties (now worth over £100m) would be snapped up by outsiders. But it seems P & O would rather sell off part of its minority interests in the North Sea and leave the care of its business untouched.

'No' votes grow in Scotland

By Ray Perman and Richard Evans

THE GAP between Yes and No campaigns in the Scottish devolution referendum is narrowing quickly. This could produce a close result which will provide problems for the Government.

In a Glasgow Herald opinion poll this morning, 40 per cent of those asked said they would vote No, compared with 43 per cent Yes and 17 per cent who were still undecided.

If the Don't Knows are excluded, the figures are 52 per cent Yes and 48 per cent No. This implies that a 77 per cent turnout would be needed to satisfy the condition that 40 per cent of the Scottish electorate must vote in favour before the Scotland Act can be put into effect.

A turnout of this level is highly improbable and is above that usually expected in a general election.

Such a close result falling short of the 40 per cent requirement would mean that the future of the Government's devolution proposals would rest with Parliament.

Lost ground

The Prime Minister may still ask the Commons to vote through the Scotland Act. Labour anti-devolutionists, however, would not regard a narrow majority as acceptable, and might combine with the Conservatives to defeat the measure.

The latest poll, based on a sample of 1,080 electors in 40 constituencies and conducted over last weekend, is the most dramatic yet. The last poll by the same organisation two weeks ago gave the Yes campaign a 10 per cent lead.

With voting due on Thursday, there is now little time for the Yes side to make up the lost ground, although the Labour Party is intensifying its campaign in favour of the devolution proposals.

One reason for the change seems to be a rise of support for the Conservative Party in Scotland.

The Conservatives now command the allegiance of 37 per cent of the electorate, according to the poll, compared with 31 per cent two weeks ago. Labour has stayed at 40 per cent, and the Scottish National Party has dropped from 23 to 13 per cent.

Among Conservative voters, 71 per cent now say they will vote No, 19 per cent Yes and 10 per cent are undecided. Devolution campaign, Page 10

Tax rebates led to sharp rise in public sector borrowing

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

BORROWING BY the public sector rose sharply towards the end of last year, chiefly as a result of backdated tax cuts and increased fund-raising by nationalised industries.

The level of public sector borrowing is one of the Government's and the City's key yardsticks for measuring fiscal performance. Hence any indications of its underlying trend are being watched particularly closely ahead of the Budget.

For the first nine months of the 1978-79 financial year to the end of March, borrowing amounted to £6,620m on a seasonally adjusted basis.

This compares with last November's Treasury forecast of a £5bn total for the whole of 1978-79, but the official view remains that the final outcome should be near this figure.

To meet this target, borrowing will have to decline sharply in the current quarter from the September-to-December level of £2,690m. This is possible, since the latter total was boosted by

PUBLIC SECTOR BORROWING (£bn, seasonally adjusted)	
1974-75	8,561
1975-76	5,481
1st	1,507
2nd	0,793
3rd	1,571
4th	1,618
1978-79	12,950
1st	2,890
2nd	2,691

Source: Central Statistical Office.

large income tax rebates not covered by the usual seasonal adjustments and by a so far unexplained rise in borrowing by public corporations.

Moreover, the central government surplus in January, published earlier this month, was larger than in recent years as a result of buoyant tax revenue, which points to a possibly lower level of overall public sector borrowing in the current quarter.

But borrowing by the public sector has been rising for five quarters in a row as a result

of the expansionary fiscal stance adopted from the late summer of 1977. Borrowing in the last six months, for instance, was £4,779m compared with £3,450m in the previous half-year.

The main City concern now is with the projected level of borrowing for 1979-80, and therefore the size of spending cuts or tax increases needed in the Budget to bring the total down to the £5.5bn official ceiling for the year.

Projections of £10bn to £10.5bn in 1979-80 on unchanged policies are believed to be circulating in Whitehall, in line with warnings to the Commons last month by Mr. Denis Healey, the Chancellor.

There is more than a suspicion, among long-standing Whitehall watchers, that the Treasury is not unhappy to use fairly high borrowing estimates to convince the Cabinet of the need for a tough Budget and to present an eventual £5.5bn projection as a source of reassurance for the markets.

EPC bid increased twice in a day

BY CHRISTINE MOIR

A SIXTH and a seventh bid for the English Property Corporation were made in quick succession yesterday, increasing the company's value to £58m.

Wereldhave, the Dutch company which opened its bidding for EPC at the start of last month, made the first move. Its 46p offer (already twice topped by the Canadian opposition) had expired on Friday. Fresh bids came from further talks with EPC's partners in the Trizec Corporation in Montreal, Mr. Willem van Dijk, Wereldhave's chairman, was prepared to offer 56p.

For an hour or so Wereldhave was able to stand in the market at this price and picked

EMI sells West End freehold

By Christine Moir

EMI HAS sold the freehold of its 3½-acre headquarters development in Tottenham Court Road, London, to Prudential Assurance in return for the funds to complete the building.

The Prudential has agreed to pay £33m for the West End complex into which EMI will move its London headquarters next summer.

The cash will be paid out in tranches, roughly reflecting the building stages; £12m now and the remainder up to completion. In return for this funding, EMI will become a tenant of the Prudential, paying £2.6m in rent for the 180,000 square feet of offices it will occupy.

This gives Prudential a near 8 per cent short-term reversionary yield on a prime office development, with normal five-yearly rent reviews as part of the deal.

EMI's involvement with the site began in 1971 when it acquired for £5.8m two property companies which owned the Gort Estate.

Then followed five years of wrangles with Camden Council over the planned development. In 1976, however, the differences were budied, and EMI started work on a scheme then budgeted to cost £25m.

Groups appeal against court traffic ruling

THE FREIGHT Transport and Road Haulage Associations and the National Farmers' Union, will appeal against the High Court decision that the Berkshire County Council's "Windsor cordon" is legal.

The groups say the judgment has such serious implications in relation to the powers it apparently confers on local authorities to impose stringent traffic bans, then vary them as they see fit, that it must be tested further in the courts. The cordon imposes bans on short lengths of strategic roads on 12 routes south of Windsor.

Aside from the legality, the groups say the scheme is costing trade and industry £300,000 a year and the benefits it affords to some roads are matched by the disadvantages of extra lorries on others.

Weather

UK TODAY

MOSTLY dry. Sunny periods. Rain later. Max. 8C (46F).

London, S.E. England, E. Anglia

Sunny intervals. Occasional rain in the evening.

Cent. S. England, Midlands, Channel Isles, S.W. England, S. Wales

Cloudy. Some rain later.

N. Wales, Isle of Man, N. England, Borders

Some rain. Hill fog patches. Scotland, Ulster

Sunny intervals. Showers developing. Hill fog patches.

● Outlook: Northern areas will have bright intervals and wintry showers. Mostly dry in the south with some rain.

WORLDWIDE

Area	Day	Temp	Wind	Day	Temp	Wind
Alicante	C	11	S	17	68	S
Alexandria	C	17	S	18	64	S
Amman	C	15	S	19	66	S
Antwerp	C	10	S	16	61	S
Asmara	C	29	S	23	73	S
Baghdad	C	24	S	22	72	S
Bahrain	C	31	S	26	79	S
Barcelona	C	12	S	7	45	S
Bombay	C	18	S	19	66	S
Buenos Aires	C	18	S	15	59	S
Burkina Faso	C	28	S	22	72	S
Cardiff	C	11	S	12	54	S
Cebu	C	28	S	23	73	S
Chicago	C	10	S	11	52	S
Cairo	C	18	S	17	63	S
Canberra	C	12	S	10	50	S
Cape Town	C	18	S	17	63	S
Colombo	C	28	S	23	73	S
Copenhagen	C	10	S	11	52	S
Dakar	C	28	S	23	73	S
Dublin	C	11	S	12	54	S
Dhaka	C	28	S	23	73	S
Edinburgh	C	11	S	12	54	S
Fairbanks	C	13	S	15	57	S
Helsinki	C	6	S	8	46	S
Hong Kong	C	24	S	22	72	S
Imbabura	C	18	S	17	63	S
Islamabad	C	20	S	18	64	S
London	C	10	S	11	52	S
Los Angeles	C	18	S	17	63	S
Lyons	C	10	S	11	52	S
Madrid	C	12	S	7	45	S
Mannheim	C	10	S	11	52	S
Melbourne	C	16	S	15	59	S
Mexico City	C	22	S	20	68	S
Montreal	C	10	S	11	52	S
Mumbai	C	28	S	23	73	S
Nairobi	C	28	S	23	73	S
Osaka	C	18	S	17	63	S
Paris	C	10	S	11	52	S
Peking	C	10	S	11	52	S
Perth	C	18	S	17	63	S
Port of Spain	C	28	S	23	73	S
Prague	C	10	S	11	52	S
Reykjavik	C	10	S	11	52	S
Rio de Janeiro	C	28	S	23	73	S
Rome	C	10	S	11	52	S
Sao Paulo	C	28	S	23	73	S
Singapore	C	28	S	23	73	S
Sofia	C	10	S	11	52	S
Stockholm	C	6	S	8	46	S
Sydney	C	16	S	15	59	S
Taipei	C	22	S	20	68	S
Tampa	C	22	S	20	68	S
Tehran	C	22	S	20	68	S
Tokyo	C	18	S	17	63	S
Trinidad	C	28	S	23	73	S
Ulaanbaatar	C	10	S	11	52	S
Washington	C	10	S	11	52	S
Wellington						